

Digital Pioneers Academy

709 12th Street SE, Washington, DC 20003
(as of July 1, 2019)
2220 Branch Avenue SE, Washington, DC, 20020

(202) 677-3522

Board Chair: Mary Wells



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Annual Report Narrative

School Description
Mission Statement

The mission of Digital Pioneers Academy (DPA) is to develop the next generation of innovators. We prepare students to meet or exceed the highest academic standards, while cultivating the strength of character necessary to both graduate from four-year colleges and persist in 21st century careers.

School Program

DPA will ultimately be a college preparatory middle and high school (6th-12th grade) for students from Ward 7 and 8 in Washington, DC. Beginning with sixth grade and adding one grade per year, DPA will provide a unique, personalized educational experience that integrates best practices from schools across the country, preparing students to be innovators and active citizens in our technology-driven world. DPA's learning model will leverage a curriculum built around traditional subjects with the critical inclusion of Computer Science as a core content area. Through core classes and personalized, project-based work, students will develop computational thinking skills, a set of capabilities that can be flexibly applied to succeed in four- year college and in a variety of fields. In addition to rigorous academics and project-based learning, our innovative approach focuses on character building, diverse out-of-school experiences ("expeditions") and developing the social and emotional capacities of our students.

Computer Science is not just about teaching students to code. As the foundation for all computing, computer science is defined as "the study of computers and algorithmic processes, including their principles, their hardware and software designs, their applications, and their impact on society." Through helping students understand why and how computers work, computer science provides the basis for a deep understanding of computer use and the relevant rights, responsibilities, and applications. Computer Science builds on computer literacy, educational technology, digital citizenship, and information technology.

Based on the model at the Brooke Charter School, our classrooms are "semi self-contained." All students have their core academic instruction in a self-contained classroom with co-teachers. The benefit of the two-teacher model is that we can have the best of both worlds. Two adults can share the rigors of deep instruction over the course of the day. One teacher in the classroom will be a math, science, and computer science expert; the other teacher will be an expert in English language arts and social studies. Both teachers will have a baseline knowledge of Computer Science, which is supplemented by a schoolwide Director of Curriculum and Instruction. By having this "semi self-contained" model, our teachers can be deep content experts, while forging meaningful, lasting relationships with adolescents, who most need that sort of attention. In addition, the teachers will be able to special education teachers, teachers across the grade level, and administration to provide appropriate interventions for students are

struggling or may have special education needs. There may be up to 30 total students in each classroom, and the student to teacher ratio will be 15:1.

Digital Pioneers Academy views families as partners in our school community. Families are constantly engaged for feedback and support. Whether it is deciding our uniform policies or giving feedback on school events we engage our founding families as equal partners in our journey together. Digital Pioneers Academy has an open door policy for all family engagements that do not create intrusions to the learning environment. We encourage families to stay in constant communication with their teachers, main office, and school team with whatever mediums are convenient for them – calls, texts, emails, etc.

Digital Pioneers Academy engaged families by conducting home visits, founding a Families as Partners Committee, having monthly community wide meetings, and having both social and academic events throughout the school year. We want all families to feel part of the team and purchased Founding Family t-shirts and pop sockets to share our DPA pride with the entire community. We communicate all major updates to families through calls, emails, texts, and fliers.

School Performance

Performance and Progress

Digital Pioneers Academy has accepted the Performance Management Framework (PMF) as its adopted goals and metrics. Digital Pioneers Academy acknowledges that DC PCSB's review and publication of this annual report does not imply concurrence or disagreement with the content herein.

PARCC Scores

For ELA 27% of DPA scholars were Meeting or Exceeding Expectations and 56% received a 3+ on their scores. For Math 24% of DPA scholars were Meeting or Exceeding Expectations and 49% received a 3+ on their scores. While we have not reached our goals of 60% we are working towards growing to these results.

Unique Accomplishments

In our first year of inception our National Society of Black Engineers, Jr. club won the DC KidWind competition. This is a city-wide competition. Our scholars were invited to the National competition in Houston, Texas.

List of Donors

- CityBridge Foundation
- Charter School Growth Fund
- NewSchools Venture Fund
- Education Forward DC
- The J. Willard and Alice S. Marriott Foundation
- James & Alice B. Clark Foundation

- Flamboyan FOundation
- Mary Wells
- Sara Batterton

Data Report

SY 2018-19 Annual Report Campus Data Report

Source	Data Point
PCSB	LEA Name: Digital Pioneers Academy PCS
PCSB	Campus Name: Digital Pioneers Academy PCS
PCSB	Grades served: 66
PCSB	Overall Audited Enrollment: 120

Enrollment by grade level according to OSSE's Audited Enrollment Report

Grade	PK3	PK4	KG	1	2	3	4	5	6
Student Count	0	0	0	0	0	0	0	0	120
Grade	7	8	9	10	11	12	Altern-ative	Adult	SPED*
Student Count	0	0	0	0	0	0	0	0	0

^{*}Note: This field is only filled in for St. Coletta Special Education PCS as it is the only charter LEA that exclusively serves students with disabilities.

Student Data Points

tudent Data	a Points
School	Total number of instructional days: 184 Number of instructional days, not including holidays or professional development days, for the majority of the school. If your school has certain grades with different calendars, please note it.
PCSB	Suspension Rate: 11.7%
PCSB	Expulsion Rate: 0.00%
PCSB	Instructional Time Lost to Out-of-School Suspension Rate: 0.15%
PCSB	In-Seat Attendance: 92.1%*
PCSB	Average Daily Attendance: The SRA requires annual reports to include a school's average daily membership. To meet this requirement, PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries. (No action necessary.)
PCSB	Midyear Withdrawals: 2.5% (3 students)*
PCSB	Midyear Entries: 2.5% (3 students)*
PCSB	Promotion Rate (LEA): Not Applicable
PCSB (SY17-18)	College Acceptance Rates: Not Applicable
PCSB (SY17-18)	College Admission Test Scores: Not Applicable

PCSB (SY17- Graduation Rates: Not Applicable 18)

Faculty and Staff Data Points

Teacher Attrition Rate: 38.46%

School

Number of Teachers: 13

School "Teacher" is defined as any adult responsible for the instruction of students at least 50% of the time, including, but not limited to, lead teachers, teacher residents, special education teachers, and teacher fellows.

