



DC
**PUBLIC
CHARTER**
SCHOOL
BOARD

FY 17 BUDGET OVERSIGHT QUESTIONS
DC CITY COUNCIL
COMMITTEE ON EDUCATION
APRIL 7, 2016

Budget Oversight Questions

1. What are the agency's performance goals and targeted outcomes for FY17? How will the proposed FY17 budget serve to achieve those goals?
2. Provide a detailed cross-walk between the PCSB's FY16 Budget and the PCSB's FY17 Budget. The crosswalk should clearly identify how budget levels have changed for each board function.
3. Provide the following:
 - a. A copy of the completed audit of the PCSB's finances for FY15;
 - b. Projected PCSB gross budget for FY17, including all projected revenue (i.e. local, federal, private);
 - c. Agency spend plan for FY17 that includes sources of funds (i.e. local, private, etc.);
 - d. A list of any projected agency surpluses or deficits in FY16 and FY17;
 - e. Projected PCS budgets for SY16-17, broken down by source of funds; and
 - f. Projected facilities costs for each PCS for SY16-17.
4. Provide the Committee with a narrative explanation and detailed spending plan for how the PCSB will serve to support public charter schools in meeting the needs of students who are at-risk, including students who are homeless or in transitional housing; students who have been retained; students who qualify for public assistance and students at risk of dropping out of school. Include in your response how the proposed FY17 Budget Support Act Subtitle J (Section 4091) will be used to support limited English proficient students.
5. Describe the LEA Payment Initiative Process and if the proposed FY17 Budget Support Act Subtitle G (Section 4061) sufficiently supports the payment alignment or how it supplements the initiative in anyway.
6. Describe the efforts planned, including associated spending plan, and FTEs allocated in FY17 for Compliance and Oversight.
7. Describe all program expansions, enhancements, mayoral initiatives, or anticipated reductions for FY17. Please provide a breakdown by program and provide a detailed description, including FY17 spending plans, the target population to be served, and the name and title of the PCSB employee responsible for the initiative. For each program enhancement, please indicate if it is a new initiative, an expansion of existing services, or a restoration of prior services.

8. Provide the projected enrollment data for SY16-17 for each public charter school authorized under your authority broken out by:
 - a. The total enrollment for all authorized local education agencies by grade;
 - b. The total enrollment for Alternative;
 - c. The total enrollment for Special Education Schools; and
 - d. The total enrollment for Special Education 1 through 4.

9. Provide the allocation of at-risk funds for each public charter school authorized under your authority for SY16-17. If available, please also provide the proposed spend plans, including a description of what programs, initiatives, and enrichment activities this funding is intended to support.

DC PCSB FY17 Budget Oversight Answers

1. What are the agency’s performance goals and targeted outcomes for FY17? How will the proposed FY17 budget serve to achieve those goals?

Below are the agency’s performance goals and targeted outcomes for FY17. The performance goals are tied fully with the core efforts of the agency. The vast majority of the agency’s proposed budget is dedicated to meeting these goals, excluding rent, administrative roles, and general supplies. The proposed FY17 budget will ensure that the staff and resources are available to meet the targeted outcomes.

Measure	FY 2017 Projection
Number of public charter LEAs receiving 5, 10 or 15 year review	17
Number of Tier 1 public charter LEAs with announced plans to expand or replicate	1
Number of Adult Ed focused meetings (eg. Board-to-Board meetings, workshops)	TBD
Number of PCS campuses receiving an out-of-compliance warning from our Board for violating our Data Submission Policy	10% or less
Reduction in the rate of expulsions for “other charter reasons”	10%
Number of schools participating in our Special Education self- study	6
Number of Audit Management Unit (AMU/FAR) reports issued	1
Number of schools with weak financials receiving enhanced fiscal oversight from DC PCSB	5
Number of schools whose fiscal health improved as a result of oversight efforts	4
Number of PMF Parent Guides distributed	6,000
Number of Twitter followers	500 additional
Number of meetings with key city officials	TBD
Number of Task Force Meetings DC PCSB attended	TBD

Measure	FY 2017 Projection
Number of DC PCSB Board meetings televised	12
Increase in public charter school data available on www.dcpcsb.org , compared to SY2013-14	15%
Number of qualitative site review reports	30
Percent of expendable budget spend on CBEs	TBD
Contracts lapsed into retroactive	TBD
Local funds unspent	TBD
Federal funds returned	TBD
Meeting service level agreement	TBD
Vacancy rate	TBD
Employee district residency	TBD
Employee onboard time	TBD
Employee performance plan completion	TBD

2. Provide a detailed cross-walk between the PCSB’s FY16 Budget and the PCSB’s FY17 Budget. The crosswalk should clearly identify how budget levels have changed for each board function.

