# STATESMEN COLLEGE PREPARATORY ACADEMY FOR BOYS PCS **Financial Statements Together with** Reports of Independent Public Accountants For the Year Ended June 30, 2019



### **JUNE 30, 2019**

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### REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

Board of Directors Statesmen College Preparatory Academy

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Statesmen College Preparatory Academy for Boys PCS (the Academy), which comprise the statement of financial position as of June 30, 2019, the related statement of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the auditing standards established pursuant to the District of Columbia School Reform Act, Public Law No. 104-134, 110 Stat. 1321-121, 2204(c)(11)(B)(ix)(1996) and the D.C. Official Code 38-1802.04(ii)(B) (2001, as amended). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Academy as of June 30, 2019, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Other Matter**

Our audit was conducted for the purpose of forming an opinion on the basic financial statements as a whole. The schedule of vendors contracted for services in excess of \$25,000, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information, although not a part of the basic financial statements, is required by the District of Columbia Public Charter School Board, and has not been subjected to the auditing procedures applied in the audits of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 25, 2019, on our consideration of the Academy's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Academy's internal control over financial reporting and compliance.

Washington, DC November 25, 2019 S& + Company, If C

# Statement of Financial Position As of June 30, 2019

**Total Liabilities and Net Assets** 

| ASSETS                                       |                 |
|--|-----------------|
| Cash   | \$<br>649,639   |
| Grants and accounts receivable, net          | 949,244         |
| Prepaid expenses and other assets            | 8,730           |
| Furniture and equipment, net                 | 13,209          |
| Deposits                                     | 149,640         |
| Total Assets                                 | \$<br>1,770,462 |
| LIABILITIES AND NET ASSETS                   |                 |
| Liabilities                                  |                 |
| Accounts payable and accrued expenses        | \$<br>60,952    |
| Accrued salaries and related payroll expense | 62,973          |
| Total Liabilities                            | 123,925         |
| Net Assets                                   |                 |
| Without donor restrictions                   | 662,934         |
| With donor restrictions                      | 983,603         |
| Total Net Assets                             | 1,646,537       |

\$ 1,770,462

# Statement of Financial Position As of June 30, 2019

| CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS            |                 |
|--|-----------------|
| Revenue and Other Support                                  |                 |
| Per pupil allocation                                       | \$<br>1,009,242 |
| DC facilities allowance                                    | 176,202         |
| Federal grants   | 297,742         |
| Grants   | 865,847         |
| State and local revenue                                    | 2,328           |
| Contributions  | 40,272          |
| Other  | <br>415         |
| Total Revenue and Other Support Without Donor Restrictions | 2,392,048       |
|  |                 |
| Expenses   |                 |
| Program services   | 1,638,153       |
| Management and general                                     | 362,803         |
| Fundrasing   | <br>50,969      |
| Total Expenses   | <br>2,051,925   |
| Change in Net Assets Without Donor Restrictions            | <br>340,123     |
|  |                 |
| CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS               |                 |
| Grants   | 983,603         |
|  |                 |
| Changes in total net assets                                | 1,323,726       |
| Net assets, beginning of year                              | <br>322,811     |
| Net Assets, End of Year                                    | \$<br>1,646,537 |