Teacher Salary

School 1. Average: \$63,555.56

2. Range -- Minimum: \$53,500.00 Maximum: \$81,000.00

Executive Salaries

School Mashea M. Ashton \$235,000 Tiffanie Williams \$150,000

PARCC Scores



Appendices

Staff Roster

Member Identifiers ar	nd Demographic Inform	urning Status 2018-19 School		Role and FTE Percentage				Certifica
If Filled: Last Name	First Name	Returning Employee?	Staff Member's Title	Federal Role	FTE Percentage	License or Certification Status	Special Education Certification (Teachers only)	ESL Certification (Teachers only)
The legal last name of the faculty or stoff member.	The legal first name of the faculty or staff member.	If an employer influence of the same school in any role for the same (2014 I) whose in any role for the same (2014 I) whose in any role of the same (2014 I) who be an expect self-through role or any school which the LEA, self-through role of the same school with the LEA, self-through role of the same school with the LEA, self-through role of the same school with the LEA, self-through role of the same school with the LEA, self-through role of the same school with the	If employee has multiple positions or words in multiple schools, use one new for each position and/or school	of employed has multiple positions, work in multiple schools, or seaches in multiple great spans, we now now for locate position under school. For any school with multiple prolonges, LEAs should restrict new prolonges/school leader, and all other principals "Administrators—school.	If employee has multiple positions, works in multiple schools, or teaches multiple grade spars use one row for each position and/or school. The FTE percentage should only be the applicable FTE for that specific role (each person's FTEs will likely sum to 1.0).	is the staff person certified or Ricensed in DC for their current role (include support staff, paraprofessionals, teachers, and admin)?	Does the teacher hold a Special Education tracking cardificate from OSSE?	Does the teacher hold on ESL/Teaching English to speakers of other languages certification?
Open Text	Open Text	Drop-Down Menu	OpenText	Drop-Down Menu	Numeric 0-1.0	Y/N	Y/N	Y/N
Ashton	Mashea	New Employee	CEO/Principal	School Administrator - Principal/School Leader (designate CNE per school)	0.5	N	N	N
Williams	7i ffanie	New Employee	Director of Curriculum and Instruction	Instructional Coordinator and Supervisor	1	N	N	N
Forshchi	Nima	New Employee	Director of Operations	School Administrator - Other	2	N	N	N
Brown	Norma	New Employee	Special Assistant to the CEO	School Administrator - Other	1	м	N	м
Washington	Antonio	New Employee	Operations Associate	School Administrator - Other	1	м	N	м
Lancaster	Sherree	New Employee	Community Relations Coordinator	School Administrator - Other	1	N	W	N
Williams	NyShayla	New Employee	Humanities Teacher	Teacher, Elementary (grades 1-6)	1	м	N	и
Baron	Jocqueline	New Employee	Humanities Teacher	Teacher, Elementary (grades 1-6)	2	N	N	N
Driscoll	Madeline	New Employee	Humanities Teacher	Teacher, Elementary (grades 1-6)	2	N	N	N
Farquharson	Asonte	New Employee	Humanities Teacher Teacher, Elementary (grades 1-6)		2	N	N	N
Waites	Nodirah	New Employee	STEM Teacher	Teacher, Elementary (grades 1-6)	1	N	N	N
Gaslee	Trenisho	New Employee	STEM Teacher	Teacher, Elementary (grades 1-6)	1	N	N	N
Bryant	Crystal	New Employee	STEM Teacher	Teacher, Elementary (grades 1-6)	1	N	N	N
Pettway	Ashley	New Employee	STEM Teacher	Teacher, Elementary (grades 1-6)	1	Y	Y	N
Wilson	Bryant	New Employee	SpEd Teacher	Student Support Staff	2	N	N	N
Kahari	Simbisol	New Employee	Robotics Coordinator	School Administrator - Other	1	N	N	N
Ross	Holden	New Employee	Teacher Aid	Teacher, Elementary (grades 1-6)	1	N	N	N
Goldsmith	Emily	New Employee	Teacher Aid	Teacher, Elementary (grades 1-6)	1	N	N	N
Johnson	Jordan	New Employee	Dean of Social Emotional Learning	Student Support Staff	1	N	N	N
Hammond-Awitta	Barbara	New Employee	Director of Special Populations	Student Support Staff	1	N	N	N
Miller	Tarnell	New Employee	Associate Dean of Social Emotional Learning	Student Support Staff	1	N	N	N
Durhom	Adom	New Employee	Dean of Enrichment	School Administrator - Other	1	N	и	и
MacAlester	Donne	New Employee	Director of Special Projects	School Administrator - Other	2	N	N	N

tion Information							Teaching Curriculum and Yo	ears of Teaching or Leadership Experier
License or Certification Field or Subject	License or Certification Provider	License Expiration Date	Subject	Grade Span	In-Field	In-Field, other subject area	Emergency or Provisional Credential (Initial) Status	Novice Teacher
What is the primary license or certification field? May include more than one on the same line (i.e. English/Special Education)	OSSE, Department of Health, ecc.		Please select from the drop- down menu.	Please select from the drop-down menu.	Indicate if the teacher is qualified in the solipict area they currently teach, based on 1.1 km s a university degree in their field of societies. 2. Has a certification in their field of societies. 3. Has a certification in their field of societies are certification in their field of societies. 3. Has a certification in their field of societies teaching and/or state of their field or measured by the LEA's teacher evolution system.	NEW: Teachers only: Indicate if the teacher is qualified in a subject once other than the one they are currently teaching.	NEW: Teachers only: Indicate whether the teacher has been identified as having emergency or provisional (Initial) credentials.	New Teachers only: Indicate whether the teacher is currently a first year teacher or is a second year teacher and was found below effective in their first year of teaching.
Open Text	Drop-Down Menu	MM/00/YYYY	Drop-Down Menu	Drop-Down Menu	Y/N	Y/N	Drop-Down Menu	Y/N
				Middle (grades 6-8)				
				Middle (grades 6-8)				
				Middle (grades 6-8)				
				Middle (grades 6-8)				
				Middle (grades 6-8)				
				Middle (grades 6-8)				
			Humanities	Middle (grades 6-8)	W	N		
			Humanities	Middle (grades 6-8)	N	N		
			Humanities	Middle (grades 6-8)	N	Y		
			Humanities	Middle (grades 6-8)	N	N		
			General Mathematics	Middle (grades 6-8)	N	N		
			General Mathematics	Middle (grades 6-8)	N	N		
			General Mathematics	Middle (grades 6-8)	N	N		
Special Education	OSSE		General Mathematics	Middle (grades 6-8)	у	N		
			Humanities	Middle (grades 6-8)	N	N		
				Middle (grades 6-8)				
			General Mathematics	Middle (grades 6-8)	w	N	NO - Emergency or (Initial) provisional	Y
			General Mathematics	Middle (grades 6-8)	W	N	NO - Emergency or (Initial) provisional	Y
				Middle (grades 6-8)				
				Middle (grodes 6-8)				
				Middle (grades 6-8)				
				Middle (grodes 6-8)				
				Middle (grades 6-8)				

