

# **APPLETREE EARLY LEARNING PCS**

FY2016 Financial Report Card

**Audited Enrollment:** 

Operates with a Management Organization: AppleTree Institute for **Education Innovation** 

653

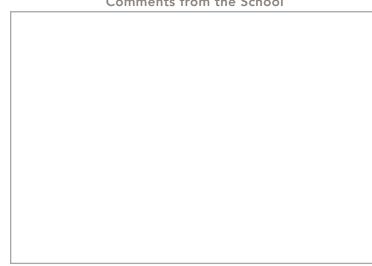
# **KEY FINANCIAL INDICATORS**

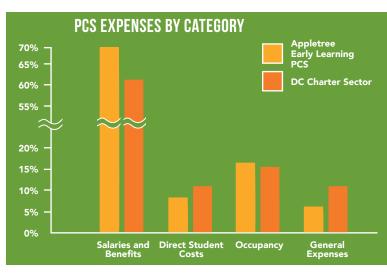
	Does Not Meet Expec	tations   Floor	Target	Exceeds	Expectations
		I	1	5.0% 5.49	% 7.5%
Change in Net Assets Margin:				• •	
= (Total Revenues – Total Expenses)		-5.0%	0.0%		+∞
÷ Operating Revenues			I	<b>6.1%</b>	6.8% 6.8%
Aggregated Three-Year Margin:				•	
= Change in Net Assets for 3-Year Period	-00	-1.5%	0.0%		+∞
÷ Operating Revenues for Same Period			-3.09	% <b>0.0</b> %	
Enrollment Variance:			V	•	
= (Audited Enrollment - Budgeted	-00	-10.0%	-5.0%		+∞
Enrollment) ÷ Budgeted Enrollment			I	2.78 2.86 3.75	5
Current Ratio:				•	
= Current Assets ÷ Current Liabilities	-00	0.70	1.00		+∞
			I	8.5% 9.5% 10.	5%
Cash Flow from Operations Margin:					
= Cash Flows from Operations		-2.0%	0.0%		+∞
÷ Operating Revenues			Ĩ.	79.4 83.4	104.4
Days of Cash on Hand:				•	
= Unrestricted Cash	-00	15 Days	45 Days		+∞
÷ (Operating Expenses ÷ 360)			0.57 0.45	0.39	
Debt Ratio:			• •	•	
= Total Liabilities ÷ Total Assets	-00	0.90	0.50		+∞
			I	2.40 5.43	6.41
Debt Service Coverage Ratio:				• •	
= EBITDA / (Scheduled Payments – Balloon		1.00	1.20		+∞
Payment* + Interest Paid)			1	34.0% 37.5%	41.5%
Primary Reserve Ratio:				•	
= (Unrestricted Net Assets + Temporarily Restricted		0.0%	25.0%		+∞
Net Assets - Intangible Assets) ÷ Total Expenses					
Unresolved Prior Year Findings:	0 Dek	ot Compliance Issue - Financial: I	No Debt Compliance	e Issue - Repo	orting: No
	0				
* Balloon Payment Amount:	0	• = 2016 Sector Median $\mathbf{\nabla}$ = 2016 S	School Results 📃 = 2015 School Res	ults	

#### **Comments from the School**

**Opened:** 

2005 - 2006





#### Appletree Early Learning PCS Financial Audit Review Report

## **APPLETREE EARLY LEARNING PCS**

FY2016 Financial Report Card

## **FINANCIAL POSITION**

	2016	2015
Total Assets	\$8,770,287	\$8,280,001
Current Assets	\$4,258,859	\$3,338,550
Total Liabilities	\$3,444,838	\$3,693,403
Current Liabilities	\$1,137,010	\$1,165,783
Net Asset Position	\$5,325,449	\$4,586,598

### **FINANCIAL ACTIVITIES**

	2016	2015
Revenues and Support	\$13,574,345	\$13,214,616
Expenses	\$12,835,494	\$12,229,546
Non-operating Revenues (Expenses)	\$-	\$-
Surplus (Deficit)	\$738,851	\$985,070

# **AUDIT FINDINGS**

Νο	No
Νο	Νο
0	1
Νο	No
	No No No 0

### **REVENUES/EXPENSES PER STUDENT**

	2016	2015	2016 Sector Median
DC Funding per Student	\$18,060	\$18,002	\$17,657
Philanthropic Funding per Student	\$422	\$70	\$581
Total Revenues per Student	\$20,788	\$20,393	\$20,775
Expenses per Student	\$19,656	\$18,873	\$19,644

### **PCSB OBSERVATIONS**

#### RELATED PARTY:

See the following page for information about the School's relationship with AppleTree Institute for Educational Innovation (the Institute).

