



PUBLIC CHARTER SCHOOL

EARLY LEARNING



**AppleTree**

**Annual Report  
School Year 2022-2023**

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## I. School Description

### A. MISSION STATEMENT

The mission of AppleTree Early Learning Public Charter School (“AppleTree Early Learning”) is to provide young children with the social, emotional, and cognitive foundations that will enable them to succeed in school.

### B. SCHOOL PROGRAM

#### 1. Summary of Curriculum Design and Instructional Approach:

AppleTree Early Learning served 491 Preschool and Pre-kindergarten students in 2022-2023.

Research in reading has demonstrated that children develop the foundational skills and abilities necessary to begin reading long before they enter kindergarten. Particularly, research has identified vocabulary, letter knowledge, phonological awareness, and print knowledge as important precursors to formal reading. Many children appear to attain these skills without direct instruction. Unfortunately, many young children, particularly those from under-resourced families, never develop one or more of these key skills, often leading to reading failure and low academic achievement. Additionally, research has also demonstrated a strong link between the social-emotional development of young children and academic success. AppleTree Early Learning was founded in response to the needs identified in both aspects of the research. As a result of this focus, AppleTree Early Learning has achieved overall alignment among standards, instruction, and assessment.

AppleTree Early Learning recognizes that not all children learn the same way. To meet the needs of children who do not make expected progress towards achieving key indicators of readiness despite receiving coherent, intentional instruction, AppleTree Early Learning has adopted a response to intervention instructional model. Implementing a multi-tiered Response to Intervention (RTI) instructional program emphasizes early intervention rather than waiting until children fail. While most commonly used to prevent reading failure and over-identification for special education in the early elementary years, NAEYC and the National Center for Learning Disabilities endorse RTI for preschoolers (Recognition & Response, n.d.). Key principles of RTI include 1) Recognizing children’s strengths and needs through systematic screening and progress monitoring, 2) Using multiple tiers of research-based interventions, and 3) Problem-solving with parents and educators to aid in decision-making (Horowitz, 2006). When RTI is implemented well, only 2% to 4% of all children remain poor readers in later grades in contrast with the 30% to 60% we presently see in the general public school population (Torgesen, 2000).

AppleTree Early Learning’s RTI program has three tiers, or levels of intervention. The first tier is the robust instructional program delivered to all children as part of their everyday classroom experience. AppleTree Early Learning’s instructional program is centered around the curriculum, *Every Child Ready*, a unique instructional program in that it provides what to teach, how to teach it, and how to know its being done. Rather than consisting of large curriculum books, the curriculum is only available online through AppleTree’s web portal.

All teachers have access to it through technology that has been provided, including Chromebooks, Macs, and desktop computers. All of the lessons in *Every Child Ready* are explicitly linked to the DC Early Learning Standards and aligned to the Common Core standards. Each unit is three weeks long, and there are expectations for lessons to be taught in order so that concepts can build throughout the unit. Opportunities for higher-order thinking questions and problem-solving are embedded within the daily schedule so that teachers know when they should target students' learning.

The assessments that AppleTree uses are also aligned to the content of *Every Child Ready*. Letter naming, phonological awareness, vocabulary, math concepts, and social-emotional development are all part of the curriculum and are embedded in three week long thematic units. The curriculum also provides daily opportunities to address creative arts and physical development standards. The daily schedule provides time for students to participate in centers (free choice at thematic centers), differentiated small groups, and whole group lessons that include stories, songs, poems, and authentic materials. Access to these lessons and materials provides embedded opportunities for teachers to know how to best support their students' learning.

Teachers, curriculum specialists, and principals plan and implement Tier 2 lessons using state-of-the-art resources to develop small group lessons. These lessons are based on individual instructional needs, classroom ecologies, developmentally appropriate practices, and child interests. Parents are encouraged to participate in the planning process, during which intervention content, duration, intensity, and methods for determining effectiveness are specified.

Working with three- and four-year olds brings unique challenges, especially to those interested in assessing what young children know and are able to do. Research has demonstrated the importance of language and early literacy skills in supporting children's later academic success. Therefore, our direct assessment work focuses on these domains and includes both formative and summative assessments. Additional information regarding our assessments is available below in Chart 1.

*Chart 1 – Assessments*

Domain	Assessment (conducted 5 times/year)
Phonological Awareness, Print Awareness, Narrative comprehension	Every Child Ready – Language and Literacy Assessment
Early Math Skills	Every Child Ready – Math assessment
Letter Identification, sound, name writing	Letters and Writing
Social-Emotional	Positive Behavior Rating Scale (conducted quarterly)

The academic assessments are typically administered approximately once every ten weeks. All children receive assessments in all domains. An analysis compiles data across domains for each student, identifies students at risk in each domain, and provides class means. Reports are then shared with the teachers, resident teachers, teaching assistants, and school administrators through regular professional development sessions and in-class coaching. These sessions generally occur



within about two weeks from the end of the progress monitoring collection in order to ensure instructional relevancy. The Director of School Leadership, Implementation Specialist, and Principal support teachers in targeting whole group activities and individualizing instruction to meet students' needs through weekly planning and coaching activities. Additionally, all teachers can access their students' data through the curriculum platform. The data is sortable by standards and assessments, which assist teachers in planning for differentiation.

Students with disabilities are included in the mainstream classroom as much as possible at AppleTree Early Learning. When needed, Occupational Therapy, Speech Therapy, Physical Therapy, and any other necessary specialized service, are provided through an individualized, one-on-one, or small group setting. Within the general classroom, the AppleTree Early Learning teachers, in conjunction with the Principal, Special Education Teacher, and Special Education Coordinators, work to differentiate instruction in order to accommodate each child with special needs so that he/she can gain appropriate access to the curriculum.

## 2. Parent Involvement Efforts:

AppleTree Early Learning recognizes families' irreplaceable influence as their child's first teachers and seeks to support them in understanding important early education skills and concepts. All parents participate in a family interview and/or home visit within the first two weeks of school. This meeting helps teachers gather information to become better acquainted with students and their families. In addition to this first interview, parents also participate in parent-teacher conferences a year where they review a progress report with information about the academic and social development of their child and receive suggestions for how they can support their child at home, as well as literacy rich activities/games to use with their child. Students receive homework activities that they work with their parents or families to complete. The activities are linked to the curriculum and promote language, literacy, and math skills through engaging play. Parents are also regularly provided with materials to use at home to support individualized student learning.

