



701 Howard Road, SE Washington, DC 20020

O: 202-610-4193 | F: 202-610-2845

www.cedartree-dc.org Carla Bailey, Board Chair

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CEDEDE	
CELLARRIE	
ACADEMY	
LEARN TODAY, LEAD TOMORROW	

**Cedar Tree Academy** is committed to academic excellence for all students. We will build the foundation for all students in a safe learning environment designed to enhance social and emotional growth, cognitive and creative development while preparing students to become active independent learners. – No exception, No excuses!

Learn Today, Lead Tomorrow!

#### 1. SCHOOL DESCRIPTION

#### A. Mission/Vision Statement

Cedar Tree Academy (CTA) is committed to academic excellence for all students. We will build the foundation for all students in a safe learning environment designed to enhance social and emotional growth, cognitive and creative development while preparing students to become active independent learners. – No exception, No excuses!

Cedar Tree Academy believes all children have the right to be respected, accepted and embraced as having capable, young minds. We are committed to academic excellence for all students and achieve this by building a foundation for lifelong learning, in a safe, nurturing learning environment.

## B. School Program

#### Curriculum Design and Instructional Approach

CTA is an early childhood learning center for 3, 4 and 5-year-old children in grades preschool, pre-kindergarten, and Kindergarten. Our curriculum is designed to enhance the social and emotional growth as well as cognitive and creative development while preparing students to become active independent learners. We set high expectations for our young students and inspire a genuine love of learning.

All children can achieve bright futures – at Cedar Tree Academy we nurture them so they may *learn today* and *lead tomorrow*.

### Cedar Tree Academy Goals

- We aim to build a solid foundation for future success for every student.
- We stimulate and nurture every child in our care to develop physical, cognitive, social and emotional skills.
- We provide experiences that offer each child the ability to tap in to his or her potential as an individual and as a contributing member of the community.
- We support parents as their children's first teachers. CTA provides parent-child experiences and interactions, which enables the development of each child as a unique individual, ready to succeed in school and life.

#### *In Classrooms, you will see children working on the following:*

- learning the letters of the alphabet
- learning to hear the individual sounds in words
- learning new words and how to use them
- learning early writing skills
- learning about written language by looking at books and by listening to stories
- becoming familiar with math and science

#### Core Academic Programs

#### Pre-K3

Mother Goose Time creatively weaves together art projects, music, storytelling, math games and science experiments around a monthly theme. Each month, our activities enable skilled teachers to balance teaching preschool skills and learning objectives. Mother Goose Time is a professionally designed preschool curriculum that nurtures the whole child and supports the child's social, emotional and intellectual growth. Our curriculum materials are complete with a detailed lesson plan guidebook as well as an array of supporting hands-on materials that supports the diverse learning styles of students.

#### Pre-K 4—Opening the World of Learning (OWL)

Our pre-k 4 students will follow the comprehensive pre-K curriculum, *Opening the World of Learning (OWL)*. OWL prepares children for Kindergarten with ongoing assessment of research-based success predictors and playful, purposeful, and personalized instruction. OWL is based upon the belief that immersion in a learning-rich, pre-K environment is critical but not sufficient. OWL prepares children for Kindergarten with ongoing assessment based on research.

#### Kindergarten and First Grade -myView Literacy

myView Literacy is a comprehensive, interactive literacy program that provides a balanced approach to teaching reading, writing, speaking, listening, and viewing using a collection of authentic reading texts and collaborative writing workshops. Connected Reading and Writing Workshops focus on teaching the critical skills and strategies students need to be highly competent thinkers, readers, and writers ready for college and career.