# Statement of Functional Expenses For the Year Ended June 30, 2019

|                                      | Program<br>Services | agement and<br>General | Enn         | ıdraising | Total           |
|--------------------------------------|---------------------|------------------------|-------------|-----------|-----------------|
| SALARIES, TAXES AND BENEFITS         | <br>Services        | <br>General            | <u> Fun</u> | iuraising | <br>10111       |
| Salaries                             | \$<br>664,168       | \$<br>259,892          | \$          | 38,503    | \$<br>962,563   |
| Payroll taxes                        | 55,745              | 21,813                 |             | 3,232     | 80,790          |
| Health benefits                      | 59,607              | 23,324                 |             | 3,456     | 86,387          |
| Total salaries, taxes and benefits   | 779,520             | <br>305,029            |             | 45,191    | <br>1,129,740   |
| DIRECT STUDENT COSTS                 |                     |                        |             |           |                 |
| Student supplies, snacks             | 32,103              | -                      |             | -         | 32,103          |
| Student assessment materials         | 5,344               | -                      |             | -         | 5,344           |
| Student textbooks                    | 15,258              | -                      |             | -         | 15,258          |
| Contracted instruction               | 111,366             | -                      |             | -         | 111,366         |
| Food service cost                    | 44,108              | -                      |             | -         | 44,108          |
| Field trips and other transportation | 27,912              | _                      |             | -         | 27,912          |
| Other student costs                  | 108,356             | _                      |             | -         | 108,356         |
| Total direct student costs           | 344,447             | <br>                   |             | -         | 344,447         |
| OCCUPANCY EXPENSES                   |                     |                        |             |           |                 |
| Occupancy                            | 231,753             | 26,040                 |             | 2,604     | 260,397         |
| Depreciation                         | <br>975             | <br>110                |             | 10        | 1,095           |
| Total occupancy expenses             | <br>232,728         | <br>26,150             |             | 2,614     | <br>261,492     |
| OFFICE EXPENSES                      |                     |                        |             |           |                 |
| Professional development             | 27,661              | 3,108                  |             | 311       | 31,080          |
| Other staff expenses                 | 68,182              | 7,661                  |             | 766       | 76,609          |
| Office expenses                      | 43,986              | 4,942                  |             | 494       | 49,422          |
| Accounting, auditing and payroll     | 50,540              | 5,678                  |             | 568       | 56,786          |
| Professional fees                    | 35,947              | 4,039                  |             | 404       | 40,390          |
| Other expenses                       | <br>55,142          | 6,196                  |             | 621       | 61,959          |
| Total office expenses                | <br>281,458         | 31,624                 |             | 3,164     | 316,246         |
| Total Expenses                       | \$<br>1,638,153     | \$<br>362,803          | \$          | 50,969    | \$<br>2,051,925 |

### Statement of Cash Flows For the Year Ended June 30, 2019

| Cash Flows from Operating Activities                  |                 |
|---|-----------------|
| Changes in net assets                                 | \$<br>1,323,726 |
| Adjustments to reconcile changes in net assets to net |                 |
| cash from operating activities:                       |                 |
| Depreciation  | 1,095           |
| Effects of changes in non-cash operating assets       |                 |
| and liabilities:                                      |                 |
| Grants and accounts receivable, net                   | (909,922)       |
| Prepaid expenses and other assets                     | (4,299)         |
| Deposits  | (149,640)       |
| Accounts payable and accrued expenses                 | 44,005          |
| Accrued salaries and related payroll expense          | <br>35,817      |
| Net Cash from Operating Activities                    | <br>340,782     |
| Cash Flows from Investing Activities                  |                 |
| Purchase of equipment                                 | <br>(14,304)    |
| Net change in cash                                    | 326,478         |
| Cash, beginning of year                               | <br>323,161     |
| Cash, End of Year                                     | \$<br>649,639   |

Notes to the Financial Statements June 30, 2019

### 1. BACKGROUND OF THE ORGANIZATION

Statesmen College Preparatory Academy for Boys PCS is a not-for-profit public school founded to create a boy-friendly, pedagogy-informed academic environment within which young men are equipped with the academic skills, social competencies, and personal development necessary to navigate life challenges, attend and complete the college of their choice, and return to become the premier agents of social change within and for the communities they serve.

Statesmen was originally founded as North Star College Preparatory Academy for Boys PCS in March of 2017. The name change was conducted and the 15 – year charter was officially signed as Statesmen College Preparatory Academy for Boys PCS in June of 2018. Currently, Statesmen Academy for Boys serves  $130 \, 4^{th}$  and  $5^{th}$  grade students who are all residents of the District of Columbia. By year five (school year 2022 - 2023), the Academy plans to serve  $300 \, \text{students}$  in grades  $4^{th} - 8^{th}$ .

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### **Basis of Accounting**

The accompanying financial statements of the Academy are presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue, support and expenses during the reporting period. Actual results could differ from those estimates.