Account	FY16 Budget	Adj's for FY17	FY17 Budget
Income			
40000 · Administrative Fees	\$ 7,669,035	\$ 344,952	\$ 8,013,987
40700 · Philanthropic Grants	\$ 40,000	\$ -	\$ 40,000
Total INCOME	\$ 7,709,035	\$ 344,952	\$ 8,053,987
Expense			
A. SCHOOL OVERSIGHT AND CLOSURE			
51010 · Application Reviews	\$ 21,000	\$ -	\$ 21,000
51020 · Compliance and Data Audits	\$ 17,000	\$ (7,000)	\$ 10,000
51021 · Transcript Reviews	\$ 20,000	\$ (5,000)	\$ 15,000
51035 · QSR's and HSR's	\$ 105,000	\$ -	\$ 105,000
51062 · Forensic Accounting/Internal Review	\$ 89,000	\$ -	\$ 89,000
51078 · Special Education Reviews + ELL	\$ 15,000	\$ 50,000	\$ 65,000
51082 · Financial Management Reviews	\$ 126,000	\$ -	\$ 126,000
51098 · PMF	\$ 150,000	\$ (50,000)	\$ 100,000
51099 · Consultants -Other	\$ 55,000	\$ -	\$ 55,000
53590 · School Closing General Expense	\$ 65,000	\$ (10,000)	\$ 55,000
SCHOOL OVERSIGHT AND CLOSURE	\$ 663,000	\$ (22,000)	\$ 641,000
B. PERSONNEL			
61000 · Salaries Expense	\$ 3,400,189	\$ 230,793	\$ 3,630,982
Salaries Expense	\$ 3,400,189	\$ 230,793	\$ 3,630,982

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Account	FY16 Budget	Adj's for FY17	FY17 Budget
Fringe Benefits			
62100 · Health Insurance	\$ 212,702	\$ 39,347	\$ 252,050
62200 · Pension Expense	\$ 119,007	\$ 26,233	\$ 145,239
62300 · Life Insurance	\$ 2,232	\$ (72)	\$ 2,160
62320 · St/Lt Disability	\$ 15,514	\$ 1,675	\$ 17,189
62500 · Commuter Benefits	\$ 73,800	\$ 11,880	\$ 85,680
62510 · De Minimis Fringe Benefits	\$ 1,000	\$ -	\$ 1,000
62550 · Worker's Compensation Insurance	\$ 10,000	\$ -	\$ 10,000
63000 · Payroll Tax Expense	\$ 272,015	\$ 18,463	\$ 290,479
Total Fringe Benefits	\$ 706,270	\$ 97,526	\$ 803,796
Total Salary and Fringe Benefits	\$ 4,106,459	\$ 328,318	\$ 4,434,778
65000 · Memberships/Dues/Conf Registra	\$ 18,000	\$ (10,000)	\$ 8,000
65100 · Professional Development	\$ 60,400	\$ 1,400	\$ 61,800
65300 · Travel - Staff/Board (local)	\$ 7,000	\$ -	\$ 7,000
65301 · Travel - Staff/Board (nonlocal)	\$ 30,000	\$ 5,000	\$ 35,000
65400 · Recruitment	\$ 15,000	\$ -	\$ 15,000
88200 · Temporary Staff	\$ 30,000	\$ -	\$ 30,000
65320 · Organizational Development	\$ -	\$ 27,000	\$ 27,000
65310 · Staff Retreat/Training	\$ 20,500	\$ 3,500	\$ 24,000
PERSONNEL	\$ 4,287,359	\$ 355,218	\$ 4,642,578
C. FACILITIES AND UPKEEP			
71000 · Rent	\$ 523,205	\$ 13,080	\$ 536,285
71200 · Parking	\$ 2,000	\$ 2,000	\$ 4,000
73000 · Utilities and Security	\$ 750	\$ 750	\$ 1,500
74000 · Equipment Maintenance	\$ 131,000	\$ (121,000)	\$ 10,000
74100 · Office Maintenance	\$ 10,000	\$ -	\$ 10,000
74200 · Desktop Support	\$ -	\$ 140,000	\$ 140,000
FACILITIES AND UPKEEP	\$ 666,955	\$ 34,830	\$ 701,785
D. BOARD OPERATIONS			
Professional Fees			
86100 · Bookkeeping fees	\$ 30,000	\$ -	\$ 30,000
86200 · Audit Fees	\$ 27,500	\$ -	\$ 27,500
86300 · Legal fees	\$ 55,000	\$ -	\$ 55,000
86400 · Payroll Service Fees	\$ 30,000	\$ -	\$ 30,000
Total Professional Fees	\$ 142,500	\$ -	\$ 142,500
Technology			
87100 · Technology Infrastructure	\$ 290,000	\$ (90,000)	\$ 200,000
87200 · Epicenter	\$ 151,000	\$ -	\$ 151,000
87300 · ProActive	\$ 75,000	\$ -	\$ 75,000
Total Technology	\$ 516,000	\$ (90,000)	\$ 426,000

