

# 2018-2019 Annual Report

"Our teachers are breaking barriers and bridging gaps ensuring that every student who attends Cedar Tree Academy has the knowledge to excel in all endeavors and ultimately become leaders of tomorrow! Learn Today. Lead Tomorrow."

--Dr. Carla Bailey, CTA Board President



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# **Table of Contents**

| School Description                        |         |
|---|---------|
| School Bescription                        |         |
| Mission Statement                         | Page 3  |
| School Program                            | Page 3  |
| School Performance                        |         |
|   |         |
| Performance and Progress                  | Page 5  |
| Unique Accomplishments                    | Page 6  |
| List of Donors                            | Page 6  |
| School Year 2018-2019 Data Report         | Page 7  |
|   |         |
| Appendices                                |         |
| A. Staff Roster                           | Page 9  |
| B. Board Roster                           | Page 11 |
| C. Unaudited Year End Financial Statement | Page 12 |
| D. Approved Budget                        | Page 13 |
|   |         |
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| -ACADEMY-                                 |         |
| LEARN TODAY. LEAD TOMORROW.               |         |

**Cedar Tree Academy** is committed to academic excellence for all students. We will build the foundation for all students in a safe learning environment designed to enhance social and emotional growth, cognitive and creative development while preparing students to become active independent learners. – No exception, No excuses!

Learn Today, Lead Tomorrow!

#### 1. SCHOOL DESCRIPTION

#### A. Mission/Vision Statement

Cedar Tree Academy (CTA) is committed to academic excellence for all students. We will build the foundation for all students in a safe learning environment designed to enhance social and emotional growth, cognitive and creative development while preparing students to become active independent learners. – No exception, No excuses!

Cedar Tree Academy believes all children have the right to be respected, accepted and embraced as having capable, young minds. We are committed to academic excellence for all students and achieve this by building a foundation for lifelong learning, in a safe, nurturing learning environment.

#### B. School Program

#### Curriculum Design and Instructional Approach

CTA is an early childhood learning center for 3, 4 and 5-year-old children in grades preschool, pre-kindergarten, and Kindergarten. Our curriculum is designed to enhance the social and emotional growth as well as cognitive and creative development while preparing students to become active independent learners. We set high expectations for our young students and inspire a genuine love of learning.

All children can achieve bright futures – at Cedar Tree Academy we nurture them so they may *learn today* and *lead tomorrow*.

#### Cedar Tree Academy Goals

- We aim to build a solid foundation for future success for every student.
- We stimulate and nurture every child in our care to develop physical, cognitive, social and emotional skills.
- We provide experiences that offer each child the ability to tap in to his or her potential as an individual and as a contributing member of the community.
- We support parents as their children's first teachers. CTA provides parent-child experiences and interactions, which enables the development of each child as a unique individual, ready to succeed in school and life.

#### *In Classrooms, you will see children working on the following:*

- learning the letters of the alphabet
- learning to hear the individual sounds in words
- learning new words and how to use them
- learning early writing skills
- learning about written language by looking at books and by listening to stories
- becoming familiar with math and science

#### Core Academic Programs

#### Pre-K3

Mother Goose Time creatively weaves together art projects, music, storytelling, math games and science experiments around a monthly theme. Each month, our activities enable skilled teachers to balance teaching preschool skills and learning objectives. Mother Goose Time is a professionally designed preschool curriculum that nurtures the whole child and supports the child's social, emotional and intellectual growth. Our curriculum materials are complete with a detailed lesson plan guidebook as well as an array of supporting hands-on materials that supports the diverse learning styles of students.

#### Pre-K 4—Opening the World of Learning (OWL)

Our pre-k 4 students will follow the comprehensive pre-K curriculum, *Opening the World of Learning (OWL)*. OWL prepares children for Kindergarten with ongoing assessment of research-based success predictors and playful, purposeful, and personalized instruction. OWL is based upon the belief that immersion in a learning-rich, pre-K environment is critical but not sufficient. OWL prepares children for Kindergarten with ongoing assessment based on research.

