

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**

**REPORT ON FINANCIAL STATEMENTS  
(with supplementary information)**

**YEARS ENDED JUNE 30, 2018 AND 2017**

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees  
Friendship Public Charter School, Inc.

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Friendship Public Charter School, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2018 and 2017, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Friendship Public Charter School, Inc. as of June 30, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

***Other Matters***

***Report on Supplementary Information***

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information, as identified in the table of contents, and the schedule of expenditures of federal awards as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 10, 2018, on our consideration of Friendship Public Charter School, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Friendship Public Charter School, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Friendship Public Charter School, Inc.'s internal controls over financial reporting and compliance.

*Maney Costeiran PC*

October 10, 2018

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**STATEMENTS OF FINANCIAL POSITION**  
**JUNE 30, 2018 AND 2017**

	2018	2017
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents	\$ 31,464,121	\$ 32,593,631
Investments	4,312,137	-
Grants and accounts receivable	4,701,254	4,171,525
Prepaid expenses	334,214	797,217
	<b>40,811,726</b>	<b>37,562,373</b>
<b>NONCURRENT ASSETS:</b>		
Restricted cash and investments	16,792,772	19,367,975
Grants and accounts receivable	377,006	-
Property and equipment, net of accumulated depreciation	106,036,477	107,309,580
Deposits	97,977	103,882
	<b>123,304,232</b>	<b>126,781,437</b>
	<b>TOTAL ASSETS</b>	<b>TOTAL ASSETS</b>
	<b>\$ 164,115,958</b>	<b>\$ 164,343,810</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable and accrued expenses	\$ 2,697,591	\$ 2,266,532
Accrued salaries and related	6,207,757	5,534,811
Deferred revenue	103,797	166,573
Current portion of long-term debt	2,760,000	2,690,000
	<b>11,769,145</b>	<b>10,657,916</b>
<b>LONG-TERM DEBT</b> - less current portion and loan issuance costs	<b>112,414,997</b>	<b>115,346,117</b>
	<b>TOTAL LIABILITIES</b>	<b>TOTAL LIABILITIES</b>
	<b>124,184,142</b>	<b>126,004,033</b>
<b>NET ASSETS:</b>		
Undesignated - unrestricted	39,931,816	38,339,777
	<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>TOTAL LIABILITIES AND NET ASSETS</b>
	<b>\$ 164,115,958</b>	<b>\$ 164,343,810</b>

See notes to financial statements.

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**STATEMENTS OF ACTIVITIES**  
**YEARS ENDED JUNE 30, 2018 AND 2017**

	2018	2017
<b>OPERATING REVENUES:</b>		
Pupil revenue	\$ 79,594,978	\$ 74,770,048
Federal grants	7,825,307	7,433,946
Other grants and contributions	3,069,102	3,850,941
Other	129,617	135,268
<b>Total operating revenues</b>	<b>90,619,004</b>	<b>86,190,203</b>
<b>OPERATING EXPENSES:</b>		
Program services:		
Educational activities	71,924,513	69,152,352
Extended learning (includes summer school)	4,736,670	4,238,518
Management and general	12,504,285	11,890,971
Fundraising	114,989	199,274
<b>Total operating expenses</b>	<b>89,280,457</b>	<b>85,481,115</b>
<b>NET OPERATING ACTIVITIES</b>	<b>1,338,547</b>	<b>709,088</b>
<b>NONOPERATING ACTIVITIES:</b>		
Interest income	250,605	134,087
Investment return, net	2,887	-
Loss on disposal of property and equipment	-	(185,968)
<b>Total nonoperating activities</b>	<b>253,492</b>	<b>(51,881)</b>
<b>CHANGE IN NET ASSETS</b>	<b>1,592,039</b>	<b>657,207</b>
<b>NET ASSETS:</b>		
Beginning of year	38,339,777	37,682,570
End of year	<b>\$ 39,931,816</b>	<b>\$ 38,339,777</b>

See notes to financial statements.