- · Increase text complexity in reading
- Provide accessible rigor
- Balance fiction and informational texts
- Build content-area knowledge
- Emphasize close reading
- Focus on informative/explanatory, argumentative/opinion, and narrative writing
- Implement performance assessments
- Integrate media and 21st century skills

### **Pearson enVision Math**

Pearson enVision Math engages our students as it strengthens their understanding of math. enVision MATH uses problem based interactive learning and visual learning to deepen conceptual understanding. It incorporates bar diagram visual tools to help students be better problem solvers, and it provides data-driven differentiated instruction to ensure success for every student. *enVisionMATH Common Core* was built from the ground up to meet the

Common Core State Standards. Mathematical Practices are deeply rooted in the curriculum. These practices promote student success in mathematics.

#### **Parent Involvement Efforts**

Cedar Tree Academy has embarked upon a renewed vision to collaborate with parents in an effort to increase student achievement and create a positive school climate. The table below outlines our Parental Involvement Calendar:

Activity	Date of Activity	Darty Docnonciblo
Activity	Date of Activity	Party Responsible
Open House/New Parent Orientation	August 17-28, 2020	Principals, Teachers and Staff
Virtual Parent Café	November 4, 2020 January 27. 2021 March 24, 2021 May 25, 2021	Parent Engagement Specialist, Teachers and all staff
Real Food For Kids	February 18,25, 2021 March 4,11,18,25, 2021 April 1,8,15,22,29, 2021 May 6,13,20,27, 2021 June 3,10,17,24, 2021	Staff of Real Food for kids, Food Service Worker, Teachers
Dood Agrage America	March 1 2 2021	All Taachays and Stoff
Read Across America	March 1-3, 2021	All Teachers and Staff
Virtual PTO Meetings	First Tuesday of each month	Parents Teachers and Staff
Drive up Kindergarten Graduation	June 25, 2021	Kindergarten Teachers and Staff

## 2. SCHOOL PERFORMANCE

#### A. Performance and Progress

#### 1. Extent to Which Our School is Meeting its Mission

Our mission is to build the foundation for all students in a safe learning environment designed to enhance social and emotional growth, cognitive and creative development while preparing students to become active independent learners. – No exception, No excuses!

The staff of Cedar Tree Academy has made great strides in staying true to its mission. We have created a Tier I Early Childhood School in the District of Columbia. We consistently build the foundation for our students to become active learners evidenced by solid performance on the PMF framework and positive

feedback from our teachers and parents as our students attend elementary school from first grade and beyond.

# 2. Extent to which our school is meeting its goals and academic achievement expectations detailed in our charter

Cedar Tree Academy is committed to academic excellence for all students. We will achieve individual measurable academic outcomes through a rigorous, engaging, and safe learning environment designed to build a strong foundation in all areas of development.

Cedar Tree Academy Public Charter School adopted the Performance Management Framework (PMF) as its goals and academic achievement expectations. The chartering authority, DC Public Charter School Board will report the academic achievement of Cedar Tree in its annual publication of the PMF results.

## **Response to Covid 19 Pandemic**

On February 8, 2021 selected students returned to school while others remained virtual to create a hybrid educational model. Cedar Tree provided in person instruction Cohort A on Monday and Tuesday and to Cohort B on Thursday and Friday. Wednesday was a day set aside to dep clean the building between cohorts. On April 18, 2021, we expanded our model in order to include more students. All in person students attended school for four days per week with Friday being set aside for deep cleaning. Tree Academy purchased an electronic device for every student at our school. Each child was equipped with a laptop, chrome book, or tablet as well as a hotspot for families who needed access to the internet. The school also purchased extra devices in the event of the lost or damage to a device. Parents and students participated in an orientation to learn about the proper use and care for the new electronic devices. During this orientation, the families were trained on how to operate and access our new online learning portal Google Classroom.

The school used Google Classroom for parents and students to access the following:

- Live streamed instruction,
- Live streamed small group instruction,
- One on one live streamed instruction
- Video instruction.