#### Kindergarten—Reading Street

Scott Foresman Reading Street is a comprehensive Reading and Language Arts series for the 21st Century. Reading Street delivers classic and soon-to-be classic literature, scientifically research-based instruction, and a wealth of groundbreaking online experiences for high student engagement. *Reading Street Common Core* helps to prioritize instruction to support higher levels of reading and writing.

- Increase text complexity in reading
- Provide accessible rigor
- Balance fiction and informational texts
- Build content-area knowledge
- · Emphasize close reading
- Focus on informative/explanatory, argumentative/opinion, and narrative writing
- Implement performance assessments
- Integrate media and 21st century skills

#### **Pearson enVision Math**

Pearson enVision Math engages our students as it strengthens their understanding of math. enVision MATH uses problem based interactive learning and visual learning to deepen conceptual understanding. It incorporates bar diagram visual tools to help students be better problem solvers, and it provides data-driven differentiated instruction to ensure success for every student. *enVisionMATH Common Core* was built from the ground up to meet the

Common Core State Standards. Mathematical Practices are deeply rooted in the curriculum. These practices promote student success in mathematics.

#### **Parent Involvement Efforts**

Cedar Tree Academy has embarked upon a renewed vision to collaborate with parents in an effort to increase student achievement and create a positive school climate. The table below outlines our Parental Involvement Calendar:

| Activity                      | Date of Activity  | Party Responsible                              |
|-------------------------------|---|--|
| Open Houses                   | January 5, 2019<br>January 16, 2019<br>January 26,, 2019<br>February 9, 2019<br>February 27, 2019 | Principals, Teachers and Staff                 |
| New Parent Orientation        | August 17, 2018   | Principals. Teachers and Staff                 |
| Fall Harvest Festival         | October 24, 2018  | Parent Center Director, Teachers and all staff |
| Winter Extravaganza           | December 7-20, 2018   | All Teachers and Staff                         |
| Dr. Seuss Celebration         | February 25 March 2, 2019   | All Teachers and Staff                         |
| PTO Meetings                  | First Tuesday of each month   | Parents Teachers and Staff                     |
| Planting of the School Garden | April 28 – May 2, 2019  | All Parents and Staff                          |
| STEM Project Fair             | May 15-17, 2019   | All Teachers and Students                      |
| Multi- Cultural Week          | May 20-24, 2019   | All Teachers, Staff, Parents and Students      |
| Kindergarten Graduation       | June 12, 2019   | Kindergarten Teachers and Staff                |

#### 2. SCHOOL PERFORMANCE

#### A. Performance and Progress

#### 1. Extent to Which Our School is Meeting its Mission

Our mission is to build the foundation for all students in a safe learning environment designed to enhance social and emotional growth, cognitive and creative development while preparing students to become active independent learners. – No exception, No excuses!

The staff of Cedar Tree Academy has made great strides in staying true to its mission. We have created a Tier I Early Childhood School for three years in a row in the District of Columbia. We consistently build the foundation for our students to become active learners evidenced by solid performance on the PMF framework and positive feedback from our teachers and parents as our students attend elementary school from first grade and beyond.

# 2. Extent to which our school is meeting its goals and academic achievement expectations detailed in our charter

Cedar Tree Academy is committed to academic excellence for all students. We will achieve individual measurable academic outcomes through a rigorous, engaging, and safe learning environment designed to build a strong foundation in all areas of development.

Cedar Tree Academy Public Charter School adopted the Performance Management Framework (PMF) as its goals and academic achievement expectations. The chartering authority, DC Public Charter School Board will report the academic achievement of Cedar Tree in its annual publication of the PMF results.

"Cedar Tree Academy PCS acknowledges that DC PCSB's review and publication of this annual report does not imply concurrence or disagreement with the content herein"

#### **B.** Unique Accomplishments

- Approved to grow to grade three over the next three years.
- Continued partnership with JumpStart through Howard University.
- Continued our partnership with Martha Table to host the Joyful Food Market where food is provided to families in need of nutritional food items.
- Continued our partnership with the Southeast Tennis and Learning Center where students learned the game of tennis from professional tennis players.
- Continued our partnership with Primary Project and the Department of Behavioral Health.
- Operating a full-service parent center to educate our parents on topics such as positive parenting, budgeting, college savings etc.