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**STATEMENTS OF CASH FLOWS**  
**YEARS ENDED JUNE 30, 2018 AND 2017**

	2018	2017
<b>INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS:</b>		
Cash flows from operating activities:		
Change in net assets	\$ 1,592,039	\$ 657,207
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:		
Depreciation expense	5,218,768	5,102,766
Amortization of loan premium and issuance costs - net	(171,120)	(171,712)
Loss on disposal of property and equipment	-	185,968
Investment return	(2,887)	-
Grants and accounts receivable	(906,735)	1,271,321
Prepaid expenses and deposits	468,908	(599,327)
Accounts payable and accrued expenses	1,104,005	612,587
Deferred revenue	(62,776)	52,035
Total adjustments	5,648,163	6,453,638
Net cash provided by operating activities	7,240,202	7,110,845
Cash flows from investing activities:		
Purchase of property and equipment	(3,945,665)	(7,211,741)
Purchase of investments	(4,309,250)	-
Withdrawals of restricted cash and investments - net	2,575,203	5,253,706
Net cash used by investing activities	(5,679,712)	(1,958,035)
Cash flows from financing activities:		
Payments on principal of notes payable	(2,690,000)	(2,635,000)
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	(1,129,510)	2,517,810
<b>CASH AND CASH EQUIVALENTS:</b>		
Beginning of year	32,593,631	30,075,821
End of year	\$ 31,464,121	\$ 32,593,631
<b>SUPPLEMENTAL DISCLOSURE INFORMATION:</b>		
Cash interest paid	\$ 4,980,946	\$ 5,359,300

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Friendship Public Charter School, Inc. (the Charter) have been prepared on the accrual basis. The Charter's more significant accounting policies are described below to enhance the usefulness of the financial statements to the reader.

The Charter is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. The Charter has no permanently restricted activity or net assets. Temporarily restricted revenues for which the restrictions are met in the same period as the revenues are recognized are recorded as unrestricted revenues. Conditional promises to give are recognized as revenue when the conditions on which they depend are substantially met. The Charter does not have any temporarily or permanently restricted net assets.

Cash and cash equivalents - The Charter considers unrestricted short-term highly liquid investments (including money market funds) with maturities of 3 months or less to be cash equivalents.

Unrestricted and restricted cash and investments consist of cash and cash equivalents (including money market funds) carried at cost, and fixed income mutual funds carried at fair value.

Investments - Investments consist primarily of debt instruments and mutual funds and are stated at fair value in the statement of financial position. The investment return is reflected in the statement of activities.

Accounts and grants receivable are stated at amounts management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable. Grants receivable consist primarily of grant reimbursements outstanding at year-end. Management estimates no allowance for uncollectible amounts is necessary for the years ended June 30, 2018 and 2017.

Deferred revenue - Deferred revenue consists primarily of funds received prior to the close of the fiscal year for certain grants for which the related expenses had not yet been incurred.

Property and equipment is recorded at cost, or if donated, at approximate fair value at the date of donation. Depreciation is computed over the remaining estimated useful lives using the straight-line method. The Charter has a capitalization policy of \$1,000.

Loan premiums are added to long-term debt and are amortized into interest expense in proportion to the related interest expense incurred. Loan issuance costs reduce long-term debt and are amortized into interest expense over the life of the loans using the straight-line method.



**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Concluded)**

Functional allocation of expenses - The costs of providing the various programs and other activities has been summarized on a functional basis on the statements of activities. Accordingly, certain costs have been allocated among program services and management and general expenses based on management's estimates.

**NOTE 2 - NATURE OF ORGANIZATION, RISKS, AND UNCERTAINTIES**

Organization - The Friendship Public Charter School, Inc. (the Charter) is a public charter school authorized under Section 2203 of the District of Columbia School Reform Act of 1995 by the District of Columbia Public Charter School Board (DCPCSB). The Charter operates 12 campuses in 9 buildings in Washington, DC, each covering different grade levels ranging from preschool through grade 12. DCPCSB has authorized the Charter through June 30, 2028.

The significant program services for the Charter are as follows:

Education services represent the cost of educating students during the regular school day and school year. Programmatic expenses include the cost of classroom instruction, school leadership, academic support and other school support services such as janitorial and food services.

Extended learning includes a before and after school program and summer school programs. The before and after school program reinforces standards and teaching practices of the Charter through project-based learning and exploration. The summer school programs are both credit recovery and academic enrichment programs offered to Charter students during the summer months.

The Charter has been granted tax-exempt status under the provisions of Section 501(c)(3) of the Internal Revenue Code and, as such, is not subject to federal income taxes other than those arising from unrelated business income.

The Charter is required to disclose significant concentrations of credit risk regardless of the degree of such risk. Financial instruments that potentially subject the Charter to concentrations of credit risk consist principally of temporary cash, investments, and receivables. The Charter places its temporary cash investments with FDIC insured financial institutions. Although such investments and cash balances exceeded the federally insured limits at certain times during the year and at year-end they are, in the opinion of management, subject to minimal risk. Investments are exposed to various risk such as interest rate, market, and credit risks. Concentrations of credit risk with respect to receivables is limited due to the nature of the organizations that fund the Charter's activities.