### Fair Value of Financial Instruments

Financial instruments consist of receivables and payables. The carrying value of the Academy's financial instruments in the accompanying statement of financial position approximated their respective estimated fair values as of June 30, 2019. Fair values are estimated based on current market rates, prices or liquidation value.

Notes to the Financial Statements June 30, 2019

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### **Grants and Accounts Receivable**

Grants and accounts receivable represent revenue earned, but not collected as of the end of the fiscal year. The grants receivable that are collectible in greater than one year are discounted at 1.75% as of June 30, 2019. The Academy records an allowance for doubtful accounts equal to estimated losses that will be incurred in the collection of receivables. Management believes that receivables are fully collectible, and thus, no allowance for doubtful accounts was recorded as of June 30, 2019.

### **Furniture and Equipment**

Furniture and equipment purchased with a cost of greater than \$1,000, and a useful life over one year are capitalized at cost. Donated furniture and equipment are capitalized at the estimated fair market value on the date received. Depreciation is recorded using the straight-line method over the estimated useful lives ranging from three to ten years.

### **Advertising Costs**

The costs of advertising are expenses when the services are rendered. Advertising expense for the year ended June 30, 2019 was \$13,395.

### **Net Assets**

Net assets without donor restrictions are assets and contributions that are not restricted by donors or for which restrictions have expired.

Net assets with donor restrictions are those whose use by the Academy has been limited by donors primarily for a specific time period or purpose. When a donor restriction is met, net assets with donor restrictions are reclassified to net assets without donor restrictions. If a donor restriction is met in the same reporting period in which the contribution is received, the contribution (to the extent that the restrictions have been met) is reported as net assets without donor restrictions.

Net assets with donor restrictions are also those that are restricted by donors to be maintained by the Academy in perpetuity. There were no net assets with donor restrictions to be held in perpetuity as of June 30, 2019.

Notes to the Financial Statements June 30, 2019

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### **Support and Revenue**

Contributions received are recorded as net assets without donor restrictions, or with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions.

Gifts of cash and other assets are reported as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is when some stipulated time restriction ends or purpose of the restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the accompanying statement of activities and changes in net assets as net assets released from restrictions.

The Academy also receives its funding from the Office of the State Superintendent of Education based on the number of students enrolled in the Academy on September 30 of the fiscal year. The Academy recognizes this revenue during the fiscal year the students are enrolled and attend classes. Funding received in advance of the school term is recorded as deferred revenue in the accompanying statement of financial position.

Revenue from government sources is recognized as earned. In addition, the Academy recognizes revenue for student activities, such as field trips, as the activities take place.

### **Functional Allocation of Expenses**

The costs of providing the various programs and other activities have been summarized on a functional basis in the accompanying statement of activities and changes in net assets and in the statement of functional expenses. Accordingly, certain costs have been allocated among the program and support services that benefit from those costs. Direct salaries and wages are considered a representative measure of the organizational effort applied to joint objectives and serve as the basis for allocation of shared expenses. Management and general expenses include those expenses not directly identified with any other specific function but provide for the overall support and direction of the Academy.

### **Income Taxes**

The Academy is exempt from Federal income taxes under Section 501(a) of the Internal Revenue Code as an organization described in Section 501(c)(3), as well as applicable District tax laws.

Accounting principles generally accepted in the United States of America provide guidance for the accounting for uncertainty in income taxes recognized in an entity's financial statements and prescribe a threshold of "more likely than not" for recognition of tax positions taken or expected to be taken in a tax return. The Academy performed an evaluation of

Notes to the Financial Statements June 30, 2019

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### **Income Taxes** (continued)

uncertain tax positions as of June 30, 2019, and determined that there were no matters that would require recognition in the financial statements or which may have any effect on its tax-exempt status. It is the Academy's policy to recognize interest and/or penalties related to uncertain tax positions, if any, in income tax expense.

As of June 30, 2019, the statute of limitations for fiscal years 2018 – 2019 remains open with the U.S. Federal jurisdiction or the various states and local jurisdictions in which the Academy files tax returns. It is the Academy's policy to recognize interest and/or penalties related to uncertain tax positions, if any, in income tax expense.