#### C. List of Donors

Cedar Tree Academy does NOT have any donors over \$500.

## School Year 2018-2019 Data Report

SY 2018-19 Annual Report Campus Data Report

| Source | Data Point                          |
|--------|-------------------------------------|
| PCSB   | LEA Name: Cedar Tree Academy PCS    |
| PCSB   | Campus Name: Cedar Tree Academy PCS |
| PCSB   | Grades served: PK3K                 |
| PCSB   | Overall Audited Enrollment: 359     |

Enrollment by grade level according to OSSE's Audited Enrollment Report

| Grade            | РК3 | PK4 | KG  | 1  | 2  | 3  | 4           | 5     | 6     |
|------------------|-----|-----|-----|----|----|----|-------------|-------|-------|
| Student<br>Count | 116 | 136 | 107 | 0  | 0  | 0  | 0           | 0     | 0     |
| Grade            | 7   | 8   | 9   | 10 | 11 | 12 | Alternative | Adult | SPED* |
| Student          | 0   | 0   | 0   | 0  | 0  | 0  | 0           | 0     | 0     |

#### **Student Data Points**

| Student Data      | 1 Omts  |
|-------------------|---|
| School            | Total number of instructional days: 180  Number of instructional days, not including holidays or professional   |
|                   | development days, for the majority of the school.   |
| PCSB              | Suspension Rate: 0.0%   |
| PCSB              | Expulsion Rate: 0.00%   |
| PCSB              | <b>Instructional Time Lost to Out-of-School Suspension Rate:</b> 0.00%  |
| PCSB              | In-Seat Attendance: 92.8%   |
| PCSB              | Average Daily Attendance: The SRA requires annual reports to include a school's average daily membership. To meet this requirement, PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries. |
| PCSB              | Midyear Withdrawals: 3.6% (13 students)*  |
| PCSB              | Midyear Entries: 1.1% (4 students)*   |
| PCSB              | <b>Promotion Rate (LEA):</b> 98.4%  |
| PCSB<br>(SY17-18) | College Acceptance Rates: Not Applicable  |

| PCSB<br>(SY17-18) | College Admission Test Scores: Not Applicable |
|-------------------|---|
| PCSB<br>(SY17-18) | Graduation Rates: Not Applicable              |

# **Teacher/Admin Data Points**

| School | Teacher Attrition Rate: 10%  |                                 |
|--------|--|---------------------------------|
| School | Number of Teachers: 21  "Teacher" is defined as any adult responsat least 50% of the time, including, but not limited to, lead teacher education teachers, and teacher fellows | ers, teacher residents, special |
| School | <b>Teacher Salary</b> 1. Average: \$ 59840.16 2. Range Minimum: 52,787.52  | Maximum: \$ 66,892.81           |
| School | Executive Salaries 1. 162,389.27 2. 108,031.88 3. 107,158.83   |                                 |