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.  
NOTES TO FINANCIAL STATEMENTS**

**NOTE 2 - NATURE OF ORGANIZATION, RISKS, AND UNCERTAINTIES (Concluded)**

The Charter evaluates events and transactions that occur after year-end for potential recognition or disclosure in the financial statements. These subsequent events have been considered through October 10, 2018, which is the date the financial statements were available to be issued.

In preparation of tax returns, tax positions are taken based on interpretation of federal, state and local income tax laws. Management periodically reviews and evaluates the status of uncertain tax positions and makes estimates of amounts, including interest and penalties, ultimately due or owed. No amounts have been identified, or recorded, as uncertain tax positions. Federal, state and local tax returns generally remain open for examination by the various taxing authorities for a period of 3 to 4 years.

Under the terms of the grant agreements, the final determination of allowable expenses is subject to interpretation and adjustments by grantor agencies.

**NOTE 3 - CASH AND INVESTMENTS**

Restrictions have been placed on cash and investments primarily under the terms of loan and bond documents as follows:

	2018	2017
Unrestricted:		
Cash and cash equivalents	\$31,464,121	\$ 32,593,631
Investments	4,312,137	-
	35,776,258	32,593,631
Restricted:		
Repair and replacement reserves - money market funds (2016A)	1,175,559	1,523,424
Debt service reserves - money market funds (2012)	4,119,657	4,052,108
Debt service reserves - Repayment of the District of Columbia Office of Public Charter School Financing and Support note payable - money market funds	3,000,000	3,000,000
Unspent project proceeds - money market funds	8,243,997	10,536,560
Other	253,559	255,883
	16,792,772	19,367,975
	\$52,569,030	\$ 51,961,606

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE 4 - FAIR VALUE MEASUREMENTS**

The Charter's investments are classified using a hierarchy that prioritizes the inputs to valuation techniques giving the highest priority to readily available unadjusted quoted prices in active markets for identical assets (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements) when market prices are not readily available or reliable.

The three levels of the hierarchy are described below:

- Level 1: Quoted prices in active markets for identical securities.
- Level 2: Prices determined using other significant observable inputs. Observable inputs are inputs that other market participants may use in pricing a security. These may include prices for similar securities, interest rates, prepayment speeds, credit risk and others.
- Level 3: Prices determined using significant unobservable inputs. In situations where quoted prices or observable inputs are unavailable or deemed less relevant (for example, when there is little or no market activity for an investment at the end of the period), unobservable inputs may be used. Unobservable inputs reflect the Charter's own assumptions about the factors market participants would use in pricing an investment and would be based on the best information available.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies use for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2018 and 2017.

*Mutual funds:* Valued at the daily closing price as reported by the fund. Mutual funds held by the Charter are open-end mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at the price. The mutual funds held by the Charter are deemed to be actively traded.

*Debt instruments - corporate bonds and U.S. government securities:* The investment grade debt securities held by the Charter often do not trade in active markets on the measurement date. If they do, they are measured at the closing price in that active market. In the absence of a trade on the measurement date for the identical security in an active market, corporate bonds and U.S. government securities are valued using inputs including yields currently available on comparable securities of issuers with similar credit ratings, recent market price quotations (where observable), bond spreads, and fundamental data relating to the issuer.

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.  
NOTES TO FINANCIAL STATEMENTS**

**NOTE 4 - FAIR VALUE MEASUREMENTS (Concluded)**

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future values. Furthermore, although the Charter believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

From time to time, changes in valuation techniques may result in reclassification of an investment's assigned level within the hierarchy.

The following are market value summaries by the level of inputs used as of June 30, in evaluating the Charter's assets carried at fair value. The inputs or methodology used for valuing securities may not be an indication of the risk associated with investing in these securities.

Assets at fair value as of June 30, 2018:

	<u>Level 1:</u>	<u>Level 2:</u>	<u>Level 3:</u>	<u>Total</u>
Mutual funds:				
Equity	\$ 42,200	\$ -	\$ -	\$ 42,200
Fixed income	211,359	-	-	211,359
Debt instruments:				
Corporate bonds and US government securities	-	4,312,137	-	4,312,137
Total investments at fair value	<u>\$ 253,559</u>	<u>\$ 4,312,137</u>	<u>\$ -</u>	<u>\$ 4,565,696</u>

Assets at fair value as of June 30, 2017:

	<u>Level 1:</u>	<u>Level 2:</u>	<u>Level 3:</u>	<u>Total</u>
Mutual funds:				
Equity	\$ 20,884	\$ -	\$ -	\$ 20,884
Fixed income	234,999	-	-	234,999
Total investments at fair value	<u>\$ 255,883</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 255,883</u>

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE 5 - PROPERTY AND EQUIPMENT**

Property and equipment at June 30 consists of the following:

	Years of useful life	2018	2017
Land		\$ 7,345,512	\$ 7,345,512
Buildings and leasehold improvements	20 - 40	129,223,590	124,849,054
Software and computer equipment	3 - 5	4,761,000	6,486,912
Furniture and office equipment	15 - 20	2,353,173	2,666,419
Curriculum	5	2,367,000	2,090,760
Construction in progress		880,727	2,696,956
		146,931,002	146,135,613
Less accumulated depreciation and amortization		40,894,525	38,826,033
		<u>\$ 106,036,477</u>	<u>\$ 107,309,580</u>
Depreciation expense		<u>\$ 5,218,768</u>	<u>\$ 5,102,766</u>

The Charter leases the Collegiate Academy building and improvements under a capital lease (see Note 6). The property include above subject to a capital lease at June 30 is as follows:

	2018	2017
Property and equipment	\$ 2,869,327	\$ 2,869,327
Accumulated depreciation	\$ 294,350	\$ 176,610
Depreciation expense	<u>\$ 117,740</u>	<u>\$ 117,740</u>

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE 6 - LONG-TERM DEBT**

Notes payable consists of the following at June 30:

	2018	2017
2012 Note payable - District of Columbia payable quarterly in annual totals ranging from \$780,000 to \$2,260,000 through 2042, plus interest at 4.78% to 5.00%. Secured by revenues from all related campuses, on parity with the 2016A and 2016B notes payable plus real estate of the Tech Prep campus, and the 2012 debt service reserve funds.	\$ 32,870,000	\$ 33,620,000
2016A Note payable - District of Columbia payable quarterly in annual totals ranging from \$1,750,000 to \$4,420,000 through 2046, plus interest at 5.00%. Secured by revenues from all related campuses, on parity with the 2012 and 2016B notes payable, and the 2016A debt service reserve funds.	57,895,000	57,895,000
2016B Note payable - District of Columbia payable quarterly in annual totals ranging from \$1,980,000 to \$2,285,000 through 2026, plus interest at 2.1%. Secured by revenues from all related campuses, on parity with the 2012 and 2016A notes payable.	17,010,000	18,950,000
Note payable - District of Columbia Office of Public Charter School Financing and Support (OPCSFS), with interest only payments until maturity in 2046. Interest earnings of the Credit Enhancement Account (see Note 3) to be remitted quarterly to OPCSFS.	3,000,000	3,000,000
Total notes payable before loan issuance costs and bond premium	110,775,000	113,465,000
Less unamortized loan issuance costs	(3,161,725)	(3,314,919)
Plus unamortized bond premium on 2012 note payable	763,411	814,709
Plus unamortized bond premium on 2016A note payable	5,486,938	5,759,954
Total notes payable	113,863,624	116,724,744
Less current portion	2,760,000	2,690,000
	\$ 111,103,624	\$ 114,034,744

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE 6 - LONG-TERM DEBT (Continued)**

**2012 Note payable**

Payments made on the 2012 note payable to the District of Columbia have been assigned by the District of Columbia under a trust agreement, for the benefit of the bond holders for the full payment of the \$35,780,000 District of Columbia Revenue Bonds (Friendship Public Charter School, Inc. Issue - Series 2012A) issued in October 2012. The 2012 bonds were issued primarily to finance construction, renovation, and acquisition of furniture, fixtures, and equipment, the repayment of existing debt and reimbursement of pre-construction expenditures for the Tech Prep School. As of June 30, 2018, \$32,870,000 of the 2012 bonds remained outstanding.

**2016A Note payable**

Payments made on the 2016A note payable to the District of Columbia have been assigned by the District of Columbia under a trust agreement, for the benefit of the bond holders for the full payment of the \$57,895,000 District of Columbia Revenue Bonds (Friendship Public Charter School, Inc. Issue - Series 2016A) issued in March 2016. The 2016A bonds were issued primarily to finance the current refundings of the 2003 and 2006 notes payable, fund the cost of certain capital projects, refinance a \$4,500,000 loan issued to acquire one of its previously lease campuses, fund a portion of the 2016A debt service reserve fund, and to pay certain costs related to the issuance of the 2016A bonds. As of June 30, 2018, \$57,895,000 of the 2016A bonds remained outstanding.