### Liquidity and Availability of Resources

The following reflects the Academy's financial assets as of the statement of financial position date of June 30, 2019, reduced by amounts not available for general use within one year because of donor-imposed restrictions.

| Cash  | \$<br>649,639   |
|---|-----------------|
| Grants and accounts receivable, net           | 949,244         |
| Deposits                                      | 132,630         |
|   | 1,731,513       |
| Less: those unavailable for general           |                 |
| expenditures within one year, due to:         |                 |
| Donor restrictions                            | 562,700         |
| Financial assets available to meet cash needs |                 |
| within one year                               | \$<br>1,168,813 |

The Academy manages its liquidity following two guiding principles: operating within a prudent range of financial soundness and stability and maintaining adequate liquid assets to fund near-term operating needs. The Academy, along with its board, closely monitors actual and forecasted expenses, ensuring that it maintains days cash on hand above the Public Charter School Board's 45-day requirement. Additionally, Executive Leadership Team (Founder/CEO, Director of Curriculum and Director of Operations) meet weekly to review discretionary expenses and adjust as necessary.

Notes to the Financial Statements June 30, 2019

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### **Recent Accounting Pronouncements**

In February 2016, the FASB issued ASU No. 2016-02, *Leases*, which creates a singular reporting model for leases. This standard will require the Academy to record changes to its statement of financial position to reflect balances for current leases that are not shown in the statement of financial position. In July 2018, the FASB issued ASU No. 2018-10, *Codification Improvements to Topic 842, Leases*, and ASU No. 2018-11 *Targeted Improvements, to Topic 842, Leases*, which provide further clarity and transition options for adoption of FASB ASU No. 2016-02. These standards will be effective for periods beginning after December 15, 2020.

In June 2018, the FASB issued ASU No. 2018-08, Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made, which improves the scope and accounting guidance around contributions of cash and other assets received and made by not-for-profit organizations and business enterprises. This standard is effective for periods beginning after December 15, 2019.

Management is evaluating the effects of these pronouncements on the financial statements and will implement these pronouncements by their effective dates. Management does not believe the adoption of these pronouncements will have a material effect on the financial statements.

### **Subsequent Events**

The Academy's management evaluated the accompanying financial statements for subsequent events and transactions through November 25, 2019, the date these financial statements were available for issue, and has determined that except for the disclosure in Note 6 regarding the new sublease, no material subsequent events have occurred that would affect the information presented in the accompanying financial statements or require additional disclosure.

Notes to the Financial Statements June 30, 2019

### 3. FURNITURE AND EQUIPMENT

As of June 30, 2019, furniture and equipment consisted of the following:

|                                    | 2019         | Useful Life |
|------------------------------------|--------------|-------------|
| Furnitures, fixtures and equipment | \$<br>4,172  | 7 years     |
| Computers                          | <br>10,132   | 3 years     |
|                                    | 14,304       |             |
| Less: accumulated depreciation     | 1,095        |             |
| Furniture and Equipment, Net       | \$<br>13,209 |             |

Depreciation expense was \$1,095, for the year ended June 30, 2019.

### 4. GRANTS AND ACCOUNTS RECEIVABLE

Grants receivable as of June 30, 2019, included the following unconditional promises to give:

|                                       | Amount |         |  |
|---------------------------------------|--------|---------|--|
| Amounts due in:                       |        |         |  |
| Less than one year                    | \$     | 386,544 |  |
| One to five years                     |        | 567,000 |  |
| Total                                 |        | 953,544 |  |
| Less: Present value discount at 1.75% |        | 4,300   |  |
| Grants and accounts receivable        | \$     | 949,244 |  |

### 5. RESTRICTION OF NET ASSETS

### **Net Assets with Donor Restrictions**

Net assets with donor restrictions as of June 30, 2019 consisted of contributions that were restricted based on purpose and time:

|                      |           | Amount  |  |  |
|----------------------|-----------|---------|--|--|
| Time restrictions    | <b>\$</b> | 250,000 |  |  |
| Purpose restrictions |           | 733,603 |  |  |
| Total                | \$        | 983,603 |  |  |

Notes to the Financial Statements June 30, 2019

### 6. COMMITMENTS AND CONTINGENCIES

### Grants

Most grants specify the types of expenditures for which the grants may be used. Under certain grants and contracts, expenditures made by the Academy are subject to audit. In the opinion of management, adjustments for unallowable costs, if any, resulting from such audits would not have a material effect on the accompanying financial statements.