ice							Education and Preparation		
Principal Experience	Years of Teaching Experience	Years of School Leader Experience	LEA Start Date	Position Offer Date	Teacher Preparation Program Provider	Highest Education Attained	Highest Degree - Awarding Institution	Highest Degree Field/Major	Year Conferred
Principal Dely: Indicate the principal's level of especiance	Include years as a full-time teacher of record, not including this year. If this person is not a teacher, phosas school to the pre-populated data we have already adjusted the value. LEAs should review only pre-populated data and update it is other its reflects the 2018-2019 school year as of October 5th 2018.	Include years as a full-time school leader, not including this year. If this person is not a school leader, please select "MA". Note: for pre-populated data we have already adjusted the values. LEAs schoold review any pre-populated data and update it is not that it reflects the 2018-2019 school year as of October 5, 2018.	What date did the employee start at the LEAF Enter September 1st of the correct year if you only have the year.	What date did the employee accept their offer of employeent for their current position at their school? Be as precise as your records allow.	Phase select from the drop-down manu. If a teacher attended multiple prep programs, select the one where the teacher received the majority of their training			if staff has multiple fields, include both on same line (i.e., Math/Science)	Year of degree completion
Drop-Down Menu The current principal is new to the role this	Numeric	Numeric	MM/DD/YYYY	MM/00/YYYY	Drop-Down Menu	Drop-Down Menu	Open Text	Open Text	vvv
year, new to the school, and new to the LEA	N/A	0	04/01/2018	04/01/2018	College Of William & Mary	Moster's	Special Education and Teaching	College of William & Mary	1997
	N/A	8	07/01/2018	04/08/2018					
	N/A	3	02/26/2018	11/27/2018	N/A - I did not attend a teacher prep progr	Bachelor's	University of Maryland	Accounting/Operations Mangement	2014
	N/A	0	05/14/2018	04/20/2018	Other	Moster's	Dominican University	Professional Educator License	2014
	N/A	M/A	08/06/2018	07/26/2018	N/A - I did not attend a teacher prep progr	Associate's	USDA Graduate School DC	Business	2990
	N/A	N/A	10/01/2018	09/12/2018	N/A - I did not attend a teacher prep progr	Associate's			
		N/A	07/18/2018		Johns Hopkins University	Moster's	Johns Hopkins University	Elementary and Special Education	2018
		N/A	07/18/2018	07/03/2018	N/A - I did not attend a teacher prep progr	Moster's	University of Chicago	Master of Social Work	2018
		N/A	07/09/2018	05/29/2018	Teach For America (D.C.)	Bachelor's	Davidson College	Cultural Studies in Education	2017
		N/A	09/24/2018	09/10/2018	N/A - I did not attend a teacher prep progr	Moster's	Wake Forest University	Mosters Degree	2018
		N/A	09/24/2018	08/31/2018	N/A - I did not attend a teacher prep progr	Moster's	Wake Forest University	Mosters Degree	2018
		N/A	07/09/2018	05/11/2018	Other	Moster's	University of Louisiana at Monroe	Educational/Instructional Technology	2016
		N/A	07/18/2018	07/09/2018	Other	Moster's		Mosters Degree	
		N/A	07/01/2018	04/04/2018	Teach For America (D.C.)	Moster's	Johns Hopkins University	Master of Science in Counseling	2014
		N/A	07/18/2018	07/02/2018	Other	Bachelor's	Virginia State University	Criminal Justice	2012
	N/A	N/A	07/18/2018	07/12/2018	N/A - I did not attend a teacher prep progr	Bachelor's	University of Washington		2010
	0	M/A	07/18/2018	07/01/2018	Urban Teacher Center	Bachelor's	University of Colorado		2018
	0	N/A	07/18/2018	07/01/2018	Urban Teacher Center	Bachelor's	University of Rochester	Social Psychology	2018
	N/GA	1	07/01/2018	04/02/2018	N/A - I did not attend a teacher prep progr	Bachelor's	Wirginia University	Entrepreneurial Management	2014
	N/GA	4	10/15/2018	10/01/2018	Other	Bachelor's	Clarion University of PA	Speech/Language Pathology and Audiology	2002
	N/GA	ща	08/27/2018	08/24/2018	N/A - I did not attend a teacher prep progr	Bachelor's	Henderson State University	Mealth and Physical Education/Fitness	2013
	N/GA	N/A	07/18/2018	07/11/2018	N/A -1 did not attend a teacher prep progr	Bachelor's	University of Maryland	Kinesiology and Exercise Science	2008
	N/A	4	05/29/2018		N/A - I did not attend a teacher prep progr	Bachelor's	Tulane University	American/United States Studies/Civilization	2008

Board Roster

- Mary Wells Board Chair
- Johnny Taylor Vice Chair DC Resident
- Orlena Blanchard Secretary
- Sara Batterton Treasurer DC Resident
- Mashea Ashton
- Henry Hipps DC Resident
- Paul O'Neill
- Charisse Carter Parent Member DC Resident
- Vanessa Elbert Parent Member DC Resident
- Alicia Robinson Resigned before end of year DC Resident
- Shayna Hammond Resigned before end of year
- Michael Spencer Resigned before end of year DC Resident



Unaudited Year-end 2018-2019 Financial Statement

Digital Pioneers Academy FY18-19 Enrollment Data

General Education	Previous Year's Enrollment	Budgeted Enrollment	Audited Enrollment
Pre-Kindergarten 3			
Pre-Kindergarten 4			
Kindergarten			
Grades 1			
Grades 2			
Grades 3			
Grades 4			
Grades 5			
Grades 6		120	120
Grades 7			
Grades 8			
Grades 9			
Grades 10			
Grades 11			
Grades 12			
Alternative			
Special Ed Schools			
Adult			
Subtotal General Education	0	120	120

Special Education	Previous Year's Enrollment	Budgeted Enrollment	Audited Enrollment
Level 1		16	8
Level 2		8	6
Level 3		3	1
Level 4		0	
Subtotal for Special Ed	0	27	15

Level 1		O .	
Subtotal for Special Ed	0	27	15
T	T-	1	,
		Budgeted	
English Language Learners	Previous Year's Enrollment	Enrollment	Audited Enrollment
English Banguage Bearings	Tievious Tear's Enforment	Enronnent	Addited Enforment
Subtotal - ELL		1	0
Special Education-Residential	Previous Year's Enrollment	Budgeted	Audited Enrollment
Level 1 Residential			
Level 2 Residential			
Level 3 Residential			
Level 4 Residential			
Subtotal for Special Ed Residential	0	0	0
	<u> </u>	•	
English as a Second Language		Budgeted	
Residential	Previous Year's Enrollment	Enrollment	Audited Enrollment
LEP/NEP Residential			
Residential	Previous Year's Enrollment	Budgeted	Audited Enrollment
Residential			
	•	•	•
At-Risk Students	Previous Year's Enrollment	Budgeted	Audited Enrollment
At-Risk		72	78
		Budgeted	
Special Education Add-ons (ESY)	Previous Year's Enrollment	Enrollment	Audited Enrollment
Level 1 ESY		4	0
Level 2 ESY		2	0
Level 3 ESY		1	0
Level 4 ESY		0	0
Subtotal for Special Ed - ESY	0	7	0
<i>y</i> 1			