In addition, ABC Mouse, Epic, Splash learning, Compass Learning was added to our online program to support students' academic growth and development. Parents who were not able to assist their child during the live Google Classroom instruction were given the option to continue with instructional take home packets. The school also provide instructional supplies such as paper, pencils, glue, crayons etc., to every student. In late October, students returned to the building to take their state assessments NWEA MAP and My IDGIS one on one with their classroom teacher. Cedar Tree Academy held weekly staff meeting/staff development for our teachers. The school focused on helping teachers to implement effective, engaging virtual

instruction. Cedar Tree Academy also ensured that every teacher a had an electronic device. The school purchased needed supplies for staff to help support their virtual instruction. The school set up a help desk hotline for parents and staff. This hotline was designed to help with all technology issues. The hotline had a live person responding to all calls. The establishment of the help desk hotline proved to be a vital part of the support the school provided to the parents and staff.

"Cedar Tree Academy PCS acknowledges that DC PCSB's review and publication of this annual report does not imply concurrence or disagreement with the content herein"

#### **B.** Unique Accomplishments

- Established a partnership with Real Foods for Kids to provide nutritious meals for families after school hours
- Established a partnership to provide bi-weekly COVID 19 testing to staff and students

#### C. List of Donors

Cedar Tree Academy does NOT have any donors over \$500.

## School Year 2020-2021 Data Report

SY 2020-21 Annual Report Campus Data Report

Source	Data Point
PCSB	LEA Name: Cedar Tree Academy PCS
PCSB	Campus Name: Cedar Tree Academy PCS
PCSB	Grades served: PK31
PCSB	Overall Audited Enrollment: 428

Enrollment by grade level according to OSSE's Audited Enrollment Report

Grade	PK3		KG		2	3	4	5	6
Student Count	77	126	127	98	0	0	0	0	0
Grade	7	8	9	10	11	12	Alternative	Adult	SPED*
Student	0	0	0	0	0	0	0	0	0

#### **Student Data Points**

Student Data	1 Onits
School	Total number of instructional days: 180  Number of instructional days, not including holidays or professional development days, for the majority of the school.
PCSB	Suspension Rate: 0.0%
PCSB	Expulsion Rate: 0.00%
PCSB	Instructional Time Lost to Out-of-School Suspension Rate: 0.00%
PCSB	In-Seat Attendance: 88.0%
PCSB	Average Daily Attendance: The SRA requires annual reports to include a school's average daily membership. To meet this requirement, PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries.
PCSB	Midyear Withdrawals: 4.7% (20 students)*
PCSB	Midyear Entries: 0% (0 students)*
PCSB	<b>Promotion Rate (LEA):</b> 97.7%
PCSB (SY18-19)	College Acceptance Rates: Not Applicable

PCSB (SY18-19)	College Admission Test Scores: Not Applicable
PCSB (SY18-19)	Graduation Rates: Not Applicable

# **Teacher/Admin Data Points**

School	Teacher Attrition Rate: 10%	
School	Number of Teachers: 22  "Teacher" is defined as any adult responsat least 50% of the time, including, but not limited to, lead teacher deducation teachers, and teacher fellow	ners, teacher residents, special
School	<b>Teacher Salary</b> 1. Average: \$ 64,313.42 2. Range Minimum: 54,0000	Maximum: \$ 74,626.84
School	Executive Salaries 1. \$172,278.72 2. 150,000 3. 150,000 4. 125,000	