AppleTree Early Learning encourages family literacy. A lending library, filled with unit-themed books and other materials for families to check out and use together at home, is present at each campus. AppleTree Early Learning also hosts events and workshops at all campuses throughout the year. These events help parents engage deeper in our academic program and foster learning and/or healthy practices at home. Several AppleTree campuses also hosted bilingual family sessions in which parents learned more about how to best support their young children in learning two languages.

AppleTree Early Learning also hosts monthly events to deepen family engagement. These events are designed to extend student's learning beyond the classroom and to support families with skills and knowledge to help them be more effective stewards of their children's learning. The school hosted events such as: family cafes, family paint sessions, and literacy nights, just to name a few.

Each school has a Parents at AppleTree committee (“PAT”), which meets throughout the year and is facilitated by the Principal. This committee is open to all parents and supports school-wide events like the Book Fair, Teacher Appreciation Week, and family outings. In addition to the activities described above, parents have the opportunity to chaperone field trips and to volunteer in their child’s classroom regularly.

Additionally, AppleTree’s Family Engagement Team leads a series of Kindergarten transition fairs and luncheons at all campuses where high-performing charter schools are invited to set up tables to speak to parents of students transitioning from AppleTree to Kindergarten to help them learn more about their Kindergarten program. Additional sessions are held as needed to help families navigate the enrollment and lottery process.

## **II. School Performance**

### **A. PERFORMANCE AND PROGRESS**

*1. Describe the extent to which the school is meeting its mission, detailing programs and/or methodologies through which the school pursues its mission.*

AppleTree’s mission and core values drive our work each day. In alignment with the core value of continuous improvement, each year, AppleTree takes time to listen to its employees and gain feedback through listening tours. These tours are designed so that every school-based staff member within the organization is able to sit down with members of AppleTree’s Executive Team to share what is working well within the organization and what can be improved upon. The team also spends an immense amount of time analyzing data, looking for trends and patterns across campuses, and using that data to make data-driven, informed decisions.

AppleTree Early Learning Public Charter School educated 491 three- and four-year-olds representing all eight wards of Washington, DC in 2022-2023. The majority of AppleTree Early Learning students across six campuses are children considered at risk for later school failure – African American students, Hispanic or Latino students, and students receiving free or reduced-price lunches.

Gaps in academic performance between students from under-resourced communities and their more advantaged peers are pervasive, and research has demonstrated that closing that gap before students begin kindergarten is critical in preparing students for future success in school and life. AppleTree Early Learning set an ambitious goal to close the achievement gap before children enter kindergarten through a partnership with AppleTree Institute for Education Innovation (“ATI”), a research-and-development institute that has developed, piloted, and implemented a comprehensive, research-based instructional model, *Every Child Ready*. AppleTree Early Learning's six preschool and pre-kindergarten campuses began implementing ATI’s high quality,

research- and evidence-based early childhood instructional model, *Every Child Ready* (ECR), in August 2011. ECR drives how to teach, what to teach, and how to tell it is being done to increase teacher effectiveness and children's learning in early childhood classrooms. AppleTree's efforts have been recognized nationally through two federal Early Reading First grants successfully operated in DCPS, DCPCS, and Head Start classrooms. In 2010, the US Department of Education validated ATI's efforts by awarding a highly competitive Investing in Innovation (i3) grant to further develop and codify *Every Child Ready*.

*Every Child Ready's* foundational activity is to ensure that all schools provide a robust, engaging, and developmentally appropriate instructional program to all children as part of their everyday preschool classroom experience. This partnership between AppleTree Early Learning and ATI provides opportunities for collaboration between the Institute and school leaders and ensures that teachers effectively meet standards in the five *Every Child Ready* Essential

Elements of Effective Preschools are listed below.

- 1. Structure:** Classrooms are appropriately staffed, furnished, and supplied. Time exists for *Every Child Ready* professional development and independent and coach-supported team teacher planning.
- 2. Curriculum:** A thematic curriculum that includes a defined scope and sequence of instructional activities and aligned assessments that support the development of children's language, early academic, and social-emotional skills is implemented with fidelity.
- 3. Classroom Climate and Management:** Classrooms are warm, safe, and productive. Positive behavior expectations are communicated and upheld consistently. Time is allocated to valuable instructional activities, and transitions are minimized.
- 4. Instruction:** High levels of teacher interaction support learning and scaffold understanding. Teachers balance structure with choice and explicit instruction with exploration. Play supports children's learning. (Instruction refers to the quality of content delivery.)
- 5. Parent Engagement:** Teachers actively seek to make connections with their children's family members and other important people in their children's lives. Teachers communicate the school's educational goals for children, how children are progressing toward those goals, and how families can complement and extend classroom learning.

Social-emotional learning and trauma-informed instruction played an instrumental role in helping AppleTree meet its mission. AppleTree prioritized staffing social workers/clinicians to support all six campuses. AppleTree expanded its continued partnership with the Early Childhood Innovation Network (ECIN) and the Medstar Georgetown Center for Wellness in School Environments (WISE) to implement and evaluate an evidence-based Early Childhood Mental Health Consultation Model (ECMHC). The J. Willard and Alice S. Marriott Foundation, along with the Klingenstein Family Foundation, The Philip Graham Fund, and The Alexander and Margaret Stewart Trust, funded this expansion which now allows for three ECMH consultants, two employed with AppleTree and one with Medstar WISE to support all twelve campuses.

The Early Childhood Mental Health Consultation (ECMHC) is a problem-solving and capacity-building intervention in early childhood settings implemented within a collaborative relationship between a professional consultant with mental health expertise and early childhood professionals. The Early Childhood Mental Health Consultant (“the consultant”) works to build teacher and school capacity to understand, prevent, and respond to the behavioral health needs of students; improve the emotional well-being, coping skills, general adaptive functioning, and social competence of children; and improve the overall classroom climate. The consultant works closely with principals, school-based clinicians, and teachers to provide mental health consultation at the school, classroom, and individual child level.

The 2020-2021 school year marked the last phase of research and dissemination with ECIN and Georgetown. Starting in 2021-2022, the program management moved to AppleTree Institute, and the consultants were all trained in an updated, nationally normed observation and progress monitoring tool from Yale University, the Climate of Healthy Interactions for Learning and Development (CHILD) tool. This model continued during the 2022-2023 school year.

Data from the CHILD tool during this school year continues to suggest that ECMHC can facilitate improvements in classrooms’ mental health climate and social-emotional teaching practices in early childhood classrooms.