Digital Pioneers Academy FY18-19 Annual Budget

•			
	Prior Year		Current Year
	Budget		Annual Budget
REVENUE			
Per Pupil Charter Payments			1,842,652
Per Pupil Summer School			, , , , ,
Per Pupil Facilities Allowance			85,000
Federal Entitlements	281,250		442,002
	201,230		115,213
Other Government Funding/Grants	5(0,000		
Private Grants and Donations	560,000		470,000
Activity Fees			Ī
Other Income	100		375
TOTAL REVENUES	841,350.00		2,955,240.96
ORDINARY EXPENSE			
Personnel Salaries and Benefits		No. of Positions	
Principal/Executive Salary	307,917	2	385,000
Teachers Salaries		10	634,000
Special Education Salaries		2	124,000
Summer School Salaries			_
Teacher Aides/Assistants Salaries		2	80,000
Before/After Care Salaries			´-
Other Education Professionals Salaries		4	295,000
Business/Operations Salaries		4	307,000
Clerical Salaries		•	507,000
Custodial Salaries			=
			-
Other Staff Salaries	44.402		207.744
Employee Benefits	44,402		287,764
Contracted Staff			8,692
Staff Development Expense	124,500		69,258
Subtotal: Personnel Expense	476,818.44	24.00	2,190,713.52
Direct Student Expense			
Textbooks			6,242
Student Supplies and Materials	10,000		34,333
Library and Media Center Materials			6,242
Student Assessment Materials			6,242
Contracted Student Services			99,878
Miscellaneous Student Expense	41,000		19,976
Subtotal: Direct Student Expense	51,000		172,914
•	*		· · · · · · · · · · · · · · · · · · ·
Occupancy Expenses			
Rent	15,000		85,000
Building Maintenance and Repairs	15,000		-
Utilities Utilities			10,000
Janitorial Supplies			10,000
Contracted Building Services Subtotal: Occupancy Expenses	15,000		10,000 115,000
Subtotal. Occupancy Expenses	13,000		113,000
Office Expenses			
	10,000		24 070
Office Supplies and Materials			24,970
Office Equipment Rental and Maintenance	7,200		15,606
Telephone/Telecommunications	5,400		9,364
Legal, Accounting and Payroll Services	40,790		55,908
Printing and Copying	3,000		1,873
Postage and Shipping	2,000		1,248
Other	190,714		62,763
Subtotal: Office Expenses	259,104		171,731
General Expenses			
Insurance	2,500		12,485
Transportation			9,364
Food Service			116,969
Administration Fee (to PCSB)			24,852
Management Fee			-
Interest Expense			27,000
Other General Expense			31,425
Subtotal: General Expenses	2,500		222,095
TOTAL ORDINARY EXPENSES	804,422		2,872,455
NET ORDINARY INCOME	36,928		82,786
ORDIVINI INCOME	30,720		02,700
Depreciation Expense	1,712		49,101
NET INCOME	\$ 35,215.80		\$ 33,685.34
Income	9 55,215.00		Ψ 55,005.54