## **Appendix A: Staff Roster**

## **Appendix A: Staff Roster**

Last Name	First Name	Role/Responsibility
Adamski	Christine	Teacher
Barnes	Janay	Teacher
Barnhill	Darnell D	Security
Battle-Chan	Ashley	Instructional Assistant
Bingham	Gernae	Instructional Assistant
Blassingame	Shannon	Teacher
Boone	Devon	Dedicated Aid
Breedlove	Christopher	Marketing Assistant
Brooks	Regina	Instructional Assistant
Brown	Darlene A	Teacher
Bryant	Natasha	Teacher
Camacho	Michelle	Teacher
Cherry	Tiffanie	Associate Teacher
Edison	Celenease G	Principal
Edison	Trinity	Associate Teacher
Faulkner	Wyjean	Associate Teacher
Fitch	Daira	Associate Teacher
Ford	Linda	Teacher
Foster	Le'Asia	Associate Teacher
Gaskins	Gloria	Administrative Assistant
Harris	Ebony	Teacher
Harris	Brittany	Teacher
Hayes	Carrie	Teacher
Henderson	Latonya	Chief Executive Officer
Henderson	Tracy	Associate Teacher
Holloway	Alfonzo	Maintenance Supervisor
Jayanthi	Usha	CFO
Johnson	Aminah Hadiyah	Parent Center Coordinator
Jolley	Kolesia P	Instructional Assistant
Jones	Brittany	Teacher
Kelley	Shirl	Art Teacher
Kent	Jin K	Food Service Supervisor
Knox-Smith	Crystal	Instructional Coach
Lassiter	Robert	Building Service Worker
Lawson	Telia	Instructional Assistant
Lee	Latawsha	Food Service Worker
Lewis	Jessica	Director of Marketing
Lightfoot	Ariana	Teacher
Lewis Breedlove	Robinette	Director of Operations
Long	Senora	Instructional Assistant
Lowe	Freddie	Behavior Specialist

Madison	Karen	Instructional Assistant	
McQueen	Tiffany	Teacher	
Mitchell	Angel	Instructional Assistant	
Moore	Brittany	Instructional Assistant	
Posey	Jerald	Security	
Powell	Jermaine	Teacher	
Pratt	Angelica	Instructional Assistant	
Price	Tianna	Instructional Assistant	
Ray	Regina	Director of SPED	
Rhea	Shantana	Teacher	
Rodriguez-Hutado	Saba	Teacher/ Spanish	
Rosario	Alexis	Instructional Coach	
Sabb	Jaqi	Teacher	
Schmidle	Pamela	Instructional Coach	
Smith	Francine Christine	Admin Assistant	
Taylor	Michelle	Instructional Assistant	
Templeton	Nateia	Associate Teacher	
Tolbert-Ford	Khrysten	Associate Teacher	
Wall	Keness	Teacher	
Ward	Christopher	Teacher	
Weatherspoon	Kameka	Teacher	
Williams	David	School Counselor	
Young	Rayana	Teacher	

## **Staff Qualifications**

All teachers are highly qualified at Cedar Tree Academy. The minimum qualification for teachers is a bachelor's degree. 40% of the teachers hold master's degrees. All teachers were employed during the 20-21 school year.

Appendix B: Board Roster 2020-2021

Board Member	Position	Residency
Carla Bailey	Board Chair	Non-District of Columbia Resident
Monica Ray	Board Co-Chair	District of Columbia Resident
Tenetta Merritt	Treasurer	District of Columbia Resident
Davon Lessne	Parent Member	District of Columbia Resident
Sandy Allen	Secretary	District of Columbia Resident
Tyron Jones	Member	District of Columbia Resident
Katherine Mitchell	Parent Member	District of Columbia Resident
LaTonya Henderson	Ex-Officio	Non-District of Columbia Resident

All Cedar Tree Board members were elected in August 2018. The term for Trustees shall be 5 years. Trustees shall serve no more than three (3) consecutive terms. Each term will expire August 2023.