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Account	FY16 Budget	Adj's for FY17	FY17 Budget
General & Office Expenses			
80300 · Bank/Credit Card Fees	\$ 1,500	\$ -	\$ 1,500
81200 · Telephone/Internet	\$ 25,000	\$ 30,000	\$ 55,000
83250 · Technology & Software	\$ 51,500	\$ 30,000	\$ 81,500
84000 · Insurance	\$ 12,500	\$ -	\$ 12,500
85000 · Production Expense	\$ 5,000	\$ 2,000	\$ 7,000
85100 · Printing and Copying	\$ 14,000	\$ -	\$ 14,000
82000 · Postage	\$ 1,500	\$ -	\$ 1,500
82200 · Express Shipping/Courier	\$ 1,472	\$ -	\$ 1,472
83150 · Depreciation Expense	\$ 60,000	\$ 5,000	\$ 65,000
83200 · Equipment Rental	\$ 35,000	\$ -	\$ 35,000
88000 · Supplies Expense	\$ 15,000	\$ -	\$ 15,000
54000 · Books/Subscription Expense	\$ 8,300	\$ -	\$ 8,300
56200 · Meeting Expense	\$ 36,000	\$ 10,000	\$ 46,000
Total General & Office Expenses	\$ 266,772	\$ 77,000	\$ 343,772
BOARD OPERATIONS	\$ 925,272	\$ (13,000)	\$ 912,272
E. OUTREACH AND SCHOOL SUPPORT			
Website			
81120 · Website Migration, Hosting, Maintenance & C	\$ 80,000	\$ 80,000	\$ 160,000
81150 · Community Outreach	\$ 60,000	\$ -	\$ 60,000
Total Website	\$ 140,000	\$ 80,000	\$ 220,000
Outreach and Publicity			
51060 · Communications Consultants	\$ 150,000	\$ 10,000	\$ 160,000
80100 · Advertisements	\$ 9,000	\$ -	\$ 9,000
85110 · Parent Guide Printing	\$ 20,000	\$ -	\$ 20,000
85210 · Community Events	\$ 90,000	\$ -	\$ 90,000
85220 · Board TV Expense	\$ 20,000	\$ (10,000)	\$ 10,000
Total Outreach and Publicity	\$ 289,000	\$ -	\$ 289,000
School Support			
51083 · Business Manager Roundtable	\$ 3,000	\$ (3,000)	\$ -
51099 · School Support - AOM and School Trainings	\$ 20,500	\$ -	\$ 20,500
51099 · School Emergency Plans	\$ 125,000	\$ -	\$ 125,000
Total School Support	\$ 148,500	\$ (3,000)	\$ 145,500
OUTREACH AND SCHOOL SUPPORT	\$ 577,500	\$ 77,000	\$ 654,500
TOTAL EXPENSES	\$ 7,120,086	\$ 432,048	\$ 7,552,135