**2016B Note payable**

Payments made on the 2016B note payable to the District of Columbia have been assigned by the District of Columbia under a trust agreement, for the benefit of the bond holders for the full payment of the \$20,915,000 District of Columbia Revenue Bonds (Friendship Public Charter School, Inc. Issue - Series 2016B) issued in March 2016. The 2016B bonds were issued primarily to finance the current refunding of the 2007 note payable and to fund certain costs related to the issuance of the 2016B bonds. As of June 30, 2018, \$17,010,000 of the 2016B bonds remained outstanding.

The interest rate is subject to change if the maximum corporate tax rate changes, the Charter does not maintain at least \$12,500,000 with the bond purchaser and the Charter does not maintain a credit rating of at least BBB-/Baa3.

The Charter is subject to certain financial covenants under the terms of the 2012, 2016A, and 2016B notes payable to the District of Columbia for which the Charter is in compliance.

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.  
NOTES TO FINANCIAL STATEMENTS**

**NOTE 6 - LONG-TERM DEBT (Continued)**

Maturities of notes payable are as follows:

Year ending June 30,		
2019	\$	2,760,000
2020		2,820,000
2021		2,895,000
2022		2,965,000
2023		3,040,000
2024 - 2028		15,490,000
2029 - 2033		17,295,000
2034 - 2038		22,060,000
2039 - 2043		25,800,000
2044 - 2046		15,650,000
		\$ 110,775,000

**Capital lease obligation**

During 2016 the Charter renegotiated its lease for the Collegiate Academy campus, to extend the term to 2040 which resulted in the lease being reclassified as a capital lease. Payments on the Collegiate Academy capital lease are subject to a base rent which increases at 2% annually until 2020. The lease is subject to a fair market value adjustment in base rent in 2020 and continue at a 2% annual increase through end of the lease term in 2040. The fair market value adjustment is unknown and therefore not included in the capital lease obligation. Annual rent payments range from approximately \$472,000 to \$728,000 which are reduced by available rent credits subject to an annual minimum payment of \$63,000.

	2018	2017
Capital lease obligation due for Collegiate Academy High School with interest imputed at 5.0%. Payments of principal and interest are due monthly and increase annually at 2%.	\$ 1,311,373	\$ 1,311,373



**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.  
NOTES TO FINANCIAL STATEMENTS**

**NOTE 6 - LONG-TERM DEBT (Concluded)**

Future payments on the capital lease obligation are as follows:

Year ending June 30,		
2019	\$	63,000
2020		63,000
2021		63,000
2022		63,000
2023		63,000
2024 - 2028		315,000
2029 - 2033		315,000
2034 - 2038		405,083
2039 - 2040		1,390,750
		2,740,833
Less interest		1,429,460
		\$ 1,311,373

The initial operating lease for Collegiate allowed for rent credits for leasehold improvements made to the property by the Charter totaling approximately \$13.5 million. These rent credits are netted against the capitalized assets and capital lease obligation because they related to the leasehold improvements previously capitalized by the Charter. An additional \$2.7 million of lease credits related to the CAPCS assumption of debt were granted in the capital lease.

Approximately \$10.4 million of the total rent credits remain available for use at June 30, 2018. Based on current estimates, the rent credits are expected to be fully utilized by the fiscal year 2038. Due to the existence of the rent credits, payments on the capital lease are effectively interest only until fiscal year 2038.

The following is a reconciliation of long-term debt balances as presented in the statements of financial position at June 30:

	2018	2017
Current portion of long-term debt:		
Notes payable	\$ 2,760,000	\$ 2,690,000
Long-term debt - less current portion:		
Notes payable	\$ 111,103,624	\$ 114,034,744
Capital lease obligation	1,311,373	1,311,373
	\$ 112,414,997	\$ 115,346,117

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.  
NOTES TO FINANCIAL STATEMENTS**

**NOTE 7 - ACCOUNTS PAYABLE AND ACCRUED EXPENSES**

Accounts payable and accrued expenses consist of the following at June 30:

	2018	2017
Accounts payable - trade	\$ 2,234,844	\$ 1,807,482
Accrued interest payable	445,518	431,394
Due to student groups	17,229	27,656
	\$ 2,697,591	\$ 2,266,532

**NOTE 8 - OPERATING LEASES**

The Charter leases Friendship Online Academy school facilities from the District of Columbia Public Schools (a governmental entity) under an operating lease expiring through 2021.