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FY18-19 43646 Financials																				
	Prior Year	July	August	September	Q1	October	November	December	Q2	January	February	March	Q3	April	May	June	Q4		Year to Date	
REVENUE	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actual	Budget	Variance
Per Punil Charter Payments		148 166	148 166	148 166	444,497	148 166	148 166	148 166	444 497	148,166	148,166	148 657	444 988	148 166	155 166	148 167	451,498	1.785.481	1.842.652	(57,171
Per Pupil Charler Payments Per Pupil Facilities Allowance		32,630	32,630	32.630	97,890	32,630	32,630	32,630	97,890	32,630	32,630	32,630	97,890	32,630	32,630	32,630	97,890	391,560	85,000	306,560
Federal Entitlements	267.622	118,268	59.736	19.924	197,928	58 751	45.816	54,294	158 861	39.719	98 585	45,630	180,934	59,440	69 789	27,211	156,440	694,163	442,002	252,161
Other Government Funding/Grants	207,022	897	8,911	11.608	21,411	16.133	13,672	12,089	41 894	11.891	13,289	892	26,072	892	892	892	2,675	92,052	115,213	(23,161
Private Grants and Donations	850,000	185,057	0,711	11,000	185,057	10,133	15,072	120,000	120,000	750	17,207	072	750	252,000	250,600	14,500	517,100	872 907	470,000	357 907
Activity Fees	0304000	- realest						120(000	120,000					272(010	20.010.00					
Other Income	850					179	877	634	1.690	1 484	1.014	954	1 451	479	627	1.157	2.262	7,405	375	7,030
TOTAL REVENUES	1,118,472	485,012	249,442	212,328	946,783	255,859	241,161	367,813	864,833	234,639	290,684	228,763	754,086	493,606	509,704	224,556	1,227,866	3,793,567	2,955,241	838,327
ORDINARY EXPENSE																				
Personnel Salaries and Benefits Principal Executive Salary	208 333	19 581	32.083	32.083	103.750	37.083	32.083	32.083	96.250	32.083	32.083	32.083	96 250	32.083	32.083	32.083	96 250	397 500	385 000	(7.500
Principal/Executive Salary Teachers Salaries	208,333	39,583	32,083	42,267	103,750	32,083 47,917	32,083 42,917	42,917	133,750	48,167	48,467	3Z,083 57,517	96,250 154,150	50,502	61,630	97,688	209,820	392,500 599,675	634,000	34,325
Special Education Salaries		20,007	5,917	5.917	14,299	5,917	5,917	5,917	17,750	1,345	48,407	37,317	1,345	30,302	61,630	77,000	209,820	33,393	124,000	90,607
		2,460	5,917	5,917	14,299	5,917	5,917	5,917	17,750	1,545							-	33,593	124,000	90,60
Summer School Salaries									-				-				-			
Teacher Aides/Assistants Salaries Before/After Care Salaries		50,000			50,000				-				-					50,000	80,000	30,000
		20.660	21.854	24.000		28 175	22.750	20.250		26.500	25 000	25,000		25,000	25.500	27.917			295 000	
Other Education Professionals Salaries	49,922	25,660	21,854	30,600	66,514 83,558	30 167	30,167	30,250	91,175 90,500	30.167	30.167	25,000 30,167	76,500	31 167	30 167	36.667	78,417 98,000	312,606 362,559	307,000	(17,606
Business/Operations Salaries Clerical Salaries	49,922	25,479	27,479	30,600	85,558	30,167	30,167	30,167	50,500	30,167	30,167	30,167	90,500	31,167	30,167	36,667	98,000	362,559	507,000	(55,559
Custodial Salaries					- L				- 1				-				-	-	-	-
					-												-	-	-	-
Other Staff Salaries	11,500			33 555					:			23.837			22 322					
Employee Benefits		12,518	13,996		60,069	26,087	23,363	23,916	73,366	28,624	23,984		76,445	21,069		28,282	71,673	281,553	287,764	6,210
Contracted Staff	9,167			1,050 25.819	1,050	6,707	5,928	8,022 7,973	20,656	5,216	16,130	15,011 44 399	36,356 59 340	23,216	22,661	10,636 78.805	56,512 159,590	114,575	8,692 69,258	(105,883
Staff Development Expense Subtotal: Personnel Expense	91,605	40,810	24,108 164,458	195,291	90,737 571,932	10,708	173,790	181,244	542,794	182,916	179,956	228,014	599,886	239,103	219,083	312.077	770,262	329,013 2,475,873	2,199,714	(259,755
Direct Student Expense																				
Textbooks					- 1	7,184		1.653	8,837	3,508	89	50	3,646	371			371	12.854	6.242	(6,612
Student Supplies and Materials	199	30 163	27.546	8.454	66 163	2 328	927	2.800	6.055	17 509	9.072	5 152	31 733	3.210	2 704	1.048	6.962	110 913	34 333	(76.580
Library and Media Center Materials		33,110	497	117	614	491	846	-1000	1,338	138	1,162	2.073	3,373	25	2,425	110.10	2.450	7,775	6,242	(1,533
Student Assessment Materials					- 1	3,896		43	3,939	225	119	2.217	2,560	668	1.453		2.121	8,621	6.242	(2.378
Contracted Student Services					. 1	4.098	255	17,187	21,539	4,576	6.262		10.838	1,532	3,105	8,144	12,781	45,158	99,878	54,720
Food Service		1 392	13.076	21.076	35,544	28.066	17 603	70.855	66,523	10,683	19,445	23,584	53,712	15,413	20,492	7,992	43,896	199,674	116,969	(82,706
Miscellaneous Student Expense	77.268	8,218	6,458	458	15,134	9,778	1.867	21,501	33,145	8,606	4,593	7,428	20,626	8,597	1,881	1,508	11.985	80,891	19,976	(60,915
Subtotal: Direct Student Expense	77,466	39,773	47,578	30,105	117,455	55,840	21,498	64,039	141,377	45,244	40,741	40,504	126,489	29,816	32,059	18,692	80,567	465,887	289,883	(176,004
Occupancy Expenses																				
Rent	24,074	13,054	12,015	10,209	35,279	7,109	7,083	7,083	21,276	10,037	8,333	8,333	26,703	8,333	8,333	7,083	23,750	107,008	85,000	(22,008
Building Maintenance and Repairs						898	5,315	3,362	9,575		1,172	958	2,130			1,097	1,097	12,803		(12,803
Utilities				424	424		2,082		2,082			2,644	2,644			1,322	1,322	6,473	10,000	3,527
Janitorial Supplies					- 1	114	25	140	278	227	63	84	374	25	34		59	711	10,000	9,289
Contracted Building Services		1,400	15,061	762	17,224	7,399	7,399	7,655	22,452	7,455	7,527	7,399	22,380	7,655	7,527	7,527	22,708	84,764	10,000	(74,764
Subtotal: Occupancy Expenses	24,074	14,454	27,076	11,396	52,926	15,520	21,904	18,239	55,664	17,719	17,095	19,418	54,232	16,012	15,894	17,029	48,936	211,758	115,000	(96,758
Office Expenses	11 626	8 070	33 561	15 186	56 817 F	9.427	3 643	7.480	20.550	3.463	\$ 272	6.076	14 811	6.980	4 879	1 343	13 153	105 331	24 970	(80,361
Office Supplies and Materials Office Equipment Rental and Maintenance	11,626	8,070	33,361	15,186	2 643	(9.112)	3,643	7,480 5 500	(2.199)	1 709	1 909	1 971	5 090	2.410	2,642	1,343	6,296	105,331	15,606	(80,361
Office Equipment Rental and Maintenance Telephone/Telecommunications	2 376		473	1,166	2,643	2.068	1,413	3,500	8 041	1,209	1,909	1,9/1	5,090	2,410	1 986	1,244	6,296	70 354	9 364	(10.990
Legal. Accounting and Payroll Services	82,353	13,038	12.342	10.194	35,575	13,231	9,245	7,417	29,893	1,986	1,986	9,517	34,123	2,185	1,986	37,284	5,958 79,184	20,334 178,775	9,364 55,908	(122,867
	82,333	13,038	12,542	10,194		13,231	9,245			14,284	10,323	9,517	34,123	26,200	15,701	37,284				
Printing and Copying		844	98	396	1,539		370	3,827	4,472					257			237	6,284	1,873	(4,411
Postage and Shipping	471				1	41			41		678		678			520	520	1,240	1,248	
Other Subtotal: Office Expenses	150,695 247,538	11,594 33,546	27,204 75,106	22,295 49,610	61,093 158,261	19,379 35,310	16,153 32,804	23,353 51,569	58,885 119,683	20,942	14,573 34,778	19,352	14,573 75,072	38,011	25,158	42,179	105,348	134,551 458,364	62,763 171,731	(71,788
General Expenses																				
Insurance	2.040	245	928	970	2.143	970	970	970	2.910	970	970	970	2.910	1.076	1.076	1,303	3,455	11,417	12,485	1.067
Transportation	2,0,10		,	310					2,710	717	1.800	1 991	4,508	6,010	20.301	9 122	35,433	39,941	9,364	(30,577
Administrative Fee (to PCSB)					: 1	24,501			24,501	7.17	1,000	4,571	4,500	0,010	23,301	7,144	33,433	24,501	24,852	352
Management Fee					: H	_4,501			24,501				- 1				- 1	24,501	- 1,000	352
Interest Expense				6.225	6.225			5 913	5,933	5.113			5.113	4.283			4.283	21,554	27,000	5.446
Other General Expense		8 976	1.611	2,463	13.050	4 315	1.758	438	6,511	8 259	3 797	5.714	17,264	3.278	8 625	6.002	17,905	54,731	31,425	(23,306
Subtotal: General Expenses	2.040	9,221	2,540	9,658	21,419	29,786	2,728	7,341	39,855	15,059	6,061	8,675	29,795	14,646	30,002	16,428	61,076	152,144	105,127	(47,018
TOTAL ORDINARY EXPENSES	772,489	309,176	316,757	296,060	921,993	324,214	252,723	322,433	899 371	281,879	278,631	315,963	876,473	337,588	322,196	406 406	1.066,189	3.764,027	2.872.455	(891,572
NET ORDINARY INCOME	345,991	175,836	(67,316)	(83,732)	24,789	(68,355)	(11,563)	45,379	(34,538)	(47,240)	12,053	(87,200)	(122,386)	156,018	187,508	(181,850)	161,676	29,541	82,786	53,246
Deserviation (Facility)					- 1				- 1							446,463	446,463	446,463		(446,463
Depreciation Expense NET INCOME	345,991	2,839 172,997	3,299	4,570 (88 301)	10,708	4,874 (73,229)	4,874	4,961	14,709	4,961 (52,201)	4,985 7,068	4,985 (92,185)	14,931	4,985 151,033	4,985 182,523	12,389	(307,145)	62,707	14,820 67,966	(47,887