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Account	FY16 Budget	Adj's for FY17	FY17 Budget
Reserves			
90501 · Budget Contingency	\$ 150,000	\$ -	\$ 150,000
90502 · School Closure/Student Support	\$ 288,948	\$ 62,904	\$ 351,852
90503 · Office Move/Buildout	\$ 150,000	\$ (150,000)	\$ -
TOTAL RESERVES	\$ 588,948	\$ (87,096)	\$ 501,852
TOTAL EXPENSES & RESERVES	\$ 7,709,035	\$ 344,952	\$ 8,053,987
Changes in Net Assets			
48000 · Prior Year Transfer	\$ -	\$ -	\$ -
TOTAL CHANGES IN NET ASSETS	\$ -	\$ -	\$ -
NET SURPLUS/(DEFICIT)	\$ -	\$ -	\$ -

3. Provide the following:

- a. A copy of the completed audit of the PCSB’s finances for FY15;**
- b. Projected PCSB gross budget for FY17, including all projected revenue (i.e. local, federal, private);**
- c. Agency spend plan for FY17 that includes sources of funds (i.e. local, private, etc.);**
- d. A list of any projected agency surpluses or deficits in FY16 and FY17;**
- e. Projected PCS budgets for SY16-17, broken down by source of funds; and**
- f. Projected facilities costs for each PCS for SY16-17.**

3a. A copy of the completed audit of the DC PCSB finances for FY15 is attached in document 3A.

3b. The projected DC PCSB gross budget for FY17 is \$8,053,987 and the revenue sources are detailed below:

Revenue Amount	Type of Revenue
\$ 8,013,987	Special Purpose Revenue (Oversight Administrative Fees)
\$ 40,000	Private Contribution from Georgetown University to subsidize two legal fellows

3c. A summary of the DC PCSB spending plan for FY17 is provided below (see DC PCSB FY17 Budget for account level details).

Account	FY17 Budget
Income	
ADMINISTRATIVE FEES	\$ 8,013,987
PHILANTHROPIC GRANTS	\$ 40,000
Total INCOME	\$ 8,053,987
Expense	
SCHOOL OVERSIGHT AND CLOSURE	\$ 641,000
PERSONNEL	\$ 4,642,578
FACILITIES AND UPKEEP	\$ 701,785
BOARD OPERATIONS	\$ 912,272
OUTREACH AND SCHOOL SUPPORT	\$ 654,500
TOTAL EXPENSES	\$ 7,552,135
Reserves	
TOTAL RESERVES	\$ 501,852
TOTAL EXPENSES & RESERVES	\$ 8,053,987
Changes in Net Assets	
TOTAL CHANGES IN NET ASSETS	\$ -
NET SURPLUS/(DEFICIT)	\$ -

3d. DC PCSB is currently projecting a FY16 surplus of \$407,292, or about 5% of the annual budget. A summary of the projected surpluses and deficits by board function is provided below. The FY17 balanced budget has no projected surpluses or deficits (see DC PCSB FY17 Budget).

Account	FY16 Forecast	FY16 Budget	FY16 Surplus/ Deficit
Income			
ADMINISTRATIVE FEES	\$ 7,689,192	\$ 7,669,035	\$ 20,157
PHILANTHROPIC GRANTS	\$ 40,000	\$ 40,000	\$ -
OTHER INCOME	\$ 2,003	\$ -	\$ 2,003
Total INCOME	\$ 7,731,195	\$ 7,709,035	\$ 22,161
Expense			
SCHOOL OVERSIGHT AND CLOSURE	\$ 343,404	\$ 663,000	\$ 319,596
PERSONNEL	\$ 4,433,113	\$ 4,287,359	\$ (145,754)
FACILITIES AND UPKEEP	\$ 740,382	\$ 666,955	\$ (73,427)
BOARD OPERATIONS	\$ 794,681	\$ 925,272	\$ 130,591
OUTREACH AND SCHOOL SUPPORT	\$ 590,128	\$ 577,500	\$ (12,628)
TOTAL EXPENSES	\$ 6,901,709	\$ 7,120,086	\$ 218,377
Reserves			
TOTAL RESERVES	\$ 481,189	\$ 588,948	\$ 107,759
TOTAL EXPENSES & RESERVES	\$ 7,382,898	\$ 7,709,035	\$ 326,136
Changes in Net Assets			
TOTAL CHANGES IN NET ASSETS	\$ 58,995	\$ -	\$ 58,995
NET SURPLUS/(DEFICIT)	\$ 407,292	\$ -	\$ 407,292

3e. & 3f. Public charter schools are currently in the SY16-17 budget development phase. Annual SY16-17 budget submissions are due to DC PCSB on June 1, 2016. The most recent PCS budgets are placed on our website (www.dcpsb.org) in the [school finance section](#).