Future minimum operating lease payments required over the remaining lease terms are as follows:

Year ending June 30,	
2019	\$ 27,492
2020	27,492
2021	18,328

Rent expense, including short term leases, for the years ended June 30, 2018 and 2017, was \$27,732 and \$706,815, respectively, of which \$594,884 of the 2017 amount is related to an office lease terminated in March 2017.

**NOTE 9 - RETIREMENT PLAN**

Substantially all employees may participate in a 403(b) plan established by the Charter in July 2007. Under the plan, employee contributions are matched at the discretion of the Charter. For the years ended June 30, 2018 and 2017, the Charter matched employee contributions by 50% up to 4% of the employee's compensation. The Charter has a deferred compensation agreement with certain key individuals. Under the agreement, the participants are entitled to deferred compensation upon separation from the Charter. The Charter contributed approximately \$280,000 and \$296,000 to these plans in 2018 and 2017, respectively.

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.  
NOTES TO FINANCIAL STATEMENTS**

**NOTE 10 - PUPIL REVENUE**

The allocation of the per pupil revenue for the year ended June 30, are as follows:

	2018	2017
General education	\$ 49,796,762	\$ 46,345,798
Categorical enhancements:		
Special education	10,397,963	9,559,312
At-risk	5,734,763	5,404,759
English language learners	351,815	289,395
DC facilities allowance	13,313,675	13,170,784
	\$ 79,594,978	\$ 74,770,048

**NOTE 11 - CONTINGENCIES**

During 2015, the Charter recorded buildings and land for \$26.5 million and \$1.0 million, respectively, as a result of the assumption of the CAPCS Armstrong property. The District of Columbia has a reversionary interest in the property which gives it the right to reacquire the property in the event the property is not used for public education purposes by a public charter school as defined by the D.C. Official Code. The District of Columbia would have the right to reacquire the property for the price it originally paid, plus any approved loan amounts secured by the property. As of June 30, 2018, the District of Columbia would have the right to reacquire the property for \$22.8 million if the restrictions on use were not maintained.

**SUPPLEMENTARY INFORMATION**

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**SCHEDULE OF FUNCTIONAL EXPENSES**  
**YEAR ENDED JUNE 30, 2018**  
**WITH COMPARATIVE TOTALS FOR 2017**

	Program services		Support services		Total expenses	
	Educational activities	Extended learning	Management and general	Fundraising	2018	2017
<b>EXPENSES:</b>						
Personnel salaries and benefits:						
Principal/executive salary	\$ 1,115,067	\$ 3,348	\$ 810,072	\$ -	\$ 1,928,487	\$ 2,469,963
Teacher salaries	18,214,082	813,469	-	-	19,027,551	17,708,303
Special education salaries	3,811,230	-	-	-	3,811,230	3,512,860
Other education professional salaries	4,540,943	839,018	-	-	5,379,961	3,815,939
Business/operations salaries	1,257,967	1,958	-	-	1,259,925	907,303
Administrative/other staff salaries	8,612,645	1,289,388	6,176,684	-	16,078,717	16,846,559
Employee benefits and payroll taxes	6,621,123	222,943	1,063,902	-	7,907,968	7,756,380
Total personnel salaries and benefits	44,173,057	3,170,124	8,050,658	-	55,393,839	53,017,307
Direct student expenses:						
Educational supplies and textbooks	2,646,960	35,537	55,998	-	2,738,495	2,596,311
Student assessments/program evaluation	144,993	-	5,044	-	150,037	108,193
Contracted student services	646,076	2,608	4,091	-	652,775	400,281
Food service	2,052,165	5,435	-	-	2,057,600	2,268,380
Other direct student expenses	635,094	113,690	37,841	-	786,625	969,053
Total direct student expenses	6,125,288	157,270	102,974	-	6,385,532	6,342,218

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**SCHEDULE OF FUNCTIONAL EXPENSES**  
**YEAR ENDED JUNE 30, 2018**  
**WITH COMPARATIVE TOTALS FOR 2017**