# Appendix A: Staff Roster

| Last Name       | First Name     | Role/Responsibility     |
|-----------------|----------------|-------------------------|
| Adamski         | Christine      | Teacher                 |
| Barnes          | Janay          | Instructional Assistant |
| Barnhill        | Darnell D      | Security                |
| Battle-Chan     | Ashley         | Instructional Assistant |
| Bingham         | Gernae         | Instructional Assistant |
| Boone           | Devon          | Dedicated Aid           |
| Briscoe         | Tawana         | After school worker     |
| Brown           | Darlene A      | Teacher                 |
| Bryant          | Natasha        | Teacher                 |
| Campbell        | Rodrick        | Instructional Assistant |
| Cherry          | Tiffanie       | Associate Teacher       |
| Edison          | Celenease G    | Director of Curriculum  |
| Edison          | Trinity        | Associate Teacher       |
| Faulkner        | Wyjean         | Associate Teacher       |
| Fitch           | Daira          | Associate Teacher       |
| Foo             | Stephanie      | After Care Coordinator  |
| Foster          | Le'Asia        | Associate Teacher       |
| Frost           | Shannon        | Teacher                 |
| Galloway        | Keena          | Associate Teacher       |
| Gatling         | Danielle       | CNA                     |
| Gripper         | Joseph         | After school worker     |
| Harris          | Mychal         | Admin Assistant         |
| Henderson       | Latonya        | Principal               |
| Henderson       | Tracy          | Associate Teacher       |
| Holloway        | Alfonzo        | Maintenance Supervisor  |
| Jayanthi        | Usha           | Director of Finance     |
| Johnson         | Aminah Hadiyah | Teacher                 |
| Jolley          | Kolesia P      | Instructional Assistant |
| Jones           | Brittany       | Instructional Assistant |
| Kelley          | Shirl          | Co Teacher              |
| Kent            | Jin K          | Food Service Supervisor |
| Knox-Smith      | Crystal        | Teacher                 |
| Lassiter        | Robert         | Building Service Worker |
| Lawson          | Telia          | Instructional Assistant |
| Lee             | Latawsha       | Food Service Worker     |
| Lewis           | Jessica        | Director of Marketing   |
| Lewis Breedlove | Robinette      | Director of Operations  |
| Long            | Senora         | Instructional Assistant |
| Lowe            | Freddie        | Behavior Specialist     |
| McEachin        | Germaine       | After School Worker     |
| McQueen         | Tiffany        | Teacher                 |
| Meachum         | Antonio        | After School Worker     |
| Mitchell        | Angel          | Instructional Assistant |

| Moore            | Brittany           | Instructional Assistant |
|------------------|--------------------|-------------------------|
| Murphy           | Marva              | Associate Teacher       |
| Payne            | Glyneice           | Instructional Assistant |
| Powell           | Ida                | After School Worker     |
| Powell           | Jermaine           | Teacher                 |
| Ray              | Regina             | Director of SPED        |
| Reeves           | Nicco              | After School Worker     |
| Reid             | Kimberly           | Associate Teacher       |
| Roache           | Antonio            | Associate Teacher       |
| Robinson         | Quintin            | After School Worker     |
| Rosario          | Alexis             | Teacher                 |
| Russell          | Stacy              | Associate Teacher       |
| Schmidle         | Pamela             | Teaching Coach          |
| Simpson-Sheppard | Michelle           | Co Teacher              |
| Small            | Imani              | After School Worker     |
| Smith            | Francine Christine | Admin Asstant           |
| Templeton        | Nateia             | Associate Teacher       |
| Tolbert-Ford     | Khrysten           | Associate Teacher       |
| Tolliver         | Tameka             | Associate Teacher       |
| Watson           | I'yana             | After School Worker     |
| Weatherspoon     | Kameka             | Teacher                 |
| Webb             | Robert             | HR Finance Admin        |
| Young            | Rayana             | Teacher                 |

## **Staff Qualifications**

All teachers are highly qualified at Cedar Tree Academy. The minimum qualification for teachers is a bachelor's degree. Thirty -percent of the teachers hold master's degrees. All teachers were employed during the 18-19 school year.

## Appendix B: Board Roster 2018-2019

| Board Member         | Position       | Residency                         |
|----------------------|----------------|-----------------------------------|
| Carla Bailey         | Board Chair    | Non-District of Columbia Resident |
| Monica Ray           | Board Co-Chair | District of Columbia Resident     |
| Vaun Cleveland       | Treasurer      | District of Columbia Resident     |
| Keyonia Duckett      | Parent Member  | District of Columbia Resident     |
| Sandy Allen          | Secretary      | District of Columbia Resident     |
| Tyron Jones          | Member         | District of Columbia Resident     |
| <b>Devon Lesesne</b> | Parent Member  | District of Columbia Resident     |
| LaTonya Henderson    | Ex-Officio     | Non-District of Columbia Resident |

All Cedar Tree Board members were elected in August 2018. The term for Trustees shall be 5 years. Trustees shall serve no more than three (3) consecutive terms. Each term will expire August 2023.