*2. Describe the extent to which the school is meeting its goals and academic achievement expectations detailed in its charter.*

The 2022-2023 school year marked the fourth school year impacted by the Covid-19 pandemic. Although many of the restrictions were lifted, many of the challenges remained. Teachers and families experienced the challenges and frustration of teaching and learning as teachers and students battled illness and interruptions in learning. AppleTree saw an increasing number of students needing intense social-emotional support. AppleTree attributes this increase to the fact that students were born during a global pandemic and experienced the majority of their short lives masked and isolated, with limited to no interaction with peers and adults outside their homes.

AppleTree Early Learning has adopted the Performance Management Framework as its goals and academic expectations for the 2022-2023 school year. Not all campuses met or exceeded the goals for Literacy, Math, and Social Emotional Learning. *Results, Goal 1: 60% of students will meet or exceed the average growth or achievement goal on the Every Child Ready – Language and Literacy assessment. This goal was achieved at Douglas Knoll, Lincoln Park, and Parklands.*

**Percentage of Children Meeting End of the Year Goals**

<b>Campus</b>	<b>Language &amp; Literacy</b>
Columbia Heights	53%
Douglas Knoll	73%
Lincoln Park	84%
Oklahoma Avenue	44%
Parklands	65%
Southwest	47%

*Results, Goal 2: 60% of students will meet or exceed the average growth or achievement goal on the Every Child Ready – Math assessment. This goal was achieved at all six AppleTree campuses.*

<b>Campus</b>	<b>Math</b>
Columbia Heights	67%
Douglas Knoll	67%
Lincoln Park	86%
Oklahoma Avenue	62%
Parklands	68%
Southwest	65%

*Results, Goal 3: 60% of students will meet or exceed the average growth or achievement goal on the Positive Behavior Rating Scale (Social Emotional Learning) assessment. This goal was achieved at Douglas Knoll and Lincoln Park.*

<b>Campus</b>	<b>Social Emotional Learning</b>
Columbia Heights	44%
Douglas Knoll	83%
Lincoln Park	63%
Oklahoma Avenue	38%
Parklands	46%
Southwest	42%

*Results, Goal 4: Campuses will maintain an in-seat attendance rate of at least 88%. This goal was not achieved this year.*

<b>Campus</b>	<b>Average in-seat attendance</b>
Columbia Heights	72.55%
Douglas Knoll	77.56%
Lincoln Park	87.83%
Oklahoma Avenue	80.41%
Parklands	78.00%
Southwest	71.16%

CLASS Scores – AppleTree- Columbia Heights Campus:

	Emotional Support	Classroom Organization	Instructional Support
2022	6.45	6.60	3.30
2023	6.60	6.33	3.48
2023 PMF Weighted Average	6.56	6.41	3.43

*As reported by Teachstone*

CLASS Scores – AppleTree- Douglas Knoll Campus:

	Emotional Support	Classroom Organization	Instructional Support
2022	5.56	5.14	3.15
2023	5.93	5.25	3.09
2023 PMF Weighted Average	5.82	5.22	3.11

*As reported by Teachstone*

CLASS Scores – AppleTree- Lincoln Park Campus:

	Emotional Support	Classroom Organization	Instructional Support
2022	6.31	5.98	3.22
2023	6.63	6.33	4.04
2023 PMF Weighted Average	6.53	6.23	3.79

*As reported by Teachstone*



CLASS Scores – AppleTree- Oklahoma Ave Campus:

	Emotional Support	Classroom Organization	Instructional Support
2022	6.62	6.46	2.95
2023	5.93	5.53	3.38
2023 PMF Weighted Average	6.14	5.81	3.25

*As reported by Teachstone*

CLASS Scores – AppleTree- Parklands Campus:

	Emotional Support	Classroom Organization	Instructional Support
2022	5.59	5.32	3.41
2023	5.60	5.45	3.25
2023 PMF Weighted Average	5.60	5.41	3.30

*As reported by Teachstone*

CLASS Scores – AppleTree- Southwest:

	Emotional Support	Classroom Organization	Instructional Support
2022	6.11	5.92	3.16
2023	5.74	5.56	2.46
2023 PMF Weighted Average	5.85	5.67	2.67

*As reported by Teachstone*

**C. UNIQUE ACCOMPLISHMENTS**

- Allocated resources to support staff mental health through
  - the incorporation of mental health days.
- Continued partnership with LENA Grows to support the language development of students.

- Launched a comprehensive Special Education study to improve how we educate students with disabilities.

#### **D. LIST OF DONORS**

- The Andrew and Julie Klingenstein Family Fund \$20,000
- The Bainum Family Foundation \$50,000
- Department of Education School Based Mental Health Grant \$289,016
- Timothy O'Shaughnessy \$15,000
- Office of the State Superintendent of Education:
  - IDEA Part B \$8,423
  - McKinney Vento Homeless Continuation \$17,954
  - SOAR Formula Combined \$137,582
  - SOAR Formula Consolidated \$443,150
  - ARP Homeless I \$7,447
  - ARP Homeless II \$9,699
  - Breakfast Expansion Grant \$86,035

### School Year (SY) 2022-23 Annual Report: Campus Data Report

Source	Data Point
DC PCSB	<b>LEA Name:</b> AppleTree Early Learning PCS
DC PCSB	<b>Campus Name:</b> AppleTree Early Learning Center PCS - Columbia Heights
DC PCSB	<b>Grades Served:</b> PK3 - PK4
DC PCSB	<b>Overall Audited Enrollment:</b> 98

### Enrollment by grade level according to OSSE's Audited Enrollment Report

Grade	PK3	PK4	KG	1	2	3	4	5	6
<b>Student Count</b>	47	51	0	0	0	0	0	0	0
Grade	7	8	9	10	11	12	Alternative	Adult	SPED*
<b>Student Count</b>	0	0	0	0	0	0	0	0	0

\*Note: This field is only filled in for St. Coletta Special Education PCS as it is the only charter LEA that exclusively serves students with disabilities.