	Program services		Support services		Total expenses	
	Educational activities	Extended learning	Management and general	Fundraising	2018	2017
Occupancy expenses:						
Rent	\$ 25,635	\$ 1,857	\$ 240	\$ -	\$ 27,732	\$ 706,815
Depreciation (facilities)	3,615,951	274,196	204,745	-	4,094,892	3,912,879
Interest expense (facilities)	4,259,738	323,014	241,198	-	4,823,950	4,928,699
Building maintenance and repairs	2,178,468	165,192	123,351	-	2,467,011	1,963,488
Contracted building services	3,203,827	229,926	71,209	-	3,504,962	3,163,363
Equipment rental and maintenance	384,228	27,575	255,164	-	666,967	603,733
Other occupancy expenses	1,882,105	135,071	64,172	-	2,081,348	1,863,042
Total occupancy expense	15,549,952	1,156,831	960,079	-	17,666,862	17,142,019
General and administrative expenses:						
Office supplies and materials	610,085	30,744	407,655	13,543	1,062,027	1,138,276
Telephone/telecommunications	216,639	16,428	12,267	-	245,334	276,319
Legal, accounting, and payroll services	311,843	3,720	898,011	-	1,213,574	1,159,259
Insurance	1,078,160	81,756	61,048	-	1,220,964	566,086
Transportation	64,906	9,567	74,480	17,719	166,672	207,892
Professional development	298,117	10,155	18,434	-	326,706	565,967
PCSB administrative fee	-	-	721,409	-	721,409	830,898
Management fee - online school	1,850,163	-	-	-	1,850,163	1,486,942
Depreciation (non-facility)	992,427	75,255	56,194	-	1,123,876	1,189,887
Other general expenses	653,876	24,820	1,141,076	83,727	1,903,499	1,558,045
Total general and administrative expenses	6,076,216	252,445	3,390,574	114,989	9,834,224	8,979,571
<b>TOTAL EXPENSES</b>	<b>\$71,924,513</b>	<b>\$ 4,736,670</b>	<b>\$12,504,285</b>	<b>\$ 114,989</b>	<b>\$ 89,280,457</b>	<b>\$85,481,115</b>

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**YEAR ENDED JUNE 30, 2018**

Federal grantor/pass-through grantor/program title	Federal CFDA number	Pass-through grantor's number	Federal expenditures
<b><u>U.S. Department of Agriculture:</u></b>			
Passed through the State Agency for Special Nutrition and Commodity Programs:			
Child Nutrition Cluster:			
Non-cash Assistance (commodities):			
National School Lunch - Entitlement	10.555		\$ 267,595
Cash Assistance:			
National School Lunch Programs	10.555	31NSL1-17	345,575
National School Lunch Programs	10.555	31NSL1-18	1,443,261
Total National School Lunch Programs - cash assistance			1,788,836
Total CFDA #10.555			2,056,431
National School Breakfast Programs	10.553	31NSB1-17	184,396
National School Breakfast Programs	10.553	31NSL1-18	671,592
Total CFDA #10.553			855,988
Total cash assistance			2,644,824
Total Child Nutrition Cluster			2,912,419
Fresh Fruit & Vegetable Program	10.582	31FFV1-17	16,982
Fresh Fruit & Vegetable Program	10.582	31FFV1-18	85,265
Total CFDA #10.582			102,247
Child and Adult Care Food Program	10.558	31CAC1-17	2,504
Child and Adult Care Food Program	10.558	31CAC1-18	14,748
Child and Adult Care Food Program	10.558	31CAF1-17	34,790
Child and Adult Care Food Program	10.558	31CAF1-18	213,167
Total CFDA #10.558			265,209
Total U.S. Department of Agriculture passed through the State Agency for Special Nutrition and Commodity Programs			3,279,875
<b><u>U.S. Department of Education:</u></b>			
Passed through District of Columbia Public Schools:			
School Improvement Grants	84.010	82010A-18	58,083
Title I Grants to Local Educational Agencies	84.010	72010A-17	269,692
Title I Grants to Local Educational Agencies	84.010	82010A-18	1,723,396
Total CFDA #84.010			2,051,171
Supporting Effective Instruction State Grants	84.367	72367A-17	55,158
Supporting Effective Instruction State Grants	84.367	82367A-18	372,181
Total CFDA #84.367			427,339
Student Support and Academic Enrichment Grants	84.424	84.424A-18	68,444
Total CFDA #84.424			68,444

The accompanying notes are an integral part of this schedule.

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**YEAR ENDED JUNE 30, 2018**