# Appendix C: Unaudited Year End Financial Statement

| Income Statement            |                                 |           |           |           |
|-----------------------------|---------------------------------|-----------|-----------|-----------|
| Cedar Tree Academy          |                                 |           |           |           |
| July 2018 through June 2019 |                                 |           |           |           |
|                             |                                 |           |           |           |
|                             |                                 |           |           |           |
| Income Statement            |                                 | Actual    | Budget    | Variance  |
| Revenue                     |                                 |           |           |           |
|                             | State and Local<br>Revenue      | 7,194,570 | 7,007,267 | 187,304   |
|                             | Federal Revenue                 | 689,696   | 654,820   | 34,876    |
|                             | Private Grants and Donations    | 384       | 0         | 384       |
|                             | Earned Fees                     | 209,216   | 389,872   | (180,656) |
|                             | Total Revenue                   | 8,093,866 | 8,051,959 | 41,907    |
| Expenses                    |                                 |           |           |           |
|                             | Salaries                        | 3,880,093 | 3,904,556 | 24,463    |
|                             | Benefits and Taxes              | 780,735   | 866,822   | 86,086    |
|                             | Contracted Staff                | 0         | 6,717     | 6,717     |
|                             | Staff-Related Costs             | 55,888    | 63,072    | 7,185     |
|                             | Occupancy Service               | 545,908   | 631,186   | 85,278    |
|                             | Direct Student<br>Expense       | 1,015,210 | 1,041,372 | 26,162    |
|                             | Office & Business<br>Expense    | 602,168   | 919,033   | 316,865   |
|                             | Contingency                     | 0         | 72,789    | 72,789    |
|                             | Total Expenses                  | 6,880,001 | 7,505,547 | 625,546   |
| Operating Income            |                                 | 1,213,865 | 546,412   | 667,453   |
| Extraordinary<br>Expenses   |                                 |           |           |           |
|                             | Interest                        | 14,724    | 0         | (14,724)  |
|                             | Depreciation and Amortization   | 455,998   | 429,514   | (26,484)  |
|                             | Total Extraordinary<br>Expenses | 470,722   | 429,514   | (41,208)  |
| Net Income                  |                                 | 743,143   | 116,898   | 626,245   |

# Appendix D: Approved Budget

| Cedar Tree Approved Budget SY19-20 |                     |           |  |  |
|------------------------------------|---------------------|-----------|--|--|
| ccuai Tree Approv                  | cu Duuget 3117 20   |           |  |  |
|                                    |                     |           |  |  |
| Revenue                            |                     |           |  |  |
| Revenue                            | State and Local     | 7,484,422 |  |  |
|                                    | Revenue             | 7,404,422 |  |  |
|                                    | Federal Revenue     | 574,778   |  |  |
|                                    | Earned Fees         | 473,190   |  |  |
|                                    |                     | ,         |  |  |
|                                    | Revenue Total       | 8,532,389 |  |  |
| Expenses                           |                     | 4 404 050 |  |  |
|                                    | Salaries            | 4,401,350 |  |  |
|                                    | Benefits and Taxes  | 961,175   |  |  |
|                                    | Staff-Related Costs | 69,676    |  |  |
|                                    | Occupancy Service   | 604,860   |  |  |
|                                    | Direct Student      | 1,047,485 |  |  |
|                                    | Expense             |           |  |  |
|                                    | Office & Business   | 756,096   |  |  |
|                                    | Expense             |           |  |  |
|                                    | Contingency         | 79,014    |  |  |
|                                    | Expenses Total      | 7,919,656 |  |  |
| NET ORDINARY                       |                     | 612,734   |  |  |
| INCOME                             |                     |           |  |  |
| Extraordinary                      |                     |           |  |  |
| Expenses                           |                     |           |  |  |
|                                    | Depreciation and    | 271,753   |  |  |
|                                    | Amortization        |           |  |  |
|                                    | Interest            | 163,923   |  |  |
|                                    | Extraordinary       | 435,676   |  |  |
|                                    | Expenses Total      |           |  |  |
| TOTAL EXPENSES                     |                     | 8,355,331 |  |  |
| NET INCOME                         |                     | 177,058   |  |  |