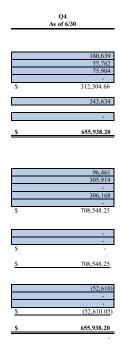
DIGITAL PIONEERS ACADEMY

	FY Prior Year	Q1 As of 9/30	Q2 As of 12/31	Q3 As of 3/31
ASSETS				
Current Assets				
Cash and cash equivalents	448,427	416,230	487,906	120,919
Accounts receivables	230,633	292,266 55,110	148,267 38,388	66,110 42,100
Prepaid expenses Other current assets	29,000	55,110	38,388	42,100
TOTAL CURRENT ASSETS	\$ 708,059.56	\$ 763,606.05	\$ 674,560.74	\$ 229,135.58
PROPERTY, BUILDING AND EQUIPMENT, net	41,376	779,127	793,123	780,210
OTHER ASSETS	-	-	-	-
OTAL ASSETS	\$ 749,435.43	\$ 1,542,732.62	\$ 1,467,683.40	\$ 1,009,345.27
Current Liabilities				
	_	6.712	6.488	6 540
Accrued payroll and benefits	130,988	6,712 121,156	6,488 66,434	
	130,988 187,551			97,008
Accrued payroll and benefits Accounts payable and accrued expenses		121,156	66,434	97,008 271,576
Accrued payroll and benefits Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt Other current liabilities	187,551	121,156 443,330 296,612	66,434 547,991 299,949	97,008 271,576 303,324
Accrued payroll and benefits Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt		121,156 443,330 296,612	66,434 547,991 299,949	97,008 271,576 303,324
Accrued payroll and benefits Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt Other current liabilities TOTAL CURRENT LIABILITIES Long-term Liabilities	187,551	121,156 443,330 296,612 \$ 867,810.52	66,434 547,991 299,949 - \$ 920,861.59	97,008 271,57 303,32- \$ 678,457.04
Accrued payroll and benefits Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt Other current liabilities TOTAL CURRENT LIABILITIES Long-term Liabilities Long-term Liabilities	187,551	121,156 443,330 296,612	66,434 547,991 299,949	97,008 271,57 303,32- \$ 678,457.04
Accrued payroll and benefits Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt Other current liabilities TOTAL CURRENT LIABILITIES Long-term Liabilities	187,551	121,156 443,330 296,612 \$ 867,810.52	66,434 547,991 299,949 \$ 920,861.59	97,008 271,576 303,32- \$ 678,457.04
Accrued payroll and benefits Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt Other current liabilities TOTAL CURRENT LIABILITIES Long-term Liabilities Long-term debt, net of current portion Other long-term liabilities	187,551 - - S 318,539.91	121,156 443,330 296,612 \$ 867,810.52 230,766 \$ 230,766.26	66,434 547,991 299,949 \$ 920,861.59	97,008 271,576 303,322 5 \$ 678,457.04 77,408 \$ 77,407.84
Accrued payroll and benefits Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt Other current liabilities TOTAL CURRENT LIABILITIES Long-term Liabilities Long-term debt, net of current portion Other long-term liabilities TOTAL LONG-TERM LIABILITIES TOTAL LIABILITIES	\$ 318,539,91	121,156 443,330 296,612 \$ 867,810.52 \$ 230,766 \$ 230,766.26 \$ 1,098,576.78	66,434 547,991 299,949 \$ 920,861.59 \$ 154,516 \$ 154,515.96 \$ 1,075,377.55	97,005 271,576 303,324 \$ 678,457.04 77,400 \$ 77,407.84 \$ 755,864.88
Accrued payroll and benefits Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt Other current liabilities TOTAL CURRENT LIABILITIES Long-term Liabilities Long-term Liabilities TOTAL LONG-TERM LIABILITIES TOTAL LONG-TERM LIABILITIES NOTAL LIABILITIES Net Assets Unrestricted	187,551 - - S 318,539,91	121,156 443,330 296,612 \$ 867,810.52 230,766 \$ 230,766.26	66,434 547,991 299,949 5 920,861.59 154,516 5 1,075,377.55 392,366	97,005 271,576 303,324 \$ 678,457.04 77,400 \$ 77,407.84 \$ 755,864.88
Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt Other current liabilities TOTAL CURRENT LIABILITIES Long-term Liabilities Long-term Liabilities TOTAL LONG-TERM LIABILITIES TOTAL LONG-TERM LIABILITIES TOTAL LONG-TERM LIABILITIES Net Assets Umestricted Temporarily restricted	\$ 318,539,91	121,156 443,330 296,612 \$ 867,810.52 \$ 230,766 \$ 230,766.26 \$ 1,098,576.78	66,434 547,991 299,949 5 920,861.59 154,516 - \$ 154,515.96 \$ 1,075,377.55 392,306	77,408 \$ 77,407.84
Accured payroll and benefits Accounts payable and accrued expenses Deferred Revenue Current maturities of long-term debt Other current liabilities TOTAL CURRENT LIABILITIES Long-term Liabilities Long-term debt, net of current portion Other long-term liabilities TOTAL LONG-TERM LIABILITIES TOTAL LIABILITIES Net Assets Unrestricted	\$ 318,539,91	121,156 443,330 296,612 \$ 867,810.52 \$ 230,766 \$ 230,766.26 \$ 1,098,576.78	66,434 547,991 299,949 5 920,861.59 154,516 5 1,075,377.55 392,366	97,003 271,576 303,324 \$ 678,457.04 77,408 \$ 77,407.84 \$ 755,864.88