4. Provide the Committee with a narrative explanation and detailed spending plan for how the PCSB will serve to support public charter schools in meeting the needs of students who are at-risk, including students who are homeless or in transitional housing; students who have been retained; students who qualify for public assistance and students at risk of dropping out of school. Include in your response how the proposed FY17 Budget Support Act Subtitle J (Section 4091) will be used to support limited English proficient students.

DC PCSB supports public charter schools in meeting the needs of students who are at-risk through its rigorous application process as well as ongoing oversight. Public charter schools are serving more than 17,000 “at-risk” students in SY15-16, which is an equivalent share as DC Public Schools.

In the fall of 2015, three of the four new public charter schools that opened had a focus on serving at-risk students.

- Monument Academy, the first public charter school in DC with a focus on serving students in transitional housing and foster students opened in Ward 6 with grade 5, with plans to grow a grade each year through grade 8.
- Kingsman Academy PCS, which serves at-risk middle and high-school students opened in the same facility as Options PCS, which DC PCSB closed, and ensures that the students were not disrupted but rather able to attend a newly chartered school.
- Children’s Guild PCS, which serves elementary and middle-school students, opened in Ward 5. The focus is at-risk students and students with disabilities, a population the school has over 50 years of experience serving in Maryland.

DC PCSB monitors schools extensively through the collection and analysis of data. Our data team looks every month at school data around such areas as attendance, enrollment, withdrawal, and discipline, disaggregating this data for at-risk students. We follow up immediately with schools that show large disparities in the performance or treatment of their at-risk students.

In addition, in the fall of 2015, DC PCSB published its first Alternative Accountability Framework which is being used to evaluate public charter schools that serve a high percentage of students who have many risk factors for dropping out of school such as having been retained, being pregnant or mothering, having interactions with the juvenile justice system, being identified by Child and Family Services Agency, or having been expelled from school. Schools must also (i) have a mission that specifically expresses a desire to serve at-risk students or students with

disabilities requiring high levels of support, and (ii) serve grades that fall within the traditional PK-12 system with the ultimate aim of students earning a DC high school diploma. This framework is tailored to allow schools and the public to get a more accurate picture of their success in achieving growth for at-risk students.

DC PCSB also supports schools by working with other DC agencies to secure additional resources that can prove useful in serving at-risk students, particularly school nurses and mental health professions. Currently, 87 of the 115 (76%) public charter school campuses are served by a school nurse -- a 24% increase over last year. Of the 87 campuses with a nurse, nine have a private nurse.

There are 20 public charter schools with mental health clinicians. Many more DC public charter schools would benefit greatly from the presence of these clinicians. The disparity in the provision of mental health services in public charter schools compared with DCPS is a source of considerable concern to DC PCSB.

DC PCSB also has a staff member who participates in the citywide youth homeless task force, which works to support homeless youth in the District. However, OSSE serves as the primary support for LEAs with a high homeless student population and each public charter school has a staff member who is responsible for being the homeless student liaison.

A full spending plan can be found on page 14.

PCSB At-Risk Student Spending Plan		
	Description	Estimated Cost
Personnel	<p>FTE's dedicated to supporting PCS' meeting the needs of at-risk students (% of job description dedicated to task):</p> <ul style="list-style-type: none"> • Manager, School Quality and Accountability (40%) • Manager, Intergovernmental Relations and School Support (40%) • Senior Manager, School Quality and Accountability (33%) • Manager, School Quality and Accountability (33%) • Specialist, School Quality and Accountability (10%) • Data & Policy Specialist (10%) • Strategic Planning Specialist (10%) • Senior Manager, Equity and Fidelity (5%) • Chief Operating Officer (5%) • Deputy Director (5%) • Executive Director (5%) <p>Total Salary of Dedicated FTE's: \$1,310,636</p>	\$207,431
Data Management	<p>Technology Infrastructure and ProActive:</p> <p>As part of its efforts to establish a more enhanced data infrastructure system to improve its oversight work, PCSB will slowly transition away from ProActive as its primary tool for collecting enrollment, demographic, attendance, and discipline data from public charter schools to a more comprehensive and user-friendly system that allows PCSB to capture and analyze all of the aforementioned data in addition to student performance.</p>	\$275,000
Consultants	PMF Consultant Support- \$100,000 (33% at-risk support)	\$33,000
PCSB Total Spending Supporting PCS At-Risk Students		\$515,431

The FY17 Budget Support Act Title IV, Subtitle J (Section 4091) will support schools in their work to provide targeted, differentiated instruction to students with limited English proficiency.