### Student Data Points

School	<b>Total number of instructional days:</b> Number of instructional days, not including holidays or professional development days, for the majority of the school. If your school has certain grades with different calendars, please note it.
DC PCSB	<b>Suspension Rate:</b> 0.00%
DC PCSB	<b>Expulsion Rate:</b> 0.00%
DC PCSB	<b>Instructional Time Lost to Out-of-School Suspensions:</b> 0.00%
DC PCSB	<b>In-Seat Attendance:</b> 71.64% *

DC PCSB	<b>Average Daily Attendance:</b> The SRA requires annual reports to include a school's average daily membership. To meet this requirement, PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries. <b>(No action necessary.)</b>
DC PCSB	<b>Mid-Year Withdrawals:</b> 7.14% *
DC PCSB	<b>Mid-Year Entries:</b> 1.02% *

DC PCSB	<b>Promotion Rate (LEA):</b> 100.00%
DC PCSB (SY21-22)	<b>College Acceptance Rate:</b> Not Applicable
DC PCSB (SY21-22)	<b>College Admission Test Score:</b> Not Applicable
DC PCSB (SY21-22)	<b>Graduation Rate:</b> Not Applicable

#### Faculty and Staff Data Points

School	<b>Teacher Attrition Rate: 17.14%</b>
School	<b>Number of Teachers: 19</b> "Teacher" is defined as any adult responsible for the instruction of students at least 50% of the time, including, but not limited to, lead teachers, teacher residents, special education teachers, and teacher fellows.
School1.	<b>Teacher Salary:</b> Average: \$ 68,214 Range - Minimum: \$58,000 Maximum: \$82,700
School	<b>Executive Compensation:</b> Salaries (including bonuses) of the five most highly-compensated individuals in the organization, if over \$100,000, for SY 2022-23.  \$116,059, \$108,000, \$106,997

\*Notes:

- The provided in-seat attendance rates align to the in-seat attendance rates available in OSSE's SY22-23 Charter Sector Attendance Qlik application as of

August 2023. However, the validated rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.

- Unvalidated MYW and MYE rates are provided based on examining student movement between 10/5 and 5/31 in SY 2022-23, attempting to mimic the DC School Report Card business rules as closely as possible. However, the validated student mobility rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.

#### School Year (SY) 2022-23 Annual Report: Campus Data Report

Source	Data Point
DC PCSB	<b>LEA Name:</b> AppleTree Early Learning PCS
DC PCSB	<b>Campus Name:</b> AppleTree Early Learning Center PCS - Douglas Knoll
DC PCSB	<b>Grades Served:</b> PK3 - PK4
DC PCSB	<b>Overall Audited Enrollment:</b> 53

#### Enrollment by grade level according to OSSE's Audited Enrollment Report

Grade	PK3	PK4	KG	1	2	3	4	5	6
<b>Student Count</b>	24	29	0	0	0	0	0	0	0
Grade	7	8	9	10	11	12	Alternative	Adult	SPED*
<b>Student Count</b>	0	0	0	0	0	0	0	0	0

\*Note: This field is only filled in for St. Coletta Special Education PCS as it is the only charter LEA that exclusively serves students with disabilities.

#### Student Data Points

School	<b>Total number of instructional days:</b> Number of instructional days, not including holidays or professional development days, for the majority of the school. If your school has certain grades with different calendars, please note it.
DC PCSB	<b>Suspension Rate:</b> 0.00%

DC PCSB	<b>Expulsion Rate:</b> 0.00%
DC PCSB	<b>Instructional Time Lost to Out-of-School Suspensions:</b> 0.00%
DC PCSB	<b>In-Seat Attendance:</b> 76.99% *
DC PCSB	<b>Average Daily Attendance:</b> The SRA requires annual reports to include a school's average daily membership. To meet this requirement, PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries. <b>(No action necessary.)</b>
DC PCSB	<b>Mid-Year Withdrawals:</b> 0.00% *
DC PCSB	<b>Mid-Year Entries:</b> 5.66% *

DC PCSB	<b>Promotion Rate (LEA):</b> 100.00%
DC PCSB (SY21-22)	<b>College Acceptance Rate:</b> Not Applicable
DC PCSB (SY21-22)	<b>College Admission Test Score:</b> Not Applicable
DC PCSB (SY21-22)	<b>Graduation Rate:</b> Not Applicable

#### Faculty and Staff Data Points

School	<b>Teacher Attrition Rate:</b> 11.74%
School	<b>Number of Teachers: 9</b> "Teacher" is defined as any adult responsible for the instruction of students at least 50% of the time, including, but not limited to, lead teachers, teacher residents, special education teachers, and teacher fellows.
School1.	<b>Teacher Salary:</b> Average: \$ 68,971 Range - Minimum: \$58,000 Maximum: \$ 80,260
School	<b>Executive Compensation:</b> Salaries (including bonuses) of the five most highly-compensated individuals in the organization, if over \$100,000, for SY 2022-23.



	\$116,059, \$108,000, \$106,997
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**\*Notes:**

- The provided in-seat attendance rates align to the in-seat attendance rates available in OSSE's SY22-23 Charter Sector Attendance Qlik application as of August 2023. However, the validated rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.
- Unvalidated MYW and MYE rates are provided based on examining student movement between 10/5 and 5/31 in SY 2022-23, attempting to mimic the DC School Report Card business rules as closely as possible. However, the validated student mobility rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.

**School Year (SY) 2022-23 Annual Report: Campus Data Report**

Source	Data Point
DC PCSB	<b>LEA Name:</b> AppleTree Early Learning PCS
DC PCSB	<b>Campus Name:</b> AppleTree Early Learning Center PCS - Lincoln Park
DC PCSB	<b>Grades Served:</b> PK3 - PK4
DC PCSB	<b>Overall Audited Enrollment:</b> 60

**Enrollment by grade level according to OSSE's Audited Enrollment Report**

Grade	PK3	PK4	KG	1	2	3	4	5	6
<b>Student Count</b>	24	36	0	0	0	0	0	0	0
Grade	7	8	9	10	11	12	Alternative	Adult	SPED*
<b>Student Count</b>	0	0	0	0	0	0	0	0	0

\*Note: This field is only filled in for St. Coletta Special Education PCS as it is the only charter LEA that exclusively serves students with disabilities.