1,467,683.40

1,009,345.27

TOTAL LIABILITIES AND NET ASSETS





Approved 2019-20 Budget

Digital Pioneers Academy Application		Digital Pioneers Academy				
5-Year Financial Projections	Year 1	Year 2	Year 3	Year 4	Year 5	
REVENUE	Year 1	rear z	rear 3	rear 4	rear 5	
Per Pupil Charter Payments	1,842,652	3,873,654	6,266,077	6,523,688	6,778,11	
Per Pupil Facilities Allowance	85,000	800,341	1,226,922	1,226,922	1,226,92	
Federal Entitlements	442,002	424,058	296,909	302,848	308,90	
Other Government Funding/Grants	115,213	254,095	381,726	394,545	402,11	
Private Grants and Donations	470.000	1 200 000	1 000 000	1 000 000	1 000 00	
Activity Fees	470,000	1,200,000	1,000,000	1,000,000	1,000,00	
,						
Other Income	375	79,800	81,792	82,593	83,40	
TOTAL REVENUES	2,955,241	6,631,949	9,253,428	9,530,595	9,799,45	
ORDINARY EXPENSE						
Personnel Salaries and Benefits						
Principal/Executive Salary	385,000	445,000	530,800	536,716	542,75	
,		.,,				
Teachers Salaries	634,000	1,531,591	2,384,509	2,436,299	2,494,02	
Special Education Salaries	124,000	240,000	571,200	582,624	594,27	
Summer School Salaries Teacher Aides/Assistants Salaries	80,000	70,000	214,200	218,484	222,85	
Before/After Care Salaries	80,000	70,000	214,200	218,484	222,83	
belore/Arter Care Salaries		-	-			
Other Education Professionals Salaries	295,000	620,500	862,920	880,178	897,78	
Business/Operations Salaries	307,000	515,900	468,418	477,786	487,34	
Clerical Salaries	-	-	-	477,760	407,3	
Custodial Salaries	-	-	-	-		
Other Staff Salaries	-	-	-	-		
Employee Benefits	287,764	554,389	826,637	843,108	860,40	
Contracted Staff	8,692	17,732	27,129	27,672	28,22	
Staff Development Expense Subtotal: Personnel Expense	100,209 2,221,664	210,292 4,205,403	266,704 6,152,517	251,171 6,254,039	243,74 6, 371 ,41	
Direct Student Expense						
Textbooks	6,242	15,600	23,868	24,345	24,83	
Student Supplies and Materials	34,333 6,242	90,000 13,200	137,700 20,196	140,454 20,600	143,26 21,01	
Library and Media Center Materials Student Assessment Materials	6,242	6,000	9,180	9,364	9,55	
Contracted Student Services	99,878	51,200	104,448	106,537	108,66	
Miscellaneous Student Expense	19,976	84,000	127,296	128,618	131,19	
Subtotal: Direct Student Expense	172,914	260,000	422,688	429,918	438,51	
Occupancy Expenses						
Rent	85,000	486,000	480,000	840,000		
Real Estate Taxes		73,200			863,10	
			73,326	74,793		
Building Maintenance and Repairs				74,793	76,28	
	- 10.000	11,495	11,564	74,793 12,195	76,28 12,56	
Utilities	- 10,000 10,000			74,793	76,28 12,56	
	10,000	11,495	11,564	74,793 12,195	76,23 12,5	
Utilities Janitorial Supplies Contracted Building Services	10,000	11,495 82,898 - 115,000	11,564 85,385 - 160,600	74,793 12,195 87,946 - 165,418	76,28 12,56 90,58 - 170,38	
Utilities Janitorial Supplies	10,000	11,495 82,898 -	11,564 85,385 -	74,793 12,195 87,946	76,28 12,56 90,58 - 170,38	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses	10,000	11,495 82,898 - 115,000	11,564 85,385 - 160,600	74,793 12,195 87,946 - 165,418	76,25 12,51 90,55 - 170,33	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses	10,000 10,000 115,000	11,495 82,898 - 115,000	11,564 85,385 - 160,600	74,793 12,195 87,946 - 165,418	76,28 12,56 90,58 - 170,38 1,212,93	
Utilities Janitorial Supplies <u>Contracted</u> Building Services <u>Subtotal</u> : Occupancy Expenses <u>Office Expenses</u>	10,000 10,000 115,000 60,000 15,606	11,495 82,898 - 115,000 768,593 72,000 13,200	11,564 85,385 - 160,600 810,875	74,793 12,195 87,946 - 165,418 1,180,352 112,363 20,600	76,21 12,51 90,51 - 170,31 1,212,9: 114,6: 21,0:	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Supplies and Materials Office Equipment Rental and Maintenance Telephone/Telecommunications	10,000 10,000 115,000 60,000 15,606 9,364	11,495 82,898 - 115,000 768,593 72,000 13,200 24,000	11,564 85,385 - 160,600 810,875 - 110,160 20,196 36,720	74,793 12,195 87,946 - 165,418 1,180,352 112,363 20,600 37,454	76,28 12,56 90,58 - 170,38 1,212,9: 114,6: 21,0: 38,20	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Expulse and Materials Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services	10,000 10,000 115,000 60,000 15,606 9,364 55,908	11,495 82,898 - 115,000 768,593 72,000 13,200 24,000 189,800	11,564 85,385 - 160,600 810,875 110,160 20,196 36,720 222,474	74,793 12,195 87,946 165,418 1,180,352 112,363 20,600 37,454 228,395	76,28 12,50 90,58 - 170,38 1,212,9: 114,6: 21,0: 38,2(301,34	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Supplies and Materials Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services Printing and Copying	10,000 115,000 115,000 60,000 15,606 9,364 55,908 1,873	11,495 82,898 115,000 768,593 72,000 13,200 24,000 189,800 8,400	11,564 85,385 - 160,600 810,875 110,160 20,196 36,720 222,474 12,852	74,793 12,195 87,946 	76,2; 12,5; 90,5; 170,3; 1,212,9; 114,6; 21,0; 38,2; 301,3; 1,3,3°	
Utilities Jantrorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Supplies and Materials Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services Printing and Copying Postage and Shipping	10,000 10,000 115,000 60,000 15,606 9,364 55,908	11,495 82,898 - 115,000 768,593 72,000 13,200 24,000 189,800	11,564 85,385 - 160,600 810,875 110,160 20,196 36,720 222,474	74,793 12,195 87,946 165,418 1,180,352 112,363 20,600 37,454 228,395	76,2i 12,5i 90,5i - 170,3i 1,212,9i 114,6i 21,0i 38,2i 301,3i 1,3;3	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Supplies and Materials Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services Printing and Copying	10,000 115,000 115,000 60,000 15,606 9,364 55,908 1,873	11,495 82,898 115,000 768,593 72,000 13,200 24,000 189,800 8,400	11,564 85,385 - 160,600 810,875 110,160 20,196 36,720 222,474 12,852	74,793 12,195 87,946 	76,2i 12,5i 90,5i 170,3i 1,712,9i 114,6i 21,0i 38,2i 301,3,13,3 13,3	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Expulpies and Materials Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services Printing and Copying Postage and Shipping Other Subtotal: Office Expenses	10,000 10,000 115,000 60,000 15,606 9,364 55,908 1,873 1,248	11,495 82,898	11,564 85,385 160,600 810,875 110,160 20,196 36,720 322,474 12,852 1,836	74,793 12,195 87,946 . 165,418 1,180,352 112,363 20,600 37,454 258,395 13,109 1,873	76,2i 12,5i 90,5i 170,3i 1,712,9i 114,6i 21,0i 38,2i 301,3,13,3 13,3	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Expuipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services Printing and Copying Postage and Shipping Other Subtotal: Office Expenses	10,000 10,000 115,000 60,000 15,606 9,364 55,908 1,873 1,248	11,495 82,898	11,564 85,385 160,600 810,875 110,160 20,196 36,720 322,474 12,852 1,836	74,793 12,195 87,946 . 165,418 1,180,352 112,363 20,600 37,454 258,395 13,109 1,873	76,24 12,54 90,54 170,34 1,212,9; 114,6; 21,0; 38,2(3,3) 13,3; 11,9; 490,44	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Expenses Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services Printing and Copying Postage and Shipping Other Subtotal: Office Expenses General Expenses	10,000 10,000 115,000 60,000 15,606 9,364 55,908 1,873 1,248 -	11,495 82,898 	11,564 85,385 - 160,600 810,875 110,160 20,196 36,720 222,474 12,852 1,836 - 404,238	74,793 12,195 87,946 . 165,418 1,180,352 112,363 20,600 37,454 258,395 13,109 1,873 . 443,795	76,24 12,54 90,58 90,58 170,38 1,212,9: 114,66: 21,0: 38,24 301,34 31,31,31 13,33,31 490,44	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Expulse and Materials Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services Printing and Copying Postage and Shipping Other Subtotal: Office Expenses Seneral Expenses Insurance Transportation Food Service	10,000 10,000 115,000 60,000 15,606 9,364 55,908 1,873 1,248 - 143,999	11,495 82,898 115,000 768,593 72,000 13,200 24,000 189,800 1,200 - 308,600	11,564 85,385 	74,793 12,195 87,946 - 165,418 1,180,352 112,363 20,600 37,454 258,395 13,109 1,873 - 443,795	12,54 90,54 170,34 1,212,91 114,62 221,01 38,24 301,34 13,31 13,31 490,44	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Expuipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services Printing and Copying Postage and Shipping Other Subtotal: Office Expenses Seneral Expenses Insurance Transportation	10,000 10,000 115,000 115,000 15,606 9,364 55,908 1,873 1,248 - 143,999	11,495 82,898 115,000 768,593 72,000 13,200 24,000 189,800 1,200 - 308,600 25,469 63,588 289,332 54,319	11,564 85,385 - 160,600 810,875 110,160 20,196 36,720 222,474 12,852 1,836 - 404,238 38,968 97,262 442,678 82,534	74,793 12,195 87,946 165,418 1,180,352 112,363 20,600 37,454 258,395 13,109 1,873 - 443,795 39,747 99,207 451,532 85,336	12,54 90,54 12,70,34 1,212,91 114,61 21,01 301,34 13,31 1,91 1,91 40,54 40,54 40,54 87,91 87,91	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payorli Services Printing and Copying Postage and Shipping Other Subtotal: Office Expenses Insurance Transportation Food Service Administration Fee (to PCSB) Management Fee	10,000 10,000 115,000 115,606 9,364 55,908 1,873 1,248 143,999 112,485 10,612 116,969 24,852	11,495 82,898	11,564 85,385	74,793 12,195 87,946 165,418 1,180,352 112,363 20,600 37,454 258,395 13,109 1,873 443,795 39,747 99,207 451,532 85,306 8,400	12,55 90,58 170,33 1,212,9: 114,6: 21,0: 38,2(30,3,3; 13,3; 13,3; 490,4: 40,5: 40,5: 40,5: 86,5: 87,9: 87,9: 87,9:	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Supplies and Materials Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payroll Services Printing and Copying Postage and Shipping Other Subtotal: Office Expenses Insurance Transportation Food Service Administration Fee (to PCSB) Management Fee Interest Expense	10,000 10,000 115,000 60,000 15,606 9,364 55,908 1,873 1,248 143,999 12,485 10,612 116,969 24,852	11,495 82,898 115,000 768,593 72,000 13,200 24,000 189,800 1,200 308,600 25,469 63,588 289,332 54,319 20,000 28,536	11,564 85,385 160,600 810,875 110,160 20,196 36,720 22,474 12,852 1,836 404,238 38,968 97,262 442,678 82,534 20,000 22,775	74,793 12,195 87,946	76,24 12,55 90,58 170,38 1,212,99 114,66 21,00 38,2(2,1) 13,33 13,33 13,33 14,99 490,44 40,55 400,56 87,99 8,66 10,151	
Utilities Janitorial Supplies Contracted Building Services Subtotal: Occupancy Expenses Office Expenses Office Equipment Rental and Maintenance Telephone/Telecommunications Legal, Accounting and Payorli Services Printing and Copying Postage and Shipping Other Subtotal: Office Expenses Insurance Transportation Food Service Administration Fee (to PCSB) Management Fee	10,000 10,000 115,000 115,606 9,364 55,908 1,873 1,248 143,999 112,485 10,612 116,969 24,852	11,495 82,898	11,564 85,385	74,793 12,195 87,946 165,418 1,180,352 112,363 20,600 37,454 258,395 13,109 1,873 443,795 39,747 99,207 451,532 85,306 8,400	12,55 90,58 170,33 1,212,9: 114,6: 21,0: 38,2(30,3,3; 13,3; 13,3; 490,4: 40,5: 40,5: 40,5: 86,5: 87,9: 87,9: 87,9:	