# Appendix C: Unaudited Year End Financial Statement

Income Statement				
Cedar Tree				
July 2020 to Ju	ine 2021			
Income		Actual		
Statement Revenue				
	State and Local Revenue	9,022,280		
	Federal Revenue	1,131,603		
	Private Grants and Donations	506		
	Earned Fees	328,626		
	Total Revenue	10,483,015		
Expenses				
	Salaries	4,411,915		
	Benefits and Taxes	898,647		
	Staff-Related Costs	21,288		
	Occupancy Service	509,468		
	Direct Student Expense	803,665		
	Office & Business Expense	781,944		
	Contingency	0		
	Total Expenses	7,426,926		
Operating Inc	ome	3,056,089		
Extraordinary Expenses				
	Interest	74,162		
	Depreciation and Amortization	278,859		
	Total Extraordinary Expenses	353,021		
Net Income		2,703,068		

# Appendix D: Approved Budget

State and Local Revenue   9,656,250     Federal Revenue   1,615,794     Earned Fees   324,132     Revenue Total   11,596,175     Expenses   5,809,432     Benefits and Taxes   1,447,828     Staff-Related Costs   66,111     Occupancy Service   651,121     Direct Student Expense   1,462,765     Office & Business Expense   879,055     Contingency   215,962     Expenses Total   10,532,275     NET ORDINARY INCOME   1,063,900     Extraordinary Expenses   2,466,118     Extraordinary Expenses   1,4698     Extraordinary Expenses   1,46,98     Extraordinary Expenses	Cedar Tree Approve	ed Budget 2021-22	
State and Local Revenue   9,656,250     Federal Revenue   1,615,794     Earned Fees   324,132     Revenue Total   11,596,175     Expenses   5,809,432     Benefits and Taxes   1,447,828     Staff-Related Costs   66,111     Occupancy Service   651,121     Direct Student Expense   1,462,765     Office & Business Expense   879,055     Contingency   215,962     Expenses Total   10,532,275     NET ORDINARY INCOME   10,63,900     Extraordinary Expenses   144,698     Extraordinary Expenses   144,698     Extraordinary Expenses   10,978,893     NET INCOME   10,978,893     TOTAL EXPENSES   10,978,893     NET INCOME   617,282     Cash Flow Adjustments   152,723     Facilities Project Adjustments   152,723     Facilities Project Adjustments   168,484     Starting Cash Balance   14,839,099     Change In Cash   168,484     ENDING CASH BALANCE   168,484			SY21-22
Federal Revenue	Revenue		
Earned Fees   324,132     Revenue Total   11,596,175     Expenses   5,809,432     Benefits and Taxes   1,447,828     Staff-Related Costs   66,111     Occupancy Service   651,121     Direct Student Expense   1,462,765     Office & Business Expense   879,055     Contingency   215,962     Expenses Total   10,532,275     NET ORDINARY INCOME   1,063,900     Extraordinary Expenses   20,063,900     Interest   144,698     Extraordinary Expenses Total   446,618     TOTAL EXPENSES   10,978,893     NET INCOME   617,282     Cash Flow Adjustments   68,716     Buildings   (500,000)     Other Operating Activities   152,723     Facilities Project Adjustments   (334,725)     Cash Flow Adjustments Total   (448,797)     CHANGE IN CASH   168,484     ENDING CASH BALANCE   168,484     ENDING CASH		State and Local Revenue	9,656,250
Earned Fees   324,132   Revenue Total   11,596,175		Federal Revenue	1 615 704
Revenue Total		Earned Fees	
Salaries   Salaries   5,809,432     Benefits and Taxes   1,447,828     Staff-Related Costs   66,111     Occupancy Service   651,121     Direct Student Expense   1,462,765     Office & Business Expense   879,055     Contingency   215,962     Expenses Total   10,532,275     NET ORDINARY INCOME   1,063,900     Extraordinary Expenses   20		Revenue Total	324,132