**Student Data Points**

School	<b>Total number of instructional days:</b> Number of instructional days, not including holidays or professional development days, for the majority of the school. If your school has certain grades with different calendars, please note it.
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DC PCSB	<b>Suspension Rate:</b> 0.00%
DC PCSB	<b>Expulsion Rate:</b> 0.00%
DC PCSB	<b>Instructional Time Lost to Out-of-School Suspensions:</b> 0.00%
DC PCSB	<b>In-Seat Attendance:</b> 87.52% *
DC PCSB	<b>Average Daily Attendance:</b> The SRA requires annual reports to include a school's average daily membership. To meet this requirement, PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries. <b>(No action necessary.)</b>
DC PCSB	<b>Mid-Year Withdrawals:</b> 5.0% *
DC PCSB	<b>Mid-Year Entries:</b> 0.00% *
DC PCSB	<b>Promotion Rate (LEA):</b> 100.00%
DC PCSB (SY21-22)	<b>College Acceptance Rate:</b> Not Applicable

DC PCSB (SY21-22)	<b>College Admission Test Score:</b> Not Applicable
DC PCSB (SY21-22)	<b>Graduation Rate:</b> Not Applicable

#### Faculty and Staff Data Points

School	<b>Teacher Attrition Rate:</b> 18.18%
School	<b>Number of Teachers: 6</b> "Teacher" is defined as any adult responsible for the instruction of students at least 50% of the time, including, but not limited to, lead teachers, teacher residents, special education teachers, and teacher fellows.
School	<b>Teacher Salary:</b> Average: \$ 61,832 Range - Minimum: \$58,000 Maximum: \$66,620
School	<b>Executive Compensation:</b> Salaries (including bonuses) of the five most highly-compensated individuals in the organization, if over

	\$100,000, for SY 2022-23.
	\$116,059, \$108,000, \$106,997

\*Notes:

- The provided in-seat attendance rates align to the in-seat attendance rates available in OSSE's SY22-23 Charter Sector Attendance Qlik application as of August 2023. However, the validated rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.
- Unvalidated MYW and MYE rates are provided based on examining student movement between 10/5 and 5/31 in SY 2022-23, attempting to mimic the DC School Report Card business rules as closely as possible. However, the validated student mobility rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.

**School Year (SY) 2022-23 Annual Report: Campus Data Report**

Source	Data Point
DC PCSB	<b>LEA Name:</b> AppleTree Early Learning PCS
DC PCSB	<b>Campus Name:</b> AppleTree Early Learning Center PCS - Oklahoma Avenue
DC PCSB	<b>Grades Served:</b> PK3 - PK4
DC PCSB	<b>Overall Audited Enrollment:</b> 101

**Enrollment by grade level according to OSSE's Audited Enrollment Report**

Grade	PK3	PK4	KG	1	2	3	4	5	6
<b>Student Count</b>	62	39	0	0	0	0	0	0	0
Grade	7	8	9	10	11	12	Alternative	Adult	SPED*
<b>Student Count</b>	0	0	0	0	0	0	0	0	0

\*Note: This field is only filled in for St. Coletta Special Education PCS as it is the only charter LEA that exclusively serves students with disabilities.

### Student Data Points

School	<b>Total number of instructional days:</b> Number of instructional days, not including holidays or professional development days, for the majority of the school. If your school has certain grades with different calendars, please note it.
DC PCSB	<b>Suspension Rate:</b> 0.00%
DC PCSB	<b>Expulsion Rate:</b> 0.00%
DC PCSB	<b>Instructional Time Lost to Out-of-School Suspensions:</b> 0.00%
DC PCSB	<b>In-Seat Attendance:</b> 79.34% *
DC PCSB	<b>Average Daily Attendance:</b> The SRA requires annual reports to include a school's average daily membership. To meet this requirement, PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries. <b>(No action necessary.)</b>
DC PCSB	<b>Mid-Year Withdrawals:</b> 3.96% *
DC PCSB	<b>Mid-Year Entries:</b> 0.00% *

DC PCSB	<b>Promotion Rate (LEA):</b> 100.00%
DC PCSB (SY21-22)	<b>College Acceptance Rate:</b> Not Applicable
DC PCSB (SY21-22)	<b>College Admission Test Score:</b> Not Applicable
DC PCSB (SY21-22)	<b>Graduation Rate:</b> Not Applicable

### Faculty and Staff Data Points

School	<b>Teacher Attrition Rate: 23.53%</b>
School	<b>Number of Teachers: 19</b> "Teacher" is defined as any adult responsible for the instruction of students at least 50% of the time, including, but not limited to, lead teachers, teacher residents, special education teachers, and teacher fellows.

School1.	<b>Teacher Salary:</b> Average: \$ 64,747 Range - Minimum: \$58,000 Maximum: \$76,715
School	<b>Executive Compensation:</b> Salaries (including bonuses) of the five most highly-compensated individuals in the organization, if over \$100,000, for SY 2022-23.  \$116,059, \$108,000, \$106,997

\*Notes:

- The provided in-seat attendance rates align to the in-seat attendance rates available in OSSE's SY22-23 Charter Sector Attendance Qlik application as of August 2023. However, the validated rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.
- Unvalidated MYW and MYE rates are provided based on examining student movement between 10/5 and 5/31 in SY 2022-23, attempting to mimic the DC School Report Card business rules as closely as possible. However, the validated student mobility rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.

**School Year (SY) 2022-23 Annual Report: Campus Data Report**

Source	Data Point
DC PCSB	<b>LEA Name:</b> AppleTree Early Learning PCS
DC PCSB	<b>Campus Name:</b> AppleTree Early Learning Center PCS - Parklands at THEARC
DC PCSB	<b>Grades Served:</b> PK3 - PK4
DC PCSB	<b>Overall Audited Enrollment:</b> 99

**Enrollment by grade level according to OSSE's Audited Enrollment Report**

Grade	PK3	PK4	KG	1	2	3	4	5	6
<b>Student Count</b>	59	40	0	0	0	0	0	0	0
Grade	7	8	9	10	11	12	Alternative	Adult	SPED*

<b>Student Count</b>	0	0	0	0	0	0	0	0	0
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\*Note: This field is only filled in for St. Coletta Special Education PCS as it is the only charter LEA that exclusively serves students with disabilities.

#### Student Data Points

School	<b>Total number of instructional days:</b> Number of instructional days, not including holidays or professional development days, for the majority of the school. If your school has certain grades with different calendars, please note it.
DC PCSB	<b>Suspension Rate:</b> 0.00%
DC PCSB	<b>Expulsion Rate:</b> 0.00%
DC PCSB	<b>Instructional Time Lost to Out-of-School Suspensions:</b> 0.00%
DC PCSB	<b>In-Seat Attendance:</b> 77.95% *
DC PCSB	<b>Average Daily Attendance:</b> The SRA requires annual reports to include a school's average daily membership. To meet this requirement, PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries. <b>(No action necessary.)</b>
DC PCSB	<b>Mid-Year Withdrawals:</b> 10.10% *
DC PCSB	<b>Mid-Year Entries:</b> 1.01% *

DC PCSB	<b>Promotion Rate (LEA):</b> 100.00%
DC PCSB (SY21-22)	<b>College Acceptance Rate:</b> Not Applicable
DC PCSB (SY21-22)	<b>College Admission Test Score:</b> Not Applicable
DC PCSB (SY21-22)	<b>Graduation Rate:</b> Not Applicable