The Academy receives financial assistance from Federal agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit. Any disallowed claims resulting from such audits could become a liability of the Academy. The Academy's administration believes such disallowance, if any, would be immaterial.

The Academy receives a substantial portion of its revenue from the District of Columbia. If a significant reduction in this revenue should occur, it may have a material effect on the Academy's programs.

During the year ended June 30, 2019, the Academy earned revenue of \$1,483,186 from the District of Columbia, which was 62% of the total revenue and other support. This amount is reflected as per pupil allocation, DC facilities allowance, and Federal grants in the accompanying statement of activities and changes in net assets.

### Litigation

The Academy may be subject to various claims and legal proceedings covering a wide range of matters that may arise in the ordinary course of its activities. Management believes that any liability that may ultimately result from the resolution of these matters will not have a material adverse effect on the financial condition or results of operations of the Academy.

### **Operating Leases**

The Academy had a lease agreement for use of the building at 4250 Massachusetts Avenue, SE, Washington, D.C. with Rocketship Education D.C., Public Charter School, Inc. The security deposit for this lease was \$132,630, which will be returned within one year from the lease expiration date or when the Academy vacated the premises. The lease expired on June 30, 2019, and included assessments for common area expenses. Total rent expense, including shared expenses during the year ended June 30, 2019, was \$195,780.

On July 1, 2019, the Academy entered into a new sublease for use of the building at 4600 Livingston Road, SE, Washington, D.C. which expires on June 30, 2021. The security deposit for this lease was \$5,000, which will be returned upon the expiration date of the lease agreement. The Academy will pay a total full-service usage fee in the amount of 100% of the

Notes to the Financial Statements June 30, 2019

### **6. COMMITMENTS AND CONTINGENCIES** (continued)

### **Operating Leases** (continued)

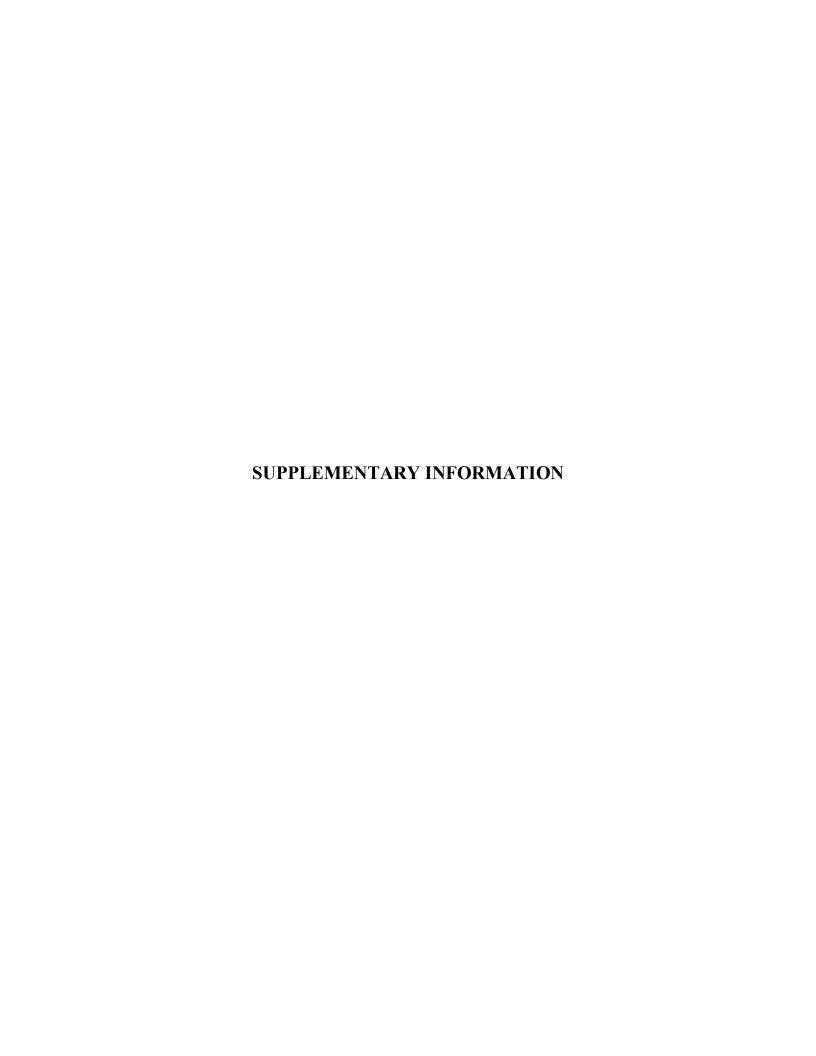
funded per pupil facilities allotment amount for 120 students for year one of the sublease for July 1, 2019 through June 30, 2020 and 100% of the funded per pupil facilities allotment amount for 180 students or the Academy's audited enrollment, whichever is greater for the remainder of the sublease term from July 1, 2020 through June 30, 2021.