Salaries	Fynancas		11,596,175
Senefits and Taxes	Expenses	Salaries	
1,447,828			5,809,432
Occupancy Service   651,121		Benefits and Taxes	1,447,828
Occupancy Service   651,121     Direct Student Expense   1,462,765     Office & Business Expense   879,055     Contingency   215,962     Expenses Total   10,532,275     NET ORDINARY INCOME   1,063,900     Extraordinary Expenses   1,063,900     Interest   144,698     Extraordinary Expenses Total   446,618     TOTAL EXPENSES   10,978,893     NET INCOME   617,282     Cash Flow Adjustments   640,000     Operating Fixed Assets   (68,716)     Buildings   (500,000)     Other Operating Activities   152,723     Facilities Project Adjustments   (334,725)     CHANGE IN CASH   168,484     Starting Cash Balance   14,839,099     Change In Cash   168,484     ENDING CASH BALANCE   168,484		Staff-Related Costs	
Direct Student Expense		Occupancy Service	
1,462,765   879,055   879,055   215,962   Expenses Total   10,532,275   10,63,900   215,962   Expenses Total   10,532,275   1,063,900   20,000		Direct Student Expense	651,121
Contingency   215,962     Expenses Total   10,532,275     NET ORDINARY INCOME   1,063,900     Extraordinary Expenses   301,920     Interest   144,698     Extraordinary Expenses Total   446,618     TOTAL EXPENSES   10,978,893     NET INCOME   617,282     Cash Flow Adjustments   301,920     Operating Fixed Assets   (68,716)     Buildings   (500,000)     Other Operating Activities   152,723     Facilities Project Adjustments   (334,725)     CHANGE IN CASH   168,484     Starting Cash Balance   14,839,099     Change In Cash   168,484     ENDING CASH BALANCE   168,484     ENDING CA			1,462,765
Expenses Total   10,532,275			879,055
NET ORDINARY INCOME		Contingency	215,962
NET ORDINARY INCOME  Extraordinary Expenses  Depreciation and Amortization 301,920  Interest 144,698 Extraordinary Expenses Total 446,618  TOTAL EXPENSES 10,978,893  NET INCOME 617,282  Cash Flow Adjustments Add Depreciation 301,920 Operating Fixed Assets (68,716) Buildings (500,000) Other Operating Activities 152,723 Facilities Project Adjustments (334,725) Cash Flow Adjustments Total CHANGE IN CASH Starting Cash Balance Change In Cash 168,484  ENDING CASH BALANCE		Expenses Total	10 522 275
Extraordinary Expenses  Depreciation and Amortization 301,920  Interest 144,698 Extraordinary Expenses Total 446,618  TOTAL EXPENSES 10,978,893  NET INCOME 617,282  Cash Flow Adjustments Add Depreciation 301,920 Operating Fixed Assets (68,716) Buildings (500,000) Other Operating Activities 152,723 Facilities Project Adjustments (334,725) Cash Flow Adjustments Total (448,797) CHANGE IN CASH Starting Cash Balance 14,839,099 Change In Cash 168,484 ENDING CASH BALANCE	NET ORDINARY INCOME		
Depreciation and Amortization 301,920 Interest 144,698 Extraordinary Expenses Total 446,618  TOTAL EXPENSES 10,978,893 NET INCOME 617,282 Cash Flow Adjustments Add Depreciation 301,920 Operating Fixed Assets (68,716) Buildings (500,000) Other Operating Activities Facilities Project Adjustments (334,725) Cash Flow Adjustments Total CHANGE IN CASH Starting Cash Balance 14,839,099 Change In Cash 168,484 ENDING CASH BALANCE	Extraordinary Expenses		1,063,900
Interest  Extraordinary Expenses Total  A44,698  446,618  TOTAL EXPENSES  10,978,893  NET INCOME  Cash Flow Adjustments  Add Depreciation  Operating Fixed Assets  (68,716)  Buildings  (500,000)  Other Operating Activities  Facilities Project Adjustments  (334,725)  Cash Flow Adjustments Total  CHANGE IN CASH  Starting Cash Balance  14,839,099  Change In Cash  168,484  ENDING CASH BALANCE		Depreciation and Amortization	