5. Describe the LEA Payment Initiative Process and if the proposed FY17 Budget Support Act Subtitle G (Section 4061) sufficiently supports the payment alignment or how it supplements the initiative in anyway.

The revised LEA payment project's goals are to create an LEA payment process for all public schools that 1) pays both DCPS and public charter schools based on actual enrollment at multiple points throughout the year, and 2) more accurately targets local resources to LEAs based on the students they serve throughout the school year. This will incentivize schools to keep students enrolled throughout the school year and add students mid-year. Currently DCPS is paid on enrollment projections and public charter schools are paid on October audited enrollment, which has in certain years been extremely inequitable to public charter schools. Neither sector is paid for changes in enrollment after October.

The goal is for the initiative's infrastructure and high level policy and technical framework to be completed and in place by August 2016 for full-scale implementation of a "no consequences" pilot year in the 2016-17 school year, and full roll-out with fiscal impact and payment changes in the 2017-18 school year.

SUBTITLE G. PUBLIC CHARTER SCHOOL ADVANCE PAYMENT ADJUSTMENT of the BSA ensures that public charter schools, and particularly new public charter LEAs, have sufficient funding before the start of the school year (in Quarter 1). It is an enhancement of the *current system* of providing funding to public charter schools based on the audited enrollment. Subtitle G does not address the main goals of the revised payment process (i.e., same methodology for calculating payments for DCPS or PCS, or that local resources to LEAs are based on the students they serve throughout the school year.). This revision of quarterly disbursement of funding will presumably continue in the future under the new payment system, since the first payment to a school will have to be based on estimates that are later trued up to actual enrollment; however, those details have not yet been specified.

6. Describe the efforts planned, including associated spending plan, and FTEs allocated in FY17 for Compliance and Oversight.

100% of DC PCSB's budget and 100% of DC PCSB's FTEs are involved in compliance and oversight. Given the centrality of compliance and oversight to all of DC PCSB's activities it is not possible to break out individual activities by cost or FTEs. The following are the major compliance and oversight efforts planned, as organized by functional department:

School Performance Department

- Elementary, Middle, and High School Performance Management Framework
- Early Childhood Performance Management Framework
- Adult Education Performance Management Framework
- 15-Year Charter Renewal Evaluations
- 5 and 10-Year Charter Reviews
- Special Education Quality Assurance Reviews
- Oversight of Focus and Priority Schools under the ESEA Waiver
- Review of new charter applications
- Oversight of approved public charter schools prior to opening and in the first year of opening
- Data collection and analysis around enrollment, attendance, truancy, and discipline
- Enforcement of and technical support to schools on data collection requirements
- Efforts to reduce suspensions and expulsions and increase in-seat attendance
- Oversight of compliance with special education laws
- Annual oversight of school compliance with laws and charter terms
- Receipt and review of schools' annual reports, including achievement of goals
- Receipt, processing, analysis, and follow-up of parent complaints
- Review of charter amendments and enrollment ceiling increases
- Notification to ANCs and oversight of school facility relocations
- Liaison with MPD around issues of school safety
- Numerous task forces with schools to refine and improve our oversight and compliance work
- Oversight of school financial statements and financial strength
- Oversight of school contracting
- Oversight of school enrollment forecasts and enrollment numbers for purposes of budgeting and payments

Communications Department

- Communicates the results of our oversight to parents and the community through numerous channels including DC PCSB's website and social media platforms, printed materials, events, and media/stakeholder outreach
- Oversees two-way communications with community members, community groups, and DC PCSB's Parent and Alumni Leadership Council to inform our oversight and compliance work
- Oversees interactions with the Council to ensure their effective oversight of DC PCSB's oversight and compliance activities