#### Faculty and Staff Data Points

School	<b>Teacher Attrition Rate:</b> 5.4%
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School	<b>Number of Teachers: 14</b> “Teacher” is defined as any adult responsible for the instruction of students at least 50% of the time, including, but not limited to, lead teachers, teacher residents, special education teachers, and teacher fellows.
School	<b>Teacher Salary:</b> Average: \$ 70,395 Range - Minimum: \$58,000 Maximum: \$84,780
School	<b>Executive Compensation:</b> Salaries (including bonuses) of the five most highly-compensated individuals in the organization, if over \$100,000, for SY 2022-23.  \$116,059, \$108,000, \$106,997

\*Notes:

- The provided in-seat attendance rates align to the in-seat attendance rates available in OSSE’s SY22-23 Charter Sector Attendance Qlik application as of August 2023. However, the validated rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.
- Unvalidated MYW and MYE rates are provided based on examining student movement between 10/5 and 5/31 in SY 2022-23, attempting to mimic the DC School Report Card business rules as closely as possible. However, the validated student mobility rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.

**School Year (SY) 2022-23 Annual Report: Campus Data Report**

Source	Data Point
DC PCSB	<b>LEA Name:</b> AppleTree Early Learning PCS
DC PCSB	<b>Campus Name:</b> AppleTree Early Learning Center PCS - Southwest
DC PCSB	<b>Grades Served:</b> PK3 - PK4
DC PCSB	<b>Overall Audited Enrollment:</b> 80

**Enrollment by grade level according to OSSE’s Audited Enrollment Report**

Grade	PK3	PK4	KG	1	2	3	4	5	6
<b>Student Count</b>	47	33	0	0	0	0	0	0	0
Grade	7	8	9	10	11	12	Alternative	Adult	SPED*

							ve		
<b>Student Count</b>	0	0	0	0	0	0	0	0	0

\*Note: This field is only filled in for St. Coletta Special Education PCS as it is the only charter LEA that exclusively serves students with disabilities.

### Student Data Points

School	<b>Total number of instructional days:</b> Number of instructional days, not including holidays or professional development days, for the majority of the school. If your school has certain grades with different calendars, please note it.
DC PCSB	<b>Suspension Rate:</b> 0.00%
DC PCSB	<b>Expulsion Rate:</b> 0.00%
DC PCSB	<b>Instructional Time Lost to Out-of-School Suspensions:</b> 0.00%
DC PCSB	<b>In-Seat Attendance:</b> 69.92% *
DC PCSB	<b>Average Daily Attendance:</b> The SRA requires annual reports to include a school's average daily membership. To meet this requirement, PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries. <b>(No action necessary.)</b>
DC PCSB	<b>Mid-Year Withdrawals:</b> 7.50% *
DC PCSB	<b>Mid-Year Entries:</b> 0.00% *
DC PCSB	<b>Promotion Rate (LEA):</b> 100.00%
DC PCSB (SY21-22)	<b>College Acceptance Rate:</b> Not Applicable

DC PCSB (SY21-22)	<b>College Admission Test Score:</b> Not Applicable
DC PCSB (SY21-22)	<b>Graduation Rate:</b> Not Applicable

### Faculty and Staff Data Points

School	<b>Teacher Attrition Rate: 50%</b>
School	<b>Number of Teachers: 17</b> “Teacher” is defined as any adult responsible for the instruction of students at least 50% of the time, including, but not limited to, lead teachers, teacher residents, special education teachers, and teacher fellows.
School1.	<b>Teacher Salary:</b> Average: \$ 67,721 Range - Minimum: \$58,000 Maximum: \$78,810
School	<b>Executive Compensation:</b> Salaries (including bonuses) of the five most highly-compensated individuals in the organization, if over \$100,000, for SY 2022-23.  \$116,059, \$108,000, \$106,997

**\*Notes:**

- The provided in-seat attendance rates align to the in-seat attendance rates available in OSSE’s SY22-23 Charter Sector Attendance Qlik application as of August 2023. However, the validated rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.
- Unvalidated MYW and MYE rates are provided based on examining student movement between 10/5 and 5/31 in SY 2022-23, attempting to mimic the DC School Report Card business rules as closely as possible. However, the validated student mobility rates that schools will confirm with OSSE during Metric Calculation Confirmation this fall may vary slightly.

# **Appendices**

## APPENDIX A – STAFF ROSTER

Instructional Leader / Principal - Responsibilities and Qualifications			
<p><b>Responsibilities:</b> The Instructional Leader/Principal oversees the daily instructional program of an AppleTree Early Learning campus and works with other AppleTree leaders to close achievement gaps before students enter kindergarten. The Instructional Leader/Principal supervises the school-based instructional staff and provides general and targeted instructional supports, provides teacher and classroom quality supports, manages individuals and relationships, and contributes to a community of practice.</p>			
<p><b>Qualifications:</b> The Instructional Leader/Principal must be committed to ensuring the best possible educational outcomes for all students. A firm grasp of response to intervention (RTI) models and a commitment to data-driven instruction, academic and personal excellence, and the school's unique vision is required for all candidates.</p> <ul style="list-style-type: none"> <li>100% of Principal Instructional Leaders hold Masters Degrees in Education.</li> </ul>			
Instructional Leaders / Principals 2022-23 SY			
Last Name	First Name	Campus	
Alleyne	Terica	Oklahoma Ave	
Young	Tara	Parklands	
Crabtree	Charlie	Douglas Knoll	
Smith	Shirvon	Southwest	
Jacobs	Mike	Columbia Heights	
Wise	Daisha	Lincoln Park	

School Operations Team - Responsibilities and Qualifications				
<p><b>Responsibilities:</b> The School Operations team consists of Operations Managers and Coordinators who work together to manage the day-to-day operations at all of our campuses, including enrollment, facilities management, ordering, and more.</p>				
<p><b>Qualifications:</b></p> <ul style="list-style-type: none"> <li>60% of Managers on the Operations team hold a Bachelor's Degree</li> <li>100% of Operations Team members have prior experience support school operations prior to joining AppleTree</li> </ul>				
School Operations Team				
Last Name	First Name	Campus	Role	
Scott	Winifred	Columbia Heights	School Operations Coordinator	
Lewis	Michael	Douglas Knoll	School Operations Coordinator	
Irby	Latricia	Lincoln Park	School Operations coordinator	
Jones	Danielle	Oklahoma Ave	School Operations coordinator	

West	Tracy	Parklands	School Operations Coordinator	
Creighton-Wade	Sade	Central Office	Operations and Compliance Manager	
Seaward	Nicole	Central office	Enrollment Manager	
Powell	Teria	Central Office	Parent Engagement Coordinator	
Tucker	DeVon	Central Office	Compliance Operations Manager	
Hutcherson	Chanda	Central Office	Data Operations Manager	

### **Lead Teacher - Responsibilities and Qualifications**

Responsibilities: The lead teacher directs a minimum of a 2-person instructional team consisting of the lead teacher, teaching assistant, and/or a resident teacher. The lead teacher is responsible for supporting the professional development and growth of her/his team, including mentoring and guiding the teaching resident and assistant. Lead teacher uses knowledge of the development of young children, the ways in which young children learn and scientifically based practice to support the social, emotional and cognitive development of young children.