144,698   Extraordinary Expenses Total   446,618   446,618   446,618   446,618   10,978,893   10,978,893   617,282   617,282   617,282   68,716   68,716   68,716   69,716		Interest	301,920
### Add Depreciation #### Add Depreciation #### Add Depreciation ### 301,920 ### Operating Fixed Assets ### (68,716) ### Buildings ### (500,000) ### (500,00			144,698
10,978,893   NET INCOME		Extraordinary Expenses Total	446,618
NET INCOME  Cash Flow Adjustments  Add Depreciation 301,920 Operating Fixed Assets (68,716) Buildings (500,000) Other Operating Activities Facilities Project Adjustments (334,725) Cash Flow Adjustments Total CHANGE IN CASH Starting Cash Balance Change In Cash I68,484 ENDING CASH BALANCE	TOTAL EXPENSES		10 079 903
Cash Flow AdjustmentsAdd Depreciation301,920Operating Fixed Assets(68,716)Buildings(500,000)Other Operating Activities152,723Facilities Project Adjustments(334,725)Cash Flow Adjustments Total(448,797)CHANGE IN CASH168,484Starting Cash Balance14,839,099Change In Cash168,484ENDING CASH BALANCE168,484	NET INCOME		
Add Depreciation  Operating Fixed Assets  (68,716)  Buildings (500,000)  Other Operating Activities 152,723  Facilities Project Adjustments (334,725)  Cash Flow Adjustments Total (448,797)  CHANGE IN CASH 168,484  Starting Cash Balance 14,839,099  Change In Cash 168,484  ENDING CASH BALANCE	Cash Flow Adjustments		617,282
301,920     Operating Fixed Assets   (68,716)     Buildings   (500,000)     Other Operating Activities   152,723     Facilities Project Adjustments   (334,725)     Cash Flow Adjustments Total   (448,797)     CHANGE IN CASH   168,484     Starting Cash Balance   14,839,099     Change In Cash   168,484     ENDING CASH BALANCE   168,484		Add Depreciation	
Buildings   (500,000)     Other Operating Activities   152,723     Facilities Project Adjustments   (334,725)     Cash Flow Adjustments Total   (448,797)     CHANGE IN CASH   168,484     Starting Cash Balance   14,839,099     Change In Cash   168,484     ENDING CASH BALANCE   168,484			301,920
(500,000)   Other Operating Activities   152,723     Facilities Project Adjustments   (334,725)     Cash Flow Adjustments Total   (448,797)     CHANGE IN CASH   168,484     Starting Cash Balance   14,839,099     Change In Cash   168,484     ENDING CASH BALANCE			(68,716)
Other Operating Activities  152,723  Facilities Project Adjustments  (334,725)  Cash Flow Adjustments Total  (448,797)  CHANGE IN CASH  168,484  Starting Cash Balance  14,839,099  Change In Cash  168,484  ENDING CASH BALANCE			(500,000)
Facilities Project Adjustments (334,725)  Cash Flow Adjustments Total (448,797)  CHANGE IN CASH  168,484  Starting Cash Balance 14,839,099  Change In Cash 168,484  ENDING CASH BALANCE		Other Operating Activities	
CASh Flow Adjustments Total (448,797)  CHANGE IN CASH  168,484  Starting Cash Balance 14,839,099  Change In Cash 168,484  ENDING CASH BALANCE		Facilities Project Adjustments	
CHANGE IN CASH  CHANGE IN CASH  168,484  Starting Cash Balance  14,839,099  Change In Cash  168,484  ENDING CASH BALANCE		Cash Flow Adjustments Total	(334,725)
Change In Cash ENDING CASH BALANCE  168,484  14,839,099  168,484	CHANGE IN CASH		(448,797)
Change In Cash 14,839,099 168,484 ENDING CASH BALANCE			168,484
Change In Cash 168,484 ENDING CASH BALANCE	Starting Cash Balance		14,839,099
ENDING CASH BALANCE	Change In Cash		
	ENDING CASH BALANCE		15,007,583