In August 2018, the Academy entered into a 60-month lease for office equipment. Future minimum rental payments under the agreement as of June 30, 2019, were as follows:

| For the Fiscal Year Ending June 30, | Amount |        |
|-------------------------------------|--------|--------|
| 2020                                | \$     | 8,510  |
| 2021                                |        | 8,510  |
| 2022                                |        | 8,510  |
| 2023                                |        | 8,510  |
| 2024                                |        | 709    |
| Total                               | \$     | 34,749 |

### 7. RETIREMENT PLAN

The Academy maintains a qualified defined contribution 401(k) plan, for the benefit of its eligible employees. Under the terms of the plan, participants are able to reduce their taxable compensation for the amounts they contribute to the plan. The Academy's contributions under the plan are discretionary. There was \$38,499 of employer contributions made to the plan for the year ended June 30, 2019.



# Schedule of Vendors Contracted for Services in Excess of \$25,000 For the Year Ended June 30, 2019

(UNAUDITED)

|   |                                 | Contr | act Value or |               |  |
|---|---------------------------------|-------|--------------|---------------|--|
| Vendor Name  Rocketship Education DC PSC Inc  END TO END Solutions for Special Education LLC  DC Health Link  EdOps  Enriched Schools | Services Provided               |       | ents         | Related Party |  |
| Rocketship Education DC PSC Inc   | Rental Payments                 | \$    | 299,331      | No            |  |
| END TO END Solutions for Special Education LLC  | Special Education Services      |       | 70,378       | No            |  |
| DC Health Link  | Health Insurance Coverage       |       | 54,512       | No            |  |
| EdOps   | Accounting and Finance Services |       | 48,640       | No            |  |
| Enriched Schools  | Substitute Teaching Company     |       | 45,161       | No            |  |
| Fairgreen Consulting  | Special Education (Coordinator) |       | 36,960       | No            |  |
| Amazon  | Purchases for school operations |       | 29,732       | No            |  |



# REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS ON INTERNAL CONTROLS OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Statesmen College Preparatory Academy For Boys PCS

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the Statesmen College Preparatory Academy for Boys PCS (the Academy), which comprise the statement of financial position as of June 30, 2019, the related statement of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated November 25, 2019.

### Internal Controls over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Academy's internal controls over financial reporting (internal controls) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal controls. Accordingly, we do not express an opinion on the effectiveness of the Academy's internal controls.

A deficiency in internal controls exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal controls, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal controls that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal controls was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal controls that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal controls that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Academy's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal controls and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Academy's internal controls or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Academy's internal controls and compliance. Accordingly, this communication is not suitable for any other purpose.

S& + Company, If C

Washington, DC November 25, 2019