Qualifications:

- 100% of Lead teachers held Bachelors' Degrees
- 29% of Lead teachers held Masters' Degrees
- 71% of Lead teachers received a passing score on the Praxis Elementary Education Content Knowledge test 10014

<b>Lead Teacher Name</b>	<b>Campus</b>
Hahn, Ashley	Columbia Heights
Bradford-Gray, Kimberlee	Columbia Heights
Gaye, Janelle	Columbia Heights
Rhea, Sakeithia	Columbia Heights
Copeland, Tyara	Columbia Heights
Conley, Martina	Columbia Heights
Adams, Tonique	Columbia Heights
Richardson, LaToya	Columbia Heights
Henry, Faith	Columbia Heights
Logie, Andrea	Douglas Knoll
Williams, Mardi	Douglas Knoll



Carroll, Valerie	Douglas Knoll
Buttram, Sam	Lincoln Park
Hudson, Tiara	Lincoln Park
Johnson, Jakeira	Lincoln Park
Williams, Verica	Lincoln Park
Kear, Jasmine	Lincoln Park
Spriggs, Cierra	Oklahoma Avenue
Redmond, LeTiger	Oklahoma Avenue
Crawford, Jacqueline	Oklahoma Avenue
Collins, Maya	Oklahoma Avenue
Powell, Morgan	Oklahoma Avenue
Lamar, Ruby	Oklahoma Avenue
Long, Larry	Oklahoma Avenue
Johnson, Jakeira	Oklahoma Avenue
Hill, Gary	Oklahoma Avenue
Boston, Dana	Parklands
Marshall, LaRuby	Parklands
Fields, Lolita	Parklands
Rankins, Geraldine	Parklands
Jackson, Renita	Parklands
Simms, Shayla	Parklands
Singleton, Taylor	Parklands
Lyles, Tashira	Southwest
Jefferies, Charlotterose	Southwest
Paul, Annia	Southwest
Kyler, Jerome	Southwest

### **Resident Teacher/Teaching Fellow - Responsibilities and Qualifications**

**Responsibilities:** The teaching fellow is part of a minimum of a 3-person instructional team consisting of the lead teacher, a teaching resident and a teaching assistant. Resident teachers support the lead teacher in all instructional planning and implementation facets. Teaching fellowships are apprenticeships during which fellows gain teaching competencies in preparation for becoming lead teachers, culminating with the opportunity to lead a class during summer school.

**Qualifications:**

- 100% of Teaching Fellows held a Bachelor's Degree

<b>Teaching Resident Name</b>	<b>Campus</b>
Wright, Cailane	Columbia Heights
Akuzaoku, Adaobi	Columbia Heights
Johnson, Jakeira	Lincoln Park
Williams, Verica	Lincoln Park
Whiteside, Shayla	Oklahoma Avenue
Carr, Ashley	Parklands

### **Teaching Assistant - Responsibilities and Qualifications**

**Responsibilities:** The teaching assistant works with a 3-person instructional team consisting of the lead teacher, a teaching fellow, and/or co-lead and a teaching assistant. The teaching assistant uses his/her knowledge of the development of young children, the ways in which young children learn and scientifically based practice to support the social, emotional and cognitive development of young children. Teaching assistants plan for and provide instruction to students enrolled in Before Care and/or Extended Day programming in collaboration with their fellow teaching assistants, following the scope and sequence outlined in the extended day curriculum.

**Qualifications:**

- 100% of Teaching Assistants are considered highly qualified paraprofessionals
- 20% of Teaching Assistants held Bachelor's Degrees
- 20% of Teaching Assistants held Associate's Degrees
- 60% of Teaching Assistants successfully passed the Parapro

Teaching Assistant	Campus
Benitez, Xenia	Columbia Heights
Hill, Daunte	Columbia Heights
Johnson, Kiantay	Columbia Heights
Wye, Andrea	Columbia Heights
Asomugha, Judah	Douglas Knoll
Law, Teresa	Douglas Knoll
Johnson, Monique	Douglas Knoll
Da'Costa, Ashley	Lincoln Park
Perkins, Maya	Lincoln Park
Connelly, Kyler	Oklahoma Avenue
Jones, Lamarra	Oklahoma Avenue
Moore, Nicole	Oklahoma Avenue
McCoy, Lawren	Parklands
Yamah, Kalima	Parklands
Whittenberg, Amanda	Parklands
Wright, Cailane	Southwest
Graves, Lakenyai	Southwest

#### Extended Day Team Member

Responsibilities: Extended Day Team members support the implementation of the Extended Day program at all AppleTree Early Learning campuses. The Extended Day program runs from 3:30-6pm daily.

Extended Day Name	Campus
Francisco, Katherine	Columbia Heights
Johnson, Alicia	Columbia Heights
Freeman, Amber	Columbia Heights
Savoy, Angel	Douglas Knoll
Davis, Destinee	Douglas Knoll

Law, Teresa	Douglas Knoll
Plummer, Ariana	Lincoln Park
McLaughlin, Jamiyah	Lincoln Park
Merritt, Jasmine	Oklahoma Avenue
Turner, Andrea	Oklahoma Avenue
Coram, Dajanette	Oklahoma Avenue
Albert, Alexis	Oklahoma Avenue
Jacobs, Tiara	Oklahoma Avenue
Palmore, Carroneca	Oklahoma Avenue
Peters, Anaya	Oklahoma Avenue
Onyeukwu, Kara	Parklands
Watts, Taylor	Parklands
Reese, Serena	Parklands