Digital Pioneers Academy Application 5-Year Financial Projections	Digital Pioneers Academy				
	Year 1	Year 2	Year 3	Year 4	Year 5
NET ORDINARY INCOME	48,981	431,869	498,182	254,659	303,687
Depreciation Expense	49,101	138,607	179,861	173,161	178,375
NET INCOME	(121)	293,262	318,320	81,497	125,312
CASH FLOWS					
Operating Activities					
Add Depreciation	49,101	138,607	179,861	173,161	178,375
(Increase)/Decrease in Current Assets	-	-	-	-	-
Increase/(Decrease) in Current Liabilities	-	-	-	-	-
Cash Flows from Operations	48,981	431,869	498,182	254,659	303,687
Investing Activities					
Purchase of property, plant and equipment	(790,760)	(800,075)	(189,303)	(98,480)	(105,625
Purchase of investment securities	-	•	-	-	
Other investing activities	-	-	-	-	-
Cash Flows from Investing	(790,760)	(800,075)	(189,303)	(98,480)	(105,625
Financing Activities					
Proceeds from loans	600,000	510,163			
Repayment of loans	(293,832)	(151,311)	(157,066)	(163,039)	(169,447
Other financing activities	-				
Cash Flows from Investing	306,168	358,852	(157,066)	(163,039)	(169,447
NET CHANGE IN CASH	(435,612)	(9,354)	151,812	(6,860)	28,615
Cash, Beginning Balance	448,427	33,120	23,766	175,578	168,718
Cash, Ending Balance	12,815	23,766	175,578	168,718	197,333