Finance, Operations, and Strategic Initiatives

- Provides support to all departmental oversight functions
- Coordinates interaction between all city agencies, particularly DOH, DBH, and DOT, in furtherance of our oversight role
- Provides planning functions to inform oversight and compliance activities
- Directs DC PCSB resources to ensure effective compliance and oversight

Legal Department

- Provides legal support and counsel to all departmental compliance and oversight functions

7. Describe all program expansions, enhancements, mayoral initiatives, or anticipated reductions for FY17. Please provide a breakdown by program and provide a detailed description, including FY17 spending plans, the target population to be served, and the name and title of the PCSB employee responsible for the initiative. For each program enhancement, please indicate if it is a new initiative, an expansion of existing services, or a restoration of prior services.

Overall in FY17, DC PCSB is anticipating a net increase from FY16 of \$344,952. This is due to an anticipated 2% increase in student enrollment in public charter schools and an anticipated 2% increase in UPSFF in FY17. DC PCSB does not anticipate any major reductions in services in FY17, and instead anticipates adding some expansions in programming.

DC PCSB is entering a period with a particularly high volume of high-stakes reviews, with more than 100 campuses scheduled to undergo a review over the next four years alone. Each review and renewal requires a two-year process of reviewing the school's goals to ensure they have been tracked historically; conducting at least one on-site Qualitative Site Review for each campus; collecting and evaluating five years of quantitative and qualitative data on the school's performance on its charter goals, financial stability, and legal compliance; collaborating with the school to understand and accurately reflect performance; and authoring multiple public reports. The FY17 budget reflects increases to support this work.

To support the increased work related to charter reviews and renewals, the FY17 budget also reflects a significant investment in an enhanced data infrastructure system to improve our oversight work. This work is beginning in FY16 and includes working with an expert consultant acting as a Chief Information Officer to conduct a diagnostic assessment of DC PCSB's current systems and processes; evaluating replacement systems/processes; and executing a seamless transition to the new systems and processes.

In FY17, DC PCSB is also anticipating an increase in expenditures related to the oversight of programs that support English language learners. DC PCSB intends to make ELL performance a more critical component of its authorizing decisions, specifically by developing an ELL accountability tool; establishing an ELL focus in Qualitative Site Reviews; and enhancing transparency around equity data, including gaps in attendance, discipline, re-enrollment, and mid-year withdrawal rates between ELLs and English proficient students.

DC PCSB also anticipates using the FY17 budget to increase community engagement. In FY16, DC PCSB hired its first-ever Community Engagement Specialist to ensure that DC PCSB effectively communicates with and responds to the needs of families and stakeholders across DC. Community engagement is a critical step in ensuring that our oversight work is taken into consideration as families exercise their choice in the DC public education space.

- 8. Provide the projected enrollment data for SY16-17 for each public charter school authorized under your authority broken out by:**
- a. The total enrollment for all authorized local education agencies by grade;**
 - b. The total enrollment for Alternative;**
 - c. The total enrollment for Special Education Schools; and**
 - d. The total enrollment for Special Education 1 through 4.**

Projected enrollment numbers are now calculated by OSSE. Below are OSSE’s numbers for SY-16-17.

8a. The FY17 projection total by LEA is 40,953 students, including adult education and alternative education schools. The projected total for grades PK3-12, excluding adult and alternative, is 36,410 students.

PK3	PK4	K	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th
3,049	3,439	3,160	3,003	2,846	2,528	2,213	2,267	2,715	2,470	2,156	2,255	1,650	1,381	1,278

8b. Total enrollment for Alternative schools is 904 students.

8c. Total enrollment for Special Education Schools is 250 students.

8d. Please see the below chart:

SPED Level 1	SPED Level 2	SPED Level 3	SPED Level 4
1,755	1,615	669	849

- 9. Provide the allocation of at-risk funds for each public charter school authorized under your authority for SY16-17. If available, please also provide the proposed spend plans, including a description of what programs, initiatives, and enrichment activities this funding is intended to support.**

Allocation of at-risk funding is not yet available as LEAs are preparing their budgets for SY16-17. For last year’s numbers, please see the attachment 9A for a copy of our report on the use of Per Pupil At-Risk Funds submitted in October 2015.