Federal grantor/pass-through grantor/program title	Federal CFDA number	Pass-through grantor's number	Federal expenditures
<b><u>U.S. Department of Education (Concluded):</u></b>			
Passed through District of Columbia Public Schools (Concluded):			
Education For Homeless Children and Youth	84.196	72196A-17	\$ 37,706
Education For Homeless Children and Youth	84.196	82196A-18	<u>26,718</u>
Total CFDA #84.196			<u>64,424</u>
Career and Technical Education	84.048	72048A-17	168,426
Career and Technical Education	84.048	82048A-18	<u>226,264</u>
Total CFDA #84.048			<u>394,690</u>
Special Education - Grants to States	84.027	72027A-17	105,311
Special Education - Grants to States	84.027	82027A-18	<u>709,030</u>
Total CFDA #84.027			<u>814,341</u>
School Improvement Grants	84.377	52377A-15	<u>133,560</u>
Total CFDA #84.377			<u>133,560</u>
SOAR Act - Public Facilities	84.370	84.370C-18	159,346
SOAR Act - IAQ and EC Combined	84.370	84.370C-18	<u>65,966</u>
Total CFDA #84.370			<u>225,312</u>
SOAR Act - IAQ and EC Combined	84.999	84.370C-17	<u>366,151</u>
Total CFDA #84.999			<u>366,151</u>
Total U.S. Department of Education passed through District of Columbia Public Schools			<u>4,545,432</u>
<b>TOTAL EXPENDITURES OF FEDERAL AWARDS</b>			<u><u>\$ 7,825,307</u></u>

The accompanying notes are an integral part of this schedule.



**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.**  
**NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**YEAR ENDED JUNE 30, 2018**

**NOTE 1 - BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of Friendship Public Charter School, Inc. under programs of the federal government for the year ended June 30, 2018. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Friendship Public Charter School, Inc., it is not intended to and does not present the financial position, changes in net assets or cash flows of Friendship Public Charter School, Inc.

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts (if any) shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available. Friendship Public Charter School, Inc. has elected to not use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**NOTE 3 - PASS-THROUGH FUNDS**

The Charter did not pass through any federal funds to subrecipients.

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Board of Trustees  
Friendship Public Charter School, Inc.

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Friendship Public Charter School, Inc., which comprise the statement of financial position as of June 30, 2018, and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 10, 2018.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Friendship Public Charter School, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Friendship Public Charter School, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Friendship Public Charter School, Inc.'s internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Friendship Public Charter School, Inc. 's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Maney Costeiran PC*

October 10, 2018

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR  
FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE  
REQUIRED BY THE UNIFORM GUIDANCE**

To the Board of Trustees  
Friendship Public Charter School, Inc.

**Report on Compliance for Each Major Federal Program**

We have audited Friendship Public Charter School, Inc.'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Friendship Public Charter School, Inc.'s major federal programs for the year ended June 30, 2018. Friendship Public Charter School, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of Friendship Public Charter School, Inc.'s major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Friendship Public Charter School, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our unmodified opinion on compliance for major federal programs. However, our audit does not provide a legal determination of Friendship Public Charter School, Inc.'s compliance.

### ***Opinion on Each Major Federal Program***

In our opinion, Friendship Public Charter School, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2018.

### **Report on Internal Control Over Compliance**

Management of Friendship Public Charter School, Inc. is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Friendship Public Charter School, Inc.'s internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Friendship Public Charter School, Inc.'s internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Maney Costeiran PC*

October 10, 2018

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.  
SCHEDULE OF PRIOR AUDIT FINDINGS  
YEAR ENDED JUNE 30, 2018**

**Section I - Summary of Auditor's Results**

***Financial Statements***

Type of auditor's report issued: *Unmodified*

Internal control over financial reporting:

➤ Material weakness(es) identified? \_\_\_\_\_ Yes      X   No

➤ Significant deficiency(ies) identified? \_\_\_\_\_ Yes      X   None reported

Noncompliance material to financial statements \_\_\_\_\_ Yes      X   No

***Federal Awards***

Internal control over major programs:

➤ Material weakness(es) identified? \_\_\_\_\_ Yes      X   No

➤ Significant deficiency(ies) identified? \_\_\_\_\_ Yes      X   None reported

Type of auditor's report issued on compliance for major programs: *Unmodified*

Any audit findings that are required to be reported in accordance with Title 2 CFR Section \_\_\_\_\_ Yes      X   No

Identification of major programs:

CFDA Number(s)	Name of Federal Program or Cluster
84.010	Title I Grants to Local Educational Agencies
84.367	Supporting Effective Instruction State Grants
84.424	Student Support and Academic Enrichment Grants

Dollar threshold used to distinguish between Type A and Type B programs:   \$  750,000  

Auditee qualified as low-risk auditee?   X   Yes    \_\_\_\_\_ No

**Section II - Financial Statement Findings**

None

**Section III - Federal Award Findings and Questioned Costs**

None

**FRIENDSHIP PUBLIC CHARTER SCHOOL, INC.  
SCHEDULE OF PRIOR AUDIT FINDINGS  
YEAR ENDED JUNE 30, 2018**

There were no findings reported for the year ended June 30, 2017.