#### DEBT:

\$2.5M balance from November 2010 DC Revenue Bond/bank financing for the renovation of two leased buildings at 138 12th St, NE (Lincoln Park campus) and at 2015-17 Savannah Terrace SE (Douglass Knoll campus). The interest rate on the bonds was determined by taking the sum of the original purchaser's five-year cost of funds rate, plus 3.5%, less the tax credit of 5.36%, resulting in a 0% interest rate to the School. Bonds have sinking fund requirements until the maturity date of December 1, 2027. The bonds are guaranteed in full by the Institute.

#### FACILITIES:

Total rent and licensing fees for the year were \$1.3M, broken out as follows:

\$849,600 rent expense under master lease agreement with the Institute for three facilities (Oklahoma Ave, Parklands, Columbia Heights) that expire in June 30, 2018. Rent is based on the facilities allowance the School receives from DC.

\$354,000 rent expense with AppleTree Columbia Heights, LLC (an affiliate of AppleTree Institute), with terms consistent with the Institute master lease.

\$9,677 for a ground lease with the Institute for the Lincoln Park facility.

\$19,495 rent expense under July 2014 License to Occupy agreement with DC for the Jefferson Middle School facility, which expired July 2016.

\$65,006 rent expense for facility at 415 Michigan Ave NE, which expired March 2017.

School Name	FY16 Revenues	FY16 Operating Result
AppleTree Early Learning PCS	\$13,574,345	\$738,851
Management Organization ("MO") / Related Party ("RP")	MO/RP Tax Status	Most Recent Public Financials
AppleTree Institute for Education Innovation	Non-Profit	http://www.guidestar.org/ FinDocuments/2015/043/3 31/2015-043331760-0c60f2 5b-9.pdf
Highest Paid Employee / Head of MO / RP	Title	Total Compensation
William J. McCarthy	President and CEO	\$231,206
Services Provided	FY16 Payment	% of School Revenue
Shared services provided by the Institute	\$585,672	4.3%
Services provided to the Institute	\$(263,531)	-1.9%
Rent expense to the Institute	\$859,277	6.3%
Total	\$1,181,418	8.7%
DC PCSB	Comments	
The School was designed by AppleTree Institute for Educational Inn strategic partner, with a commitment to fund any operating shortfal members. The School rents five facilities from the Institute. Effective nstitute outlining the division of specific operating costs. While the as a school management organization for the School, the language i provided to the School make it clear that the Institute is, in fact, acti- dent upon the Institute for effective use of components of the Every development; assessment of leadership, staff and students; and day reporting and management," and further, that the Institute is solely ment, payroll processing, facilities management, technology suppor that the School needs. As such, DC PCSB considers the Institute to l	Is of the School. The School and the a July 1, 2015, the School entered in services agreement does not explice in the recitals and the number and p ing as such. The Services Agreement / Child Ready (ECR) methodology, in -to-day implementation of ECR incl able to provide the "curriculum, tra- t, purchasing, communications, [and	e Institute share common board nto a services agreement with the citly state that the Institute will serv positions of the Institute personnel nt states that the School is depen- ncluding "curriculum; professional luding financial and operational aining, recruiting, benefits manage- d] finance & accounting services"
Please note that the highest paid employee above was taken from t	he most recent 990 available at the	time this report was produced

### **School Comments**

The School disagrees with the designation of ATI as the SMO for AppleTree Early Learning PCS. We look forward to continuing to work with DC PCSB to discuss this designation and the implications for compliance reporting and management responsibilities.