<b>Special Education Team - Responsibilities and Qualifications</b>			
<p><b>Responsibilities:</b> Under the direction of the Special Education Manager and/or designee, the Special Education Team collaborates to implement student IEPs in inclusion and resource settings. This position will serve to support the Special Education Manager with administrative tasks including compliance, coordinating and facilitating special education meetings and ensuring academic progress for students with disabilities.</p>			
<p><b>Qualifications:</b></p> <ul style="list-style-type: none"> <li>o 100% of Special Education Coordinators and Managers had Bachelor's Degrees..</li> <li>o 100% Special Education Coordinators, Special Education Manager, and Special Education Instructional Coach held a Master's Degree.</li> <li>o 100% of Special Education Teachers hold a Bachelor's Degree with 1 in Special Education.</li> </ul>			
<b>Special Education Team</b>			
<b>Last Name</b>	<b>First Name</b>	<b>Campus</b>	<b>Role</b>
Singleton	Kenyetta	All Campuses	SPED Manager
Smith	Kelli	All Campuses	SPED Instructional Coach
Taylor-Mason	Somona	Parkland, Oklahoma, SouthWest	SPED Coordinator
Julius	Jazzmyn	Douglas KNoll, Parkland	SPED Teacher
Ucles	Juan	Columbia Heights, Oklahoma, Lincoln Park, SouthWest	SPED Teacher
Tunnermann	Patricia	Parkland	Dedicated Aide
Wilkens-Latham	Sierra		

<b>School Aide - Responsibilities and Qualifications</b>		
<p><b>Responsibilities:</b> The early childhood school aide supports both instruction and other school operations.</p>		
<p><b>Qualifications:</b></p> <ul style="list-style-type: none"> <li>o 100% of School Aides had prior experience supporting school operations</li> </ul>		
<b>School Aides</b>		
<b>Last Name</b>	<b>First Name</b>	<b>Campus</b>
Prather	Saundra	Douglas Knoll
Deal	Denise	Oklahoma Avenue
McFarland	China	Parklands

<b>Social Worker - Responsibilities and Qualifications</b>		
<p><b>Responsibilities:</b> The Social Worker supports teachers, administrators, families and staff in ensuring that AppleTree Early Learning Public Charter School (AppleTree Early Learning) provides optimal support to all children, especially those who need extra support in developing social competencies and those with challenging home situations.</p>		
<p><b>Qualifications:</b></p> <ul style="list-style-type: none"> <li>o 100% of Social Workers held Masters Degrees in Social Work</li> <li>o 100% held at least a LGSW licensure</li> <li>o 60% held a LICSW licensure</li> </ul>		
<b>Social Worker</b>		
<b>Last Name</b>	<b>First Name</b>	<b>Campuses</b>
Bry	Katherine	Parklands
Evans	Molly	Douglas Knoll
Burt	Lara	Lincoln Park, Southwest
Perez	Alexandra	Oklahoma Avenue
Harris	Justice	Parklands

<b>AppleTree Early Learning Home Office Leadership Team - Responsibilities and Qualifications</b>		
<p><b>Responsibilities:</b> The school's home office leadership team is responsible for supervising the implementation of the many programs that support the school. The team is led and supervised by the Chief of Schools.</p>		
<p><b>Qualifications:</b></p> <ul style="list-style-type: none"> <li>o 100% of the School's Leadership team hold Masters Degrees</li> </ul>		
<b>AppleTree Early Learning Home Office Leadership Team</b>		
<b>Last Name</b>	<b>First Name</b>	<b>Role</b>
Kimport	Rebecca	Director of Professional Development and Data
Mills	Aja	Director of School Leadership
White	Juanita	Director of Family & Community Engagement
Creighton-Wade	Sade	Director of Operations & Compliance

## APPENDIX B: BOARD ROSTER 2022-2023

AppleTree Early Learning PCS Board Members		
Name	Committee	DC Resident?
Lauren Baillie	Finance	Yes
Karen Davenport	Finance	Yes
Matthew Downs	Governance	Yes
Dawn Smith	Governance	Yes
Sara Glenn	Finance	Yes
Bridget Bradley Gray	Finance	No
Celia Martin	Finance	No
Jack McCarthy	Board Chair	No
Jennifer McKinney	Governance	No
Skylé Pearson	Governance	Yes
Paula Young Shelton	Governance	Yes

## APPENDIX C: USE OF AT-RISK FUNDS

AppleTree used funding from the at-risk funds in several ways to support the overall academic program, including;

- Funding to provide students additional social-emotional support by employing Positive Behavior Specialist, Speech Language Pathologist, language manager, and social workers.
- Funding to provide instructional coaches to improve student outcomes.



APPENDIX D: UNAUDITED FINANCIAL STATEMENT, YEAR-END 2022-2023

## Unaudited (SY-22-23) Budget (SY 23-24)

	SY22-23	SY23-24	Variance
<b>Revenue</b>			
Per Pupil Funding	11,561	15,262	3,701
Grants	2,234	1,661	(574)
Contributions	70	190	120
Program	285	284	(1)
<b>Revenue Total</b>	<b>14,151</b>	<b>17,397</b>	<b>3,246</b>
<b>Expenses</b>			
Personnel Based	9,791	11,645	(1,855)
Rent and Occupancy	1,957	2,446	(489)
Direct Students	928	1,208	(279)
Office & Business	1,014	1,287	(273)
Contingency	-	152	(152)
Depreciation	559	591	(32)
Interest	42	42	0
<b>Total Expenses</b>	<b>14,291</b>	<b>17,372</b>	<b>(3,080)</b>
<b>Net Change in Assets</b>	<b>(141)</b>	<b>25</b>	<b>166</b>

## APPENDIX E: APPROVED 2023-2024 BUDGET

### Unaudited (SY-22-23) Budget (SY 23-24)

	SY22-23	SY23-24	Variance
<b>Revenue</b>			
Per Pupil Funding	11,561	15,262	3,701
Grants	2,234	1,661	(574)
Contributions	70	190	120
Program	285	284	(1)
<b>Revenue Total</b>	<b>14,151</b>	<b>17,397</b>	<b>3,246</b>
<b>Expenses</b>			
Personnel Based	9,791	11,645	(1,855)
Rent and Occupancy	1,957	2,446	(489)
Direct Students	928	1,208	(279)
Office & Business	1,014	1,287	(273)
Contingency	-	152	(152)
Depreciation	559	591	(32)
Interest	42	42	0
<b>Total Expenses</b>	<b>14,291</b>	<b>17,372</b>	<b>(3,080)</b>
<b>Net Change in Assets</b>	<b>(141)</b>	<b>25</b>	